The MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world. Learn more about our values and our work in the pages that follow.
There is a universal set of human rights. They include freedom of speech and association, the right of people to choose their leaders, tolerance, respect for diversity, and a fair society that gives equitable opportunity to all. Nations and individuals have the obligation to respect, promote, and protect those rights.
EVERY GENERATION HAS A STEWARDSHIP RESPONSIBILITY TO PROTECT AND PRESERVE THE PLANET AND ITS PEOPLES, AND TO PASS ON TO SUCCESSIVE GENERATIONS A HEALTHIER WORLD THAN IT INHERITED.

SOCIETIES ARE AT THEIR BEST WHEN INDIVIDUALS ARE WELL EDUCATED, TRAINED, AND SUPPORTED BY GOVERNMENT IN ITS ROLE OF PROVIDING INCENTIVES TO INDIVIDUALS, MODERATING EXCESSIVE INEQUALITY, AND HELPING THOSE IN NEED. INVESTMENTS IN INDIVIDUALS IN TROUBLE OR IN NEED CAN YIELD LARGE RETURNS TO SOCIETY.
A strong and independent civil society is essential for individuals and organizations to work effectively to improve government policy and to address problems that arise from failures of the market.

Volunteer health worker in India. Millions of women die in childbirth each year in the developing world because they lack access to basic health services. MacArthur’s grantmaking improves access to maternal health care in underserved communities in India and Nigeria.
People and nations should work together to achieve peace and security, as well as to address other global challenges, such as climate change, biodiversity preservation, and the development of sensible human mobility policies.

United Nations. Reflecting the belief that international cooperation is essential to addressing our shared challenges, MacArthur has a long history of support for and work with the U.N., including nearly 70 grants for $17 million to many parts of the U.N. and its support groups.

More developed nations have a responsibility to protect vulnerable populations and to help less-developed nations. There is enormous human potential in every country.

Schoolchildren in the Congo. In the wake of civil strife and human rights violations on a massive scale in the Congo and Uganda, MacArthur is supporting efforts to give victims a voice at the International Criminal Court and young people hope for the future through improved opportunities for justice and recovery at home.
HUMANKIND CAN IMPROVE. THE NATURE OF INDIVIDUAL AND COLLECTIVE OUTCOMES, GOOD OR BAD, IS NOT INEVITABLE. THOUGHTFUL INTERVENTIONS BASED ON SOUND EVIDENCE AND SUPPORTED DEMOCRATICALLY CAN MAKE A DIFFERENCE IN CHANGING AND IMPROVING THE HUMAN CONDITION.

MacArthur recognized that the way in which young people are treated in the criminal justice system often is at odds with research findings about how and when humans develop mature moral, psychological, and cognitive capacities. The Foundation supports research, model programs, policy analysis, and public education that promote more effective juvenile justice systems across the country.
Mission statements for foundations are notoriously hard to craft: they are either too general or merely a list of current programs. And many sound alike. As the MacArthur Foundation approaches its 30th anniversary in 2008, we sought fresh language to describe who we are and what we do. We experienced firsthand the challenge of capturing the complex work of a foundation with many programs in a few words. Here is our best effort:

The MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world. In addition to selecting the MacArthur Fellows, we work to defend human rights, advance global conservation and security, make cities better places, and understand how technology is changing children and society.

These values and more are illuminated through the 506 grants we made in the United States and 60 countries abroad during 2007. We are fundamentally optimistic, with the conviction that humankind can improve. We believe that creative and courageous individuals, working through strong civil society organizations, are essential to progress. MacArthur does not approach its work abroad through a single template of the good society; we seek to understand different cultures and historical contexts. We appreciate that change takes time, entails risks, and requires an understanding of complex economic, social, and political forces. We know that independent civil society institutions matter, but that well-run governments are of critical importance. We strive to make the geographic and programmatic reach of MacArthur’s work an asset by developing the links among and within our programs.

In many places where MacArthur works, human rights and democratic values are contested or under threat. In 2007, two nations in which MacArthur has invested heavily—Russia and Nigeria—demonstrated the fragility of their democratic experiments. In Russia, President Vladimir Putin’s centralization of executive power continued; his hand-picked successor, Dmitri Medvedev, was elected in a process that was widely criticized. In Nigeria, the presidential election was flawed, disappointing those who hoped the first handoff between presidents in a popular election would meet the standards of a mature democracy.

The MacArthur Foundation has made a fundamental choice to work in difficult settings in the belief that engagement is more effective than isolation. Has that been a wise decision? What do we aim to accomplish in environments that are challenging to our guiding principles? Does our work build toward a democratic future?

In the pages that follow, I reflect on how a private foundation approaches societies in transition and others where democracy is a distant dream.
In thinking about MacArthur’s international work, I found the writing of Thomas Carothers helpful, particularly his essays “The End of the Transition Paradigm” and “How Democracies Emerge.”

For a period, the concept of a “worldwide democratic revolution” or “third wave” of democracy was popular. It appeared to explain complex trends in the later 20th century such as the end of military dictatorships in Latin America, the collapse of communism in Eastern Europe and the Soviet Union, economic liberalization in China and East Asia, and the decline of the one-party state in parts of Africa.

The term “democratic transition” was used to describe societies in which authoritarian rule was undergoing changes that ranged from constitutional reform to complete upheaval.

Carothers describes the assumptions behind the term: democracy is inevitable; it will emerge following a predictable sequence of stages (a liberalizing ferment, collapse of the regime, consolidation of democratic norms under a representative government); elections will increase participation and accountability; democracy transcends the historical and cultural context; state-building is a secondary consideration, and will follow democracy. It became commonplace to describe most societies undergoing rapid change as “in transition” to democracy and the free market. In fact, Carothers notes, of the almost 100 countries classified as “in transition” in recent years, fewer than 20 are becoming functional democracies; most of those are in Europe.

The large majority have entered what he calls a “political grey zone” characterized by both democratic and authoritarian features. Some are weak states with ineffectual multiparty systems controlled by self-serving elites. Others, while having opposition groups, are effectively dominated by a single party that deploys the state’s resources to further its own interests.

The time has come, Carothers asserts, to abandon the paradigm and its preconceptions. It is simplistic, and flies in the face of experience, to assume that profoundly different societies will follow the same trajectory, or that elections will automatically produce genuine participation or accountability; strong elites, historical and economic legacies, and the strength of the state apparatus will all influence development. Where there is progress, it is seldom linear. Building an effective state is a fraught and lengthy process. and, I would add, one should not make elections that meet Western standards the principal litmus test.

It is more effective engagement that produces open societies.

We have never defined our central objective to be the promotion of Western-style democracy, even though we seek to advance human rights, a free press, intellectual freedom, and more open societies wherever we work. These observations have helped me put MacArthur’s work in perspective. We have never defined our central objective to be the promotion of Western-style democracy, even though we seek to advance human rights, a free press, intellectual freedom, and more open societies wherever we work. Disappointed by flawed elections in our focus countries, we still see gains in the rule of law and the growth of civil society. And we are prepared to work in closed societies on issues like conservation where we can.

Looking back 30 years, our decisions about where to work were guided by our fields of interest. Our concentration on population and reproductive health led us to large countries with rapid demographic growth—such as India, Mexico, and Nigeria, where we established offices in the 1990s. We aimed to reduce the threat from weapons of mass destruction, and so engaged with nuclear states such as Russia and China. Our conservation program has taken us to eight regions around the world because they had high biodiversity under threat—places like Cuba, Nepal, Peru, and Rwanda.

As countries where we were involved became more open, we responded by expanding our scope: When the Soviet Union fell, we began a major program to strengthen higher education in Russia; when democratic rule returned to Nigeria, we added higher education and human rights to the population portfolio; as Mexico gave up one-party rule, we added a human rights initiative. In each country our aim was programmatic, not political. With that said, we believe the work we do in strengthening civil society organizations, encouraging independent media, and supporting universities and independent think tanks does contribute to more open societies where individual rights are better respected. And we believe these steps contribute to a gradual evolution toward democracy.

Six principles guide our approach:

- We have a bias toward engagement, especially if we sense that positive change is under way or in prospect.
- We come to countries for clear strategic reasons—to address the environment, health, education, or rule of law.
- While political change is not our primary mission, we favor work that promotes transparent government, respect for individual rights and free speech, and other preconditions for healthy democracy.
- We believe in strengthening civil society, helping it engage with government agencies open to change. We are willing to work with governments even as we back organizations that are critical of political leadership.
We understand that progress toward democracy is rarely linear and should not be measured against any specific political model. Even when elections are flawed—or do not occur—the preconditions for a future democratic evolution can be planted and nourished.

Change takes time, sometimes generations. So long as we see results in our programs and the political environment allows us to work, we are likely to stay the course.

MacArthur is fortunate to have a staff that understands and respects the cultures of the many countries where we work. Those qualities have enabled us to navigate challenging political and philosophical questions with very few missteps. And perhaps our practice of working with government as well as its fierce critics has earned us the benefit of the doubt, allowing us to push the boundaries of the permissible.

Let me now illuminate these principles and observations through our work in four countries.

Russia

Our efforts in Russia began in education, a response to the brain-drain and decline in universities that followed the collapse of communism and its institutions.

MacArthur believes that investing in higher education has both tangible and intangible benefits. Educating professionals and conducting research are essential to economic growth. But good universities are also places of broader intellectual formation in which young people are exposed to a range of views, learn to debate ideas and respect differences of opinion, and come to grasp the complexity of social realities. Universities are windows to a wider world, linked to peer institutions in other countries, a counterbalance to insularity and narrow thinking. Strong and independent universities are the seedbeds of healthy and stable democracies.

In partnership with the Ministry of Education and Science and the Carnegie Corporation, we started the Program on Basic Research and Higher Education in Russia (BRHE) that now underwrites twenty centers of scientific excellence at state universities from St. Petersburg to Vladivostok. A parallel program underwrites nine centers in the social sciences. MacArthur also supports three private universities, eleven independent think tanks, and three scholarly journals.

Our grants were crucial in a difficult period. Now the Russian government has embraced higher education as a key priority and is beginning to fund it more generously.3

The science centers have produced some remarkable results central to Russia’s effort to build a more diversified economy. Metallurgists at Ural State University have developed “shape-memory” alloys ideal for medical products; Tomsk State University has produced nano-structured ceramics.

3 The government has to date awarded $1.2 billion to 57 universities through a competition recognizing universities for innovative educational programs. The awards are sizable—at an average of $20 million, nearly doubling the budgets of some regional universities.

We believe the work we do in strengthening civil society organizations, encouraging independent media, supporting universities and independent think tanks does contribute to more open societies where individual rights are better respected.
materials for aerospace machinery; and St. Petersburg State University is working on food crops with natural resistance to pests and diseases. The private universities are producing graduates who are assuming key positions in the government—including the head of the presidential administration’s Expert Directorate.

And the independent think tanks are tackling complex sometimes sensitive topics. I recently visited the Independent Institute for Social Policy in Moscow, whose researchers study higher education, healthcare reform, and the rise of Russia’s middle class. I met with hundreds of Russian scholars in the course of the year who are going about their work freely and who interact with their counterparts across the world.

With our credentials in Russian higher education well established, MacArthur expanded into the human rights field. We tackled practical issues, such as police abuse, media freedom, the development of a regional human rights ombudsman system, and preparing cases to be brought to the European Court of Human Rights.

MacArthur gives grants to 60 groups across Russia, a network of civil society organizations dedicated to holding Russia accountable to its own constitution and international treaties it has signed. Groups like Memorial, in Moscow; the Black-Earth Media Rights Center, in Voronezh; Sutiazhnik, in Ekaterinburg; and the Committee Against Torture, in Nizhny Novgorod have helped Russian citizens gain access to the European Court of Human Rights when they have been denied due process, abused by the police, or deprived of free expression. AGORA and the Human Rights Center in Kazan use domestic courts to seek redress for victims of torture and justice. And MacArthur’s support for the St. Petersburg Strategy Center and Russia’s Interregional Association of Ombudsmen helps strengthen a nationwide system that provides access to the European Court of Human Rights.

If MacArthur’s objective in Russia were to promote democracy in the near run, we would be disappointed. And we might redeploy our resources elsewhere. But we see progress toward our more limited goals, and believe the cumulative weight of our work will advance Russia’s democratic development over the next generation or two.

Educating professionals and conducting research are essential to economic growth.

Nigeria

In Nigeria, MacArthur maintains the same balance of working with government while also supporting its critics and working for reform.

Our program in higher education, allied to the Partnership for Higher Education in Africa, focuses on four leading universities: Ibadan, Ahmadu Bello, Bayero, and Port Harcourt. We aim to help these institutions make the case for increased public investment, but our larger ambition is to demonstrate that Nigeria’s universities can improve to meet international standards. We have contributed to a new gas and petroleum Institute at Port Harcourt that is preparing Nigerians for highly skilled jobs in the energy sector, and a new Department of Agriculture at Bayero University training agricultural extension officers and forging partnerships with agribusiness. In all the universities, we have sponsored more bandwidth and new computer centers, improved libraries and science laboratories, and helped more faculty members earn their Ph.D.s. In a conversation with President Yar’Adua in the summer of 2007, I was pleased to hear him say that he would make strengthening higher education a priority.

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Civil society groups operate freely in Nigeria and their number is growing dramatically. Many are dedicated to strengthening the rule of law. MacArthur has a particular interest in combating police abuse and improving the administration of justice through the two dozen groups it supports.

A sampling: Legal Defense and Assistance Project is training prosecutors to improve their handling of cases, the CLEEN Foundation seeks to better relations between the police and the community, Access to Justice tracks extrajudicial killings, Civil Liberties Organization and Human Rights Monitor investigate rights violations, and Baobab for Women’s Human Rights and WRAPA have saved women accused of adultery from death by stoning and from lashings under Sharia law.

We have also worked with the government. We gave grants to the Federal Minister of Justice to review laws passed by the military dictatorship that conflict with the Constitution, to the National Human Rights Commission to develop an Action Plan, to the Working Group on the Administration of Criminal Justice to reform the treatment of pretrial inmates, and to the National Police for a community policy training center.

The Partnership includes MacArthur, the Carnegie Corporation, and the Ford and Rockefeller Foundations in a program to strengthen African universities. Each organization works in different countries and in different ways. Carnegie in Tanzania with Dar-es-Salaam University, Rockefeller in Uganda with Makerere University, and Ford in South Africa with the university system as a whole and in Mozambique with Eduardo Mondlane University.
There is much to criticize in Nigeria: flawed elections, violence in the Delta, endemic corruption. But I remain hopeful that incremental political change, a stronger civil society, and a new generation with higher expectations, will bring a more robust and mature democracy.

**China**

The rise of China has an impact on all our programs: the environment, population, human rights, migration, and peace and security. We think MacArthur needs to understand China through direct contact on the ground, and are considering opening an office in Beijing in 2009.

We have no illusions that our modest philanthropy will have an enormous impact in such a huge country. But we can both help and learn by building on our existing fields.

Our Peace and Security program currently funds six institutions in China working on arms control — including China’s two most prestigious universities, Peking and Tsinghua — and policy institutes such as the China Foundation for International and Strategic Studies and the China Arms Control and Disarmament Association. Through our new Asia Security Initiative, we will be adding as many as six additional institutions. This network, including institutions in 15 nations across Asia, will seek a framework to strengthen international cooperation and prevent conflict in the region.

Since 2002, MacArthur has invested in building the capacity of the Gaoligongshan Nature Reserve in Yunnan Province, an area of 43,000 square miles within our Himalaya biodiversity hotspot. We work with the Baoshan Management Bureau, the Kunming Institute of Botany, and the Kunming Institute of Zoology to preserve this repository of southwest China’s natural heritage and plan for ecologically sensitive economic development.

Even though China is a repressive regime, there are openings for work on rule-of-law issues. The Chinese government is eager to improve the quality of justice in the countryside, where local government officials often disregard the rights of ordinary people in job discrimination and property disputes, among other issues. We are assisting the Tsinghua Law School to educate those who train “barefoot lawyers” for their work in rural areas. And we are exploring the possibility of a juvenile justice initiative in China. A delegation from the Supreme People’s Court will visit the Foundation to learn about its juvenile justice reform program in the United States.

While MacArthur pursues a nonconfrontational strategy, we also give grants to both Human Rights Watch and Human Rights in China, organizations that take on the cases of high-profile dissidents and tackle sensitive issues. Some foundations working in China have decided not to be involved with such groups. I understand that choice, but we have decided to take the risk. Time will tell whether we will be able to replicate our experience in Russia and Nigeria and sustain work in human rights as well as in our other areas.

The environment, better legal representation for the rural population, perhaps juvenile justice reform — these represent openings where MacArthur can help people here and now. Might these efforts contribute to a more democratic society in the future? Not any time soon is my best guess.
Let me conclude with a discussion of our work in a still more closed society: Cuba. Under authoritarian rule since 1959, Cuba offers an important opportunity for our conservation program.

The Cuban natural environment is perhaps the most intact in the Caribbean. The government has assembled an impressive legal framework for preservation. It is party to, and respects, most international conservation treaties. Hundreds of conservation professionals have been trained, and the country has set aside vast areas for protection of biodiversity.

The coral reef archipelago on Cuba’s south coast is the most pristine in the Western Hemisphere. Almost a quarter of the island retains its forest cover. Its populations of flamingo, crocodile, and rare mammals are generally in much better shape than elsewhere in the Caribbean.

When the U.S. embargo is eventually lifted, economic growth and unmanaged development could threaten conservation in Cuba. MacArthur is trying to prepare for that eventuality, despite the difficulties imposed under American law, which severely restricts our choice of partners and the nature of our support.

So far, we have given 24 grants (about $4 million) to address short-term needs. We are building a platform for expanded work when U.S.-Cuban relations are normalized. Our grantees and foundation staff have established professional relationships with Cuban groups that include the University of Havana, the National Natural History Museum, the Ministry of Environment, the Eastern Center of Ecosystems and Biodiversity, and the Núñez Jiménez Foundation for Nature and Man.

Perhaps one day MacArthur will be able to expand further in Cuba. But we are confident that our current programs address a genuine need and accomplish worthwhile goals.

Russia, Nigeria, China, and Cuba are quite different situations. They are challenging places to work. In each we concentrate on specific issues — higher education in Russia, rule of law in Nigeria, conservation in Cuba and China — that require both engagement with governments and the support of civil society. While pursuing concrete goals for improvement, we believe our presence contributes to more open societies and lays the groundwork for more democratic governance. That optimism reflects the admiration we have for the work our grantees do every day, under difficult circumstances, to build a more just, verdant, and peaceful world.

Jonathan F. Fanton
President

Our optimism reflects the admiration we have for the work our grantees do every day, under difficult circumstances to build a more just, verdant, and peaceful world.
MacArthur Foundation Headquarters – Chicago, Illinois

• In the United States, MacArthur supports organizations and individuals working on issues that include affordable housing preservation, community and economic development, digital media and learning, juvenile justice reform, public media, and policy research on crosscutting domestic policy issues.

• MacArthur has a special focus in Chicago, its hometown, where it makes grants totaling more than $30 million each year. This includes civic grants to arts and culture organizations and support for efforts to revitalize 16 Chicago neighborhoods, preserve and expand the stock of affordable rental housing, make the juvenile justice system more fair and effective, and enhance the effectiveness of learning institutions—schools, libraries, museums and after school programs—through the use of digital media.

• Each year, the Foundation selects as many as 25 highly creative individuals who show great promise for important contributions to society to be MacArthur Fellows and receive $500,000 with no strings attached. The MacArthur Award for Creative and Effective Institutions honors innovative, small institutions with a large impact.

• Each year, the Foundation makes grants totaling approximately $8 million to address two core issues: population and reproductive health and human rights.

• The Foundation’s human rights grantmaking in Mexico focuses primarily on efforts at the national level. Its population and reproductive health grantmaking concentrates on the rural and indigenous women and young people in Chiapas, Guerrero, and Oaxaca.

Learn more about MacArthur in Mexico…

MacArthur in Mexico – Mexico City

• The MacArthur Foundation first began making grants in Mexico in 1986 and opened an office in Mexico City in 1991. Over the past 20 years, MacArthur grants have totaled more than $100 million.

• Each year, the Foundation makes grants totaling approximately $6 million to address two core issues: population and reproductive health and human rights.

• The Foundation’s work in Nigeria falls into three categories: strengthening universities, advancing human rights and the rule of law, and improving the sexual and reproductive health of women and young people.

• The MacArthur Foundation has committed to helping strengthen Nigeria’s intellectual, scientific, and civil society as a means of helping to facilitate the consolidation of democracy and encouraging economic development.

MacArthur in Nigeria - Abuja, Nigeria
www.nigeria.macfound.org

• The MacArthur Foundation has been making grants in Nigeria since 1989 and opened an office in Abuja in 1994. Over the past 20 years, it has awarded grants totaling more than $710 million for efforts in Nigeria.

• The Foundation’s work in Nigeria falls into three categories: strengthening universities, advancing human rights and the rule of law, and improving the sexual and reproductive health of women and young people.

• The Foundation’s work in Nigeria centers on three areas: higher education and research, human rights and the rule of law, and international peace and security.

• The Foundation’s human rights grantmaking in Nigeria is focused on organizations in Moscovy and 10 regions across the country. Its higher education support is directed toward universities and research centers in Moscow, St. Petersburg, and 18 cities across Russia.

A Global Foundation

Headquartered in Chicago, the MacArthur Foundation works in nearly 60 countries around the world and maintains offices in India, Mexico, Nigeria, and Russia.
January 12
MacArthur creates new fund to help small arts organizations in Chicago obtain the city’s Performing Arts Venue license.

January 22

February 6
MacArthur provides $5 million to the Carnegie Endowment for International Peace to help develop the first multinational think tank.

February 8
“Do Video Games Help Kids Learn?” a panel discussion at Chicago’s Newberry Library featuring three MacArthur grantees, draws a standing-room-only crowd of 350 people.

February 12
In a speech at New York University’s Furman Center for Real Estate and Urban Policy, MacArthur President Jonathan Fanton announces that the Foundation will invest $25 million in new research that builds and deepens knowledge about the ways that housing matters to children, families, and communities.

February 13
Recognizing that global warming is occurring and threatens biodiversity conservation, MacArthur makes an initial investment of $5 million to identify and mitigate the threat from global climate change to plants and animals.

March 25
Eight organizations in six countries are selected for the second annual MacArthur Award for Creative and Effective Institutions.

April 13
Support for Chicago arts and culture organizations increases from $4.5 million to $5.5 million annually, with most of the new funding dedicated to smaller groups.

May 9
Many of the world’s leading scientific institutions launch the Encyclopedia of Life, an unprecedented global effort to document on the Web all 1.8 million named species of life on earth. The undertaking is spurred by a $10 million MacArthur grant.

May 15
The MacArthur-supported International Commission on Education for Development Professionals examines the creation of new, cross-disciplinary, graduate-level training programs that would integrate health and natural sciences, as well as social sciences, to help development professionals address the complex problems of extreme poverty and development in the 21st century.

May 18
The OpenNet Initiative, a partnership among Harvard’s Berkman Center for Internet and Society and three other leading global universities, finds that 25 countries out of 41 surveyed block or filter Internet content.

May 22
MacArthur President Jonathan Fanton, joined by Chicago Mayor Richard M. Daley, announces a $26 million investment to support the nation’s largest community and economic development effort, which is focused on 16 of Chicago’s lowest-income neighborhoods. MacArthur’s grant will help generate $500 million in new investment in these neighborhoods over the next five years and significantly improve the quality of life for residents.

May 31
Chicago-area real estate, finance, philanthropic, nonprofit and governmental leaders unveil the Preservation Compact, a joint effort to reverse dramatic losses in the region’s affordable rental stock. The Preservation Compact is cochaired by Julia Stasch, MacArthur’s vice president for Human and Community Development.

April 15
“We know that this is an important time of transition for Mexico and we are pleased to make common cause with talented individuals and organizations committed to building a democratic Mexico that distributes the fruits of economic growth fairly,” according to MacArthur in Mexico: Report on Activities. The Foundation has supported 185 individuals and organizations in Mexico with grants totaling nearly $70 million.

continued on next page
June 6
An Americans for the Arts study, supported by MacArthur, finds that the nonprofit arts industry generates over $1 billion of organization and audience expenditures in Chicago.

June 19
“Access to technology no longer is the central issue,” writes MacArthur President Jonathan Fanton in an opinion-editorial published in the St. Louis Post-Dispatch and Philadelphia Inquirer. “The real gap between tomorrow’s digital haves and have-nots will be a lag in competence and confidence in the fast-paced variegated digital universe building and breeding outside schoolhouse walls.”

July 4
MacArthur and HASTAC launch a public competition that will award $2 million in funding to emerging leaders, communicators, and innovators shaping the field of digital media and learning.

August 22
“A flexible justice is returning to its founding principles of protection, treatment, and rehabilitation, while embracing the equally important principles of accountability and public safety,” write the governors of Illinois, Louisiana, Pennsylvania, and Washington in an opinion-editorial published in the Christian Science Monitor. “Change under way in our states and others appears to be the beginning of a new wave of reform.” The governors represent the four core states in MacArthur’s $100 million Models for Change juvenile justice reform initiative.

September 24
A MacArthur-supported study by Temple University and American University finds that teachers are stymied in their efforts to teach critical thinking and media literacy because ignorance about copyright laws and fear of legal action keeps them from using ads, music, articles, and videos to develop innovative teaching materials.

September 25
The Foundation names 24 new MacArthur Fellows, including a biomedical scientist, a blues musician, a forensic anthropologist, an inventor, a medieval historian, and a spider silk biologist. All were selected for their creativity, originality, and potential.

October 3
MacArthur awards $4 million for comprehensive community revitalization efforts in 10 U.S. cities based on the principles of Chicago’s New Communities Program.

October 9
MacArthur brings together a distinguished group of scientists, legal scholars, jurists, and philosophers from two dozen universities to help integrate new developments in neuroscience into the U.S. legal system. The Law and Neuroscience Project, announced at the Federal Court House in New York City, is supported by an initial $10 million MacArthur grant.

October 11
A new exhibit on the history and architecture of the MacArthur-owned Marquette Building, a Chicago landmark and one of the city’s earliest skyscrapers, opens. The free exhibit, designed with assistance from the Chicago Architecture Foundation, also provides information on the work of MacArthur and its grantees.

October 19
At the Women Deliver conference in London, MacArthur President Jonathan Fanton announces an $11 million commitment to reduce significantly maternal deaths due to postpartum hemorrhage in India and Nigeria. The centerpiece of this new effort is distribution of the anti-shock garment, a low-cost neoprene suit that helps stabilize women who are bleeding during childbirth.
**Grantmaking Activities**

**November 7**
MacArthur plans to invest $150 million to preserve and improve at least 300,000 units of affordable rental housing across the country by 2020, tripling a commitment announced four years ago.

**November 9**
“The vibrancy of any society depends on healthy institutions and avenues for civic engagement. MacArthur is proud to play a role in the revival of Russian philanthropic traditions,” according to the newly published MacArthur in Russia: Report on Activities, which marks the 15th anniversary of the Foundation’s Moscow office.

**December 10**
In a speech to the National Press Club, Foundation President Jonathan Fanton announces that MacArthur will honor former United Nations Secretary General Kofi Annan with the MacArthur Award for International Justice. The award provides Annan with $100,000 for his own work and invites him to suggest an additional $500,000 in support for nonprofit organizations working on international justice issues.

**December 11**
Two new MacArthur-supported surveys show strong public backing for the rehabilitation of youthful offenders and a greater willingness of taxpayers to pay for rehabilitative programs than for the incarceration of offenders in jail. These findings indicate support for an approach to juvenile justice that runs contrary to the increasingly punitive policies adopted across the country in the 1990s.

**December 12**
The MIT Press publishes a new series on digital media and learning supported by the MacArthur Foundation. The six-volume series examines the effect of digital media on how young people learn, play, socialize, and participate in civic life.

**December 13**
Latino Community Credit Union of Durham and ACCION Texas of San Antonio share $8.25 million in investments as winners of a new prize presented by the Opportunity Finance Network, and funded by the Wachovia Foundation and MacArthur.

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A prisoner is brought before a Gacaca, a community justice forum, in Rwanda to offer information on his role in the genocide and the whereabouts of victims. There are growing opportunities around the world to deny impunity to human rights abusers, deter future abuses, and redress the injuries of victims.
Program on Global Security and Sustainability

The Program on Global Security and Sustainability seeks to protect the security and well-being of people and the environment around the world. To meet these objectives, the program supports efforts to encourage peace within and among countries, conserve global biological diversity, reduce maternal mortality and support responsible reproductive choices, protect human rights and strengthen the system of international justice, and foster cooperation on the development and governance aspects of global migration. MacArthur makes grants of over $80 million annually in approximately 60 countries, with special emphasis on four countries in which the Foundation has offices: India, Mexico, Nigeria, and Russia. Activities in 2007 underlined the Foundation’s commitment to address key global challenges of a dynamic world.

October marked a hallmark achievement for the Foundation’s maternal health program with the announcement of an $11 million investment package to counter postpartum hemorrhage, which accounts for approximately 30 percent of maternal deaths. The centerpiece of MacArthur’s efforts is distribution in India and Nigeria of the anti-shock garment, a low-cost neoprene suit that helps stabilize women who experience complications during childbirth. These efforts are expected to contribute to the international push to meet the United Nations’ maternal mortality reduction targets in Millennium Development Goal 5.

In the conservation area, the Foundation deepened its investments to identify and mitigate the threat from global climate change on species in the most diverse ecosystems of the planet, and supported projects in Africa, Asia, and Latin America to advance the concept of conservation in a social context.

MacArthur also supported the efforts of George Shultz, Sam Nunn, William Perry, and Henry Kissinger to outline in the United States and abroad the vision of a nuclear-free world. In addition, the Foundation began to focus its nuclear security efforts on bilateral and multilateral efforts to reduce reliance on nuclear weapons.

In December, the Foundation established the MacArthur Award for International Justice and announced the first recipient, former United Nations Secretary-General Kofi Annan.

MacArthur’s Global Security and Sustainability Program also seeks to identify cross-cutting issues and innovative new ideas. In 2007, the Foundation supported the establishment of the International Commission on Education for Development Professionals, which will recommend a new, multidisciplinary approach to graduate education in development, in order to better address the complex problems of extreme poverty and development in the 21st century.

For additional information about MacArthur’s programs and grantmaking guidelines, see the Foundation’s website at www.macfound.org.

Contact: Barry F. Lowenkron, Vice President
Program on Global Security and Sustainability
bflowenkron@macfound.org / (312) 726-8000

Human Rights and International Justice

MacArthur seeks to strengthen and expand the human rights legal and conceptual framework worldwide through three interrelated funding streams. Funding is given to advance the international justice system, with an emphasis on key institutions such as the International Criminal Court and the Office of the High Commissioner for Human Rights, regional and sub-regional human rights courts and commissions, national justice systems, and emerging international norms such as the Responsibility to Protect. MacArthur is also dedicated to sustaining and expanding local, national, and international human rights organizations and to encouraging the implementation of laws and treaties that protect human rights. Grants support organizations that monitor governments’ performance and accountability to constitutions and international treaties and to governmental initiatives that advance human rights protections. Finally, the Foundation’s work includes three country-specific programs—Russia, Nigeria, and Mexico—where there is a special emphasis on building up national human rights commissions, promoting the incorporation of human rights law into domestic legal systems, and encouraging police reform, both to strengthen police performance and to prevent police abuse.

As of December 31, 2007, there were 142 active grants in the field of human rights and international justice totaling $477 million. Those grants authorized in 2007 are listed below.

**HUMAN RIGHTS**

**International Human Rights Organizations**

**Federation Internationale Des Ligue Des Droits De L’Homme**

Paris, France

$600,000 to facilitate victims’ participation in the early cases of the International Criminal Court (over three years). www.fldh.org

**Global Rights**

Washington, DC

$136,000 in support of general operations. www.globalrights.org

**Human Rights in China**

New York, NY

$600,000 in support of work to advance human rights in China (over three years). www.hrichina.org

**International Rescue Committee**

New York, NY

$250,000 to support human rights reporting and post-conflict development activities (over three years). www.irc.org

**Physicians for Human Rights**

Cambridge, MA

$625,000 for general operating support (over two years). www.phrusa.org

**Public Interest Projects**

New York, NY

$36,000 in support of the International Human Rights Funders Group project (over three years).

**Refugees International**

Washington, DC

$300,000 in general support of reporting and policy advocacy on behalf of the displaced (over three years). www.refeasinternational.org

**United States Holocaust Memorial Museum**

Washington, DC

$350,000 in support of the Crisis Mapping Initiative (over two years). www.usmm.org

**Human Rights in Mexico**

**Centro de Derechos Humanos Miguel Agustín Pro Juárez**

Mexico City, Mexico

$360,000 to support the defense of paradigmatic cases of human rights violations in Mexico in national and international courts (over three years). www.sjsoical.org/PRODH

**Centro de Derechos Humanos**

Fray Francisco de Vitoria

Mexico City, Mexico

$200,000 to support legal assistance, litigation, and monitoring of the National Human Rights Program (over three years)

**Comision Mexicana de Defensa y Promoción de los Derechos Humanos**

Mexico City, Mexico

$300,000 to support litigation on human rights in Mexico (over three years). www.cmdph.org

**Due Process of Law Foundation**

Washington, DC

$180,000 to improve human rights in the state of Guerrero, Mexico (over three years). www.dplf.org

**Human Rights Legal Assistance**

Mexico City, Mexico

$180,000 to improve human rights strategic litigation (over three years).

**Instituto para la Seguridad y la Democracia**

Mexico City, Mexico

$860,000 to strengthen police accountability and for civil society capacity building (over three years). www.insayd.org.mx

**Oficina de Defensoría de los Derechos de la Infancia**

Cuauhtémoc, Mexico

$240,000 to support the defense of human rights through public interest litigation in Mexican constitutional courts (over three years).
Human Rights in Nigeria

Alliances for Africa

Lagos, Nigeria

$200,000 in support of information, communication, and public advocacy on the African Court on Human and Peoples’ Rights in Arabic (over three years).

www.alliancesforafrica.org

CLEEN Foundation

Ibadan, Nigeria

$193,000 to conduct a national electoral survey.

www.cleen.org

Global Rights

Washington, DC

$100,000 to build the capacity of human rights organizations in Kano state to monitor, document, and report on human rights violations.

www.globalrights.org

Harvard Law School

Cambridge, MA

$60,000 to monitor internet accessibility during the elections in Nigeria that were held in April 2007.

www.cyber.law.harvard.edu/home

Legal Defence and Assistance Project

Anthony Village, Nigeria

$450,000 to strengthen and reform the administration of criminal justice in six states in Nigeria (over three years).

www.kaibisoa.org

Legal Research Initiative

Abuja, Nigeria

$275,000 to incorporate and apply the provisions and practices contained in the United Nations Convention Against Torture into the operations of law enforcement agencies in Nigeria (over three years).

National Human Rights Commission

Abuja, Nigeria

$400,000 to implement the National Action Plan for the promotion and protection of human rights and to document and report on human rights violations in Nigeria (over three years).

www.nhnigeria.gov.ng

Nigerian Bar Association

Lagos, Nigeria

$300,000 to train and sensitize Nigerian lawyers on the use of regional and sub-regional mechanisms for human rights protection (over two years).

www.nigeriabarr.org

University of Ibadan Faculty of Law

Ibadan, Nigeria

$250,000 to strengthen the Human Rights and Rule of Law program.

www.uui.edu.ng

Human Rights in Russia

All Russian Public Movement for Human Rights

Moscow, Russia

$250,000 in support of work to promote human rights in Russia (over three years).

www.zapri.ru

Center for the Promotion of International Defense

Moscow, Russia

$210,000 in support for a training program for lawyers in the jurisprudence of the European Court of Human Rights (over three years).

www.centre.ru

Don’t e Tsennzu

Moscow, Russia

$195,000 in support of a human rights journal and a quarterly publication covering human rights violations in the criminal justice and penitentiary systems (over three years).

www.vidas.org.ru

Glassnost Defense Foundation

Moscow, Russia

$100,000 in support of a project titled, “Monitoring violations of mass media rights in the Russian Federation” (over one year).

www.gdf.ru

Judex

Moscow, Russia

$250,000 in support of activities to promote the institution of human rights ombudsmen in the Russian Federation (over three years).

Kazan Human Rights Center

Kazan, Russia

$180,000 in support of a long-term strategy to improve police performance and accountability (over three years).

www.kazanhumanrightscenter.ru

Moscow Helsinki Group

Moscow, Russia

$400,000 in support of a long-term strategy to strengthen the human rights movement in Russia through monitoring human rights and the development of a regional monitoring network (over two years).

www.mhp.rus/english

Nizhny Novgorod Regional Non-Governmental Organization Committee Against Torture

Nizhny Novgorod, Russia

$700,000 in support of a long-term strategy to improve police performance and accountability (over three years).

Perm Regional Human Rights Center

Perm, Russia

$225,000 in support of activities to improve police accountability (over three years).

PRIMA Human Rights News Agency

Moscow, Russia

$225,000 in support of informational, policy research and training activities in Russia (over three years).

www.prima-news.ru

St. Petersburg Center of Humanities and Political Studies

St. Petersburg, Russia

$300,000 in support of a project titled, “Development of the Institution of Regional Human Rights Ombudsmen in the Russian Federation” (over three years).

www.strategy.spb.ru

Women of the Don Region

Novocherkassk, Russia

$280,000 in support of activities to improve police performance and accountability in Novocherkassk (over three years).

INTERNATIONAL JUSTICE

Cluster Munition Coalition

London, United Kingdom

$250,000 in support of work on cluster munitions.

www.stopclustermunitions.org

Council on Foundations

Arlington, VA

$8,500 to research, produce, and publish a Uganda country note on the U.S. International Grantmaking website.

www.cof.org

Harvard Law School

Cambridge, MA

$450,000 to strengthen human rights work through the study of government use of the Internet to monitor citizens’ online behavior (over three years).

www.cyber.law.harvard.edu/home

Henry L. Stimson Center

Washington, DC

$250,000 for developing military doctrine regarding protection of civilians in conflict environments (over two years).

www.stimson.org

Human Rights Watch

New York, NY

$250,000 in support of work on cluster munitions.

www.hrw.org

International Crisis Group

Washington, DC

$85,000 in support of a strategic assessment of Crisis Group activities.

www.crisisweb.org

Courts and Tribunals

Agir Ensemble Pour Les Droits De L’Homme

Lyon, France

$200,000 in support of the Campaign to Bring Hissène Habré to Justice (over two years).

www.aedh.org

Cairo Institute for Human Rights Studies

Cairo, Egypt

$96,000 in support of a project to build the capacities of Sudanese NGOs, lawyers, and journalists on the International Criminal Court.

www.cihrs.org

Darfur Peace and Development Organization

Washington, DC

$135,000 in support of research and advocacy on the conflict in Darfur.

www.darfurpeace.org

Democratic Republic of Congo-Coalition for the International Criminal Court

Kinshasa, Congo

$100,340 in support of activities to promote appreciation of the International Criminal Court among the Congolese population and to encourage national policies to complement the work of the Court (over two years).

www.cnc-pc.cd

Global Justice Center

New York, NY

$10,000 for a project mapping activity of organizations working on gender and rule of law and International Criminal Court issues in the Sudan. (www.globaljusticecenter.net

Insight Collaborative

Boston, MA

$190,000 to support radio programming on the International Criminal Court in the eastern part of the Democratic Republic of Congo. (www.insightcollaborative.org

International Bar Association

London, United Kingdom

$255,000 for a monitoring and outreach program on the International Criminal Court (over two years).

www.ibanet.org

International Bar Association

London, United Kingdom

$475,000 in support of the Campaign to Bring Hissène Habré to Justice (over two years).

www.aedh.org

Security Council Report

New York, NY

$2 million (over three years)

Security Council Report

New York, NY

$1 million (over three years)

Beginning in 1978 with a grant to Amnesty International, the Foundation has sought to create and sustain institutions that work in many parts of the world to increase the capacity to monitor and document human rights. This grant will help the OHCHR develop a Rapid Response Unit to dispatch monitors to nations where human rights protections are weak. Funding will also be used for a contingency fund to support emergency field work.
International Peace and Security

The Foundation supports projects and institutions that address the threats and dangers posed by nuclear and biological weapons and the related national, regional, and global challenges facing security policymakers. Grantmaking for policy research is meant to help reduce arsenals and stockpiles, destroy or safeguard weapons materials, curb proliferation, and promote effective new approaches to national and international security problems, especially in Asia. Through its Science, Technology, and Security Initiative, the Foundation seeks to strengthen independent scientific and technical advice available to policymakers.

As of December 31, 2007, there were 65 active grants in the field of international peace and security totaling $44.1 million. Those grants authorized in 2007 are listed below.

Policy Research and Engagement

American Association for the Advancement of Science

Atomic Heritage Foundation Washington, DC $250,000 in support of a play and book on nuclear disarmament (over 18 months).

Center for Strategic and Budgetary Assessments Washington, DC $750,000 to conduct independent assessments of emerging security challenges and the U.S. defense posture, and the cost, impact and programmatic implications of the wars in Iraq and Afghanistan (over two years).

Center for Science and International Security Washington, DC $350,000 to assess cases of illicit nuclear trade and determine effective ways to combat nuclear smuggling (over two years).

Center for Strategic & International Studies Washington, DC $250,000 in support of a study of Asia-Pacific views on regional institutions (over two years).

National Responsibilities

Africa Legal Aid Accra, Ghana $120,000 to train judges in Ghana on the application of national and international human rights norms (over three years).

Democracy Coalition Project Washington, DC $350,000 in support of a cross-regional advocacy network dedicated to strengthening the new UN Human Rights Council (over two years).

International Bridges to Justice Geneva, Switzerland $360,000 to support the China Legal Defenders Program (over three years).

Nanyang Technological University Singapore $55,000 in support of a meeting of experts on Asian security challenges. www.ntu.edu.sg

National Academy of Sciences Washington, DC $250,000 to bring scientific and technical expertise to policymakers at the U.S. Department of State through the Jefferson Science Fellows Program (over two years).

Naval War College Foundation Newport, RI $290,000 to support a research project to identify policy options available to Northeast-Asian powers for mitigating dangers from North Korea’s acquisition of nuclear weapons (over 18 months).

Nuclear Threat Initiative Washington, DC $250,000 in support of a project to advance the vision of a nuclear-free world. www.nti.org

Stanford University Center for International Security and Cooperation Stanford, CA $500,000 in support of work on Northeast and South Asian security (over two years). www.sisc.stanford.edu

Stanford University Hoover Institution on War, Revolution and Peace Stanford, CA $500,000 to a joint effort with the Nuclear Threat Initiative to rekindle the vision of Ronald Reagan and Mikhail Gorbachev for a world free of nuclear weapons, including practical steps toward that goal (over 18 months).

Science, Technology, and Security

Analytical Center for Non-Proliferation Sarov, Russia $200,000 in support of work on worldwide spent fuel and radioactive waste management and ways to achieve a low-waste nuclear fuel cycle (over two years). www.rnc.sarov.ru/english

Center for Media and Security Millwood, NY $160,000 to bring science, technology, and security policy issues to the attention of national, and regional media (over two years).

Center for Policy Studies in Russia—PR Center Moscow, Russia $700,000 in support of the journal Security Index and a program of training for the next generation of security experts in Russia and the countries of the former Soviet Union (over three years). www.prcenter.org

United Nations Office for Disarmament Affairs

New York, NY $2 million (over 18 months)

With the dismantling of the United Nations Monitoring, Verification and Inspection Commission (UNMOVIC), the UN stands to lose critical technical expertise on the development of weapons of mass destruction and their proliferation. This grant will provide bridge funding to retain this expertise by transferring key staff positions from UNMOVIC to the Office of Disarmament Affairs.

University of Georgia Research Foundation Athens, GA $250,000 to strengthen Chinese companies’ awareness of and responsiveness to nonproliferation controls, in partnership with the China Arms Control and Disarmament Association (over two years).

Darmstadt, University of Technology Interdisciplinary Research Group, Science, Technology and Security Darmstadt, Germany $128,000 to coordinate a research network on technologies to detect nuclear material production (over two years). www.tu-darmstadt.de/Welcoma.en.html

Nautilus Institute San Francisco, CA $1,050,000 in support of an East Asian network of scientists undertaking collaborative research on international security issues (over three years). www.nautilus.org

Union of Concerned Scientists Cambridge, MA $650,000 to provide policymakers and the public with scientific information and analysis related to proliferation and other risks associated with nuclear power, U.S. nuclear weapons policy, and China security issues (over two years). www.ucsusa.org

University of the Witwatersrand Johannesburg, South Africa $250,000 to support the China Legal Defenders Program (over two years).

Darmstadt, University of Technology

Interdisciplinary Research Group, Science, Technology and Security

Darmstadt, Germany

$128,000 to coordinate a research network on technologies to detect nuclear material production (over two years).

www.tu-darmstadt.de/Welcoma.en.html

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University of Georgia Research Foundation

Athens, GA

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Conservation and Sustainable Development

MacArthur is dedicated to conserving biodiversity and enhancing knowledge of how natural resources can be used sustainably over the long term. Grants focus on eight tropical bio-geographic zones, chosen for their richness of species diversity, endemism, and level of threat. Regions include the northern and southern Andes, Insular Caribbean, the Albertine Rift, eastern Himalayas, Madagascar, Lower Mekong, and Melanesia. MacArthur also funds projects to build and strengthen the conservation capacity of local, regional, and national organizations; to research tradeoffs between conservation goals and human needs; and to assess the impacts of climate change on biodiversity.

As of December 31, 2007, there were 166 active grants in the field of conservation and sustainable development totaling $22.2 million. Those grants authorized in 2007 are listed below.

Africa

American Museum of Natural History  New York, NY  $300,000 to support curriculum development and training for universities and conservation professionals in Madagascar (over three years). www.amnh.org

Aidby  Antananarivo, Madagascar  $200,000 in support of conservation of the Mangoky-Ihotry complex and building the capacity of a Malagasy NGO (over three years). www.aidby.org

Blue Ventures Conservation  London, United Kingdom  $200,000 in support of community-managed coastal and marine protected areas in southwest Madagascar (over three years). www.blueventures.org

Centre Ecologique Libanona  Fort Dauphin, Madagascar  $115,000 to establish field-based training programs in southern Madagascar (over three years). www.libanona.com

Development and Environmental Law Center  Fanaantsoa, Madagascar  $270,000 to apply public interest law with environmental law to improve community governance and management of natural resources in Madagascar (over three years).


Field Museum  Chicago, IL  $325,000 to assess the impact of climate change on the elevational distribution of Madagascar land vertebrates and to build capacity in conservation biology (over three years). www.fieldmuseum.org

Groupe D’Etudes Et De Recherche Sur Les Primates De Madagascar  Antananarivo, Madagascar  $125,000 in support of primate research and conservation planning in Makira Protected Area by a Malagasy NGO (over three years).

Missouri Botanical Garden  St. Louis, MO  $300,000 to assess impacts and mitigate consequences of climate change upon Madagascar’s plants (over three years). www.mobot.org

Teny Meya Foundation  Antananarivo, Madagascar  $360,000 to strengthen the Trust Fund capacity to support community management of conservation areas (over three years). www.tenymeye.org.mg@hansenenglish.html

Université De Tolitara  Institut Haletique Et Des Sciences Marines  Tolitara, Madagascar  $150,000 to establish field-based training sites for marine protected areas (over three years).

University of Antananarivo  Department of Forestry  Antananarivo, Madagascar  $300,000 to increase understanding of the types and qualities of governance for protected area management in Madagascar (over three years).

University of California  Department of Environmental Science, Policy & Management  Berkeley, CA  $50,000 to expand scientific research for conservation decision making in Madagascar using the REBOIMA database (over three years). www.espm.berkeley.edu

Wildlife Conservation Society  Bronx, NY  $250,000 to expand scientific research for conservation decision making in Madagascar using the REBOIMA database (over three years). www.wcs.org

Wildlife Conservation Society  Bronx, NY  $500,000 to conserve an integrated strategy for conservation and sustainable natural resource use in Madagascar’s Antongil Bay Landscape (over three years). www.wcs.org

Wildlife Conservation Society  Bronx, NY  $300,000 to research coral reef vulnerability and resilience to climate change in order to guide the establishment of marine protected areas in Madagascar (over three years).

Wildlife Conservation Society  Bronx, NY  $100,000 to enhance biodiversity conservation, ecosystem health, and human livelihoods in the protected areas of the Greater Limpopo Trans-Frontier Conservation Area and the agro-pastoral systems that surround them. www.wcs.org

World Wide Fund for Nature  Madagascar and West Indian Ocean Programme Office  Antananarivo, Madagascar  $300,000 to create resilient marine protected areas in the northwest and southwest regions of Madagascar (over three years). www.panda.org

Asia-Pacific

American Museum of Natural History  New York, NY  $250,000 to develop protected area capacity in the Solomon Islands www.amnh.org

Center for Environmental Law and Community Rights  Bora Bora, Papua New Guinea  $250,000 to defend and protect communal land, sea, and natural resources through legal and policy tools (over three years). www.celcr.org

Community Conservation Network  Honolulu, HI  $250,000 to enhance the ability of locally managed marine areas to develop and operate efficiently for greater conservation impact in New Guinea (over three years). www.conservationpractice.org

Environmental Defender’s Office Limited  Sydney, Australia  $250,000 to provide litigation support and technical assistance for protecting Papua New Guinea’s customary landowners (over three years). www.edo.org.au

Foundation for the Peoples of the South Pacific International  Suva, Fiji  $350,000 to expand community-based coastal resources management approaches in the Solomon Islands and Vanuatu (over three years). www.fpfi.org

Live and Learn Environmental Education — South Pacific  Suva, Fiji  $225,000 to develop conflict management models to advance sustainable biodiversity in the Solomon Islands (over three years).

Marine Aquarium Council  Honolulu, HI  $250,000 to implement industry standards and a certification process for the aquarium fish trade in a manner that supports conservation, resource management, and sustainable livelihoods (over three years). www.aquariumcouncil.org

Nature Conservancy  Arlington, VA  $325,000 to strengthen marine conservation in the Solomon Island Archipelago (over three years). www.nature.org

SeaWeb  Silver Spring, MD  $225,000 to enhance ocean conservation in Fiji by expanding the reach of lessons learned from the Locally Managed Marine Area Network (over three years). www.seaweb.org

Secretariat of the Pacific Community  Noumea, New Caledonia  $350,000 to promote national government policies and effectiveness in fisheries management that meet local needs for sustainable marine resource use across the region (over three years). www.spc.int

Secretariat of the Pacific Regional Environment Programme  Apia, Samoa  $165,000 to strengthen the capacity of national government and local communities in Vanuatu to respond more effectively to climate change impacts in coastal areas (over three years). www.spreap.org

University of Queensland  Brisbane, Australia  $650,000 to develop and field test community management systems to protect the coral reefs and marine ecosystems of Marovo Lagoon in the Solomon Islands (over three years). www.uq.edu.au

University of the South Pacific  Institute of Applied Sciences South Pacific Regional Herbarium  Suva, Fiji  $600,000 to develop and implement successful community-based marine management in the South Pacific region by acting as the focal point for the Locally Managed Marine Area Network (over three years). www.usp.ac.fj

World Wide Fund for Nature  WWF South Pacific Programme  Suva, Fiji  $350,000 to enhance the ability of locally managed marine areas in Fiji and the Solomon Islands to develop and operate efficiently and independently as a model for greater conservation impact across Melanesia (over three years). www.wwf.org

Yunnan Nationalities University  Kunming, China  $25,000 to collect and document information on traditional ethnic design and clothing manufacture of ethnic minority groups in Yunnan Province, China. www.ynt.edu.cn

Latin America

Amazon Alliance for Indigenous and Traditional Peoples of the Amazon Basin  Washington, DC  $140,000 to build indigenous capacity to conserve territories, protected areas, and livelihoods threatened by extractive industries in Colombia, Ecuador, and Peru (over three years).

Caribbean Natural Resources Institute  Port of Spain, Trinidad, and Tobago  $350,000 to strengthen governance and effectiveness of key civil society conservation organizations in the Caribbean (over three years). www.canri.org

Comell University  Cornell Laboratory of Ornithology  Ithaca, NY  $475,000 in support of training and monitoring for conservation and management of natural resources in Cuban protected areas (over three years). www.cornellornithology.org

Counterpart International  Arlington, VA  $360,000 to protect coastal marine biodiversity in Monti Cristi National Park, Dominican Republic (over three years). www.counterpart.org

Environmental Law Alliance Worldwide  Eugene, OR  $300,000 to build the capacity of public interest lawyers in the Insular Caribbean to protect the region’s threatened biodiversity (over three years). www.elaw.org

Environmental Law Institute  Washington, DC  $200,000 to develop judicial education programs on biodiversity conservation in Hispaniola and Jamaica (over three years). www.el.org

The John D. and Catherine T. MacArthur Foundation

A serious threat to coral reefs worldwide is bleaching linked to rising water temperatures caused by climate change. This threat will develop tools that marine scientists and park managers can use to monitor and predict coral resilience to bleaching. The indicators will be developed and tested in key sites in Melanesia, Madagascar, and the Caribbean. This project is one of 18 grants, totaling nearly $4 million, made in the last two years to help adapt conservation strategies to the growing impact of climate change on biodiversity.

India
Centre for Development and Population Activities Washington, DC $200,000 to support an alliance for advocacy to reduce maternal mortality and morbidity and to encourage responsible sexual behavior by adolescents. Other grants support national and regional organizations in population and reproductive health and research on important issues in the field.

As of December 31, 2007, there were 133 active grants in the field of population and reproductive health totaling $52.4 million. Those grants authorized in 2007 are listed below.

Population and Reproductive Health
MacArthur grantmaking reflects a comprehensive approach to reproductive and sexual health and rights, one that places women's well-being at the center of population policy and emphasizes the rights of individuals to determine and plan family size. Through offices in India, Mexico, and Nigeria, the Foundation makes grants that support efforts to reduce maternal mortality and morbidity and to encourage responsible sexual behavior by adolescents. Others support international and regional organizations in population and reproductive health and research on important issues in the field.

Society for Education Welfare and Action - Rural Bharuch, India $200,000 to test model interventions to reduce maternal mortality and morbidity in the state of Gujarat (over three years). www.sewa.org

Talking About Reproductive and Sexual Health Issues New Delhi, India $6,000 to publish and disseminate two books to advance youth people's sexual and reproductive health and rights in India (over two years). www.tarshi.net

Mexico
Afluenta Mexico City, Mexico $350,000 to develop teacher training programs for sexuality education (over three years). www.afluenta.org

Centro de Investigaciones en Salud de Comitan Comitán, Mexico $235,000 to develop educational tools for the prevention of maternal mortality in Chiapas and municipal outreach activities (over three years).

Chitak San Cristobal de las Casas, Mexico $150,000 to improve youth sexual and reproductive health and rights in the state of Chiapas (over three years).

ELICE, Red de Jovenes por los Derechos Sexuales y Reproductivos Mexico City, Mexico $150,000 to improve youth sexual and reproductive health and rights in Mexico (over three years).

Family Care International New York, NY $30,000 to translate recently published articles on maternal mortality in Spanish and disseminate them in Mexico and Latin America. www.familycareint.org

Ivas Chapel Hill, NC $300,000 in support of increasing the availability and improving the quality of legal abortion services (over three years). www.ivas.org

Letra S, Sida, Cultura y Vida Cuidatiana Mexico City, Mexico $250,000 to increase media coverage of youth reproductive and sexual health issues in Mexico (over three years). www.letrasae.org.mx/index.htm
<table>
<thead>
<tr>
<th>Organization</th>
<th>Country</th>
<th>Funding Details</th>
<th>Project Description</th>
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<tbody>
<tr>
<td>The John D. and Catherine T. MacArthur Foundation</td>
<td>Nigeria</td>
<td>$150,000 to improve youth sexual and reproductive health and rights in the states of Chiapas (over three years).</td>
<td><a href="http://www.macfound.org">www.macfound.org</a></td>
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<td>girls’ power initiative, nigeria</td>
<td>Nigeria</td>
<td>$150,000 to implement the Family Life and HIV/AIDS Education curriculum in Plateau state (over three years).</td>
<td><a href="http://www.pathfinder.org">www.pathfinder.org</a></td>
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<tr>
<td>Bayer University, Kano</td>
<td>Nigeria</td>
<td>$65,000 in support of institutional strengthening of Minnibi General Hospital.</td>
<td><a href="http://www.kanoonline.com">www.kanoonline.com</a></td>
</tr>
<tr>
<td>Centre for Development and Population Activities</td>
<td>Washington, DC</td>
<td>$490,000 in support of education and training on maternal mortality reduction (over three years).</td>
<td><a href="http://www.ceip.org">www.ceip.org</a></td>
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<tr>
<td>Community Life Project</td>
<td>Abuja, Nigeria</td>
<td>$150,000 to implement the Family Life and HIV/AIDS Education curriculum in Abuja (over two years).</td>
<td><a href="http://www.civpa.org">www.civpa.org</a></td>
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<tr>
<td>Praewi, Indonesia</td>
<td>Indonesia</td>
<td>$500,000 to scale up interventions to reduce maternal mortality and morbidity and improve young people's sexual and reproductive health in Foundation focus countries (over two years).</td>
<td><a href="http://www.msisworldwide.com/index.htm">www.msisworldwide.com/index.htm</a></td>
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<tr>
<td>Johns Hopkins University, Bloomberg School of Public Health,</td>
<td>Baltimore, MD</td>
<td>$200,000 to improve capacity in developing countries to estimate maternal mortality levels and trends.</td>
<td><a href="http://www.jhsphs.org">www.jhsphs.org</a></td>
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<tr>
<td>Department of International Health</td>
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<tr>
<td>Carnegie Endowment for International Peace</td>
<td>Washington, DC</td>
<td>$375,000 in support of the journal Pha at Contra (over three years).</td>
<td><a href="http://www.ceip.org">www.ceip.org</a></td>
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<tr>
<td>American Councils for International Education</td>
<td>Washington, DC</td>
<td>$190,000 to support research, information and communications security at the European Humanities University (over three years).</td>
<td><a href="http://www.americancouncils.org">www.americancouncils.org</a></td>
</tr>
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</table>

Higher Education

Strong universities and a scholarly infrastructure are critical to Russia and Africa’s future. MacArthur grantmaking assists in the development of modern, university-based scientific and social scientific research and training capabilities in Russia. MacArthur works in partnership with the Russian Ministry of Education and Science to support 29 centers of excellence in the sciences and social sciences at Russian state universities. In addition to support for programs at state universities, the Foundation provides grants to three independent institutions for graduate training and research in the social sciences. MacArthur also supports research institutes, scholarly journals, and networks of scholars.

In Africa, the Foundation is providing long-term support to four leading Nigerian universities, helping them to rebuild and upgrade their facilities, curricula, and faculty. The four universities are the University of Ibadan, the University of Port Harcourt, Bayero University Kano, and Ahmadu Bello University. Funding also supports the University of Antananarivo in Madagascar in a collaboration with our conservation grantmaking. MacArthur participates in the Partnership for Higher Education in Africa with six other U.S. foundations to address key regional higher education issues that affect the future of the continent’s universities. Approximately 50 African universities are assisted by the work of the Partnership foundations.

As of December 31, 2007, there were 57 active grants in the field of higher education totaling $42.9 million. Those grants authorized in 2007 are listed below.

Russia

American Councils for International Education                              | Washington, DC   | $190,000 to support research, information and communications security at the European Humanities University (over three years). | www.americancouncils.org                                                                              |
Global Migration and Human Mobility

Global human mobility is a defining characteristic of the 21st century. The Foundation supports research and public policy analysis on the governance of international migration and the relation between migration and economic development. In the governance area, MacArthur grantmaking focuses on the norms, standards, and institutional architecture for regulating migration; collecting and analyzing international data; and improving management of migration at global, regional, and bilateral levels. In its grantmaking on migration and development, the Foundation is looking at three main channels through which the global movement of people affects the economies of source and destination countries: worker remittances, skilled and unskilled labor mobility and “brain drain,” and diaspora networks. Additionally, the Foundation seeks to address political and social dimensions of migration in source and destination societies.

As of December 31, 2007, there were 29 active grants in the field of global migration and human mobility totaling $10.9 million. Those grants authorized in 2007 are listed below.

Anchor Institutions

Organisation for Economic Co-operation and Development

Paris, France

$900,000 in support of policy relevant research and policy dialogue to build effective partnerships on migration governance and development (over three years). www.oecd.org

University of Oxford

International Migration Institute

Oxford, United Kingdom

$900,000 in support of a program of research and capacity building on African migration (over three years). www.ox.ac.uk

Goveriance of International Migration

Ayala Foundation USA

Redwood City, CA

$400,000 in support of civil society participation at the 2008 Global Forum on Migration and Development.

Federal Public Service Foreign Affairs

Brussels, Belgium

$50,000 to prepare for the Global Forum on Migration and Development. www.diplomatie.be

George Mason University

Center for Global Studies

Fairfax, VA

$200,000 in support of research on global migration and transnational politics (over two years). www.gmu.edu

Harvard University

Center of Middle Eastern Studies

Cambridge, MA

$196,000 to study the civil and political participation of Muslims in the Greater Boston area (over two years).

King Baudoin Foundation

Brussels, Belgium

$152,000 to support civil society participation at the Global Forum on Migration and Development. www.kbf-be.org

Migration Policy Institute

Washington, DC

$240,000 to support a series of educational seminars on migration for policymakers from Mexico and the United States. www.migrationpolicy.org

Regional Public Organization Migration Research Center

Moscow, Russia

$210,000 in support of research and policy analysis on managing migration under conditions of demographic crisis in Russia (over three years). www.migrcenter.ru

University of Oxford

Oxford, United Kingdom

$500,000 in support of research and policy dialogue on the global governance of migration (over three years).

Migration and Development

Aspen Institute, Realizing Rights:
The Ethical Globalization Initiative

Washington, DC

$200,000 to develop a global code of practice for the international movement of health workers from the developing world to the U.S., U.K., and other receiving nations. www.aspennstitute.org

Migration Dialogue

Dallas, CA

$250,000 to research circular migration and the impacts of free trade agreements on migration (over two years). www.migration.ucdavis.edu

Princeton University

Princeton, NJ

$120,000 in support of a longitudinal survey of Mexican migrants in the United States (over one year). www.princeton.edu

University of California, Davis

Department of Economics

Davis, CA

$180,000 in support of research on the economic gains from migration in countries of destination in North America and Europe (over two years).

University of Michigan

Gerald R. Ford School of Public Policy

Ann Arbor, MI

$900,000 in support of research to test the impact of a variety of novel financial products on the productive use of remittances for development (over two years). www.umich.edu

Center for Independent Social Research

St. Petersburg, Russia

$600,000 to improve social science research and education in Russia (over five years).

European University at St. Petersburg

St. Petersburg, Russia

$500,000 in support of development activities (over two years).

www.eu.spb.ru/en

Independent Institute for Policy Research

Moscow, Russia

$330,000 in support of a sociological data archive and related training program, and the SPERO journal of social policy research (over three years). www.speso.ru

Institute of Sociology, Russian Academy of Sciences

Moscow, Russia

$600,000 in support of an educational program in the social sciences and humanities for young Russian regional university faculty and researchers (over three years).

JSTOR

New York, NY

$174,000 in support of electronic access to archived journals in the sciences, social sciences, and humanities for selected universities in Russia (over six years). www.jstor.org

Kharkov Center for Gender Studies

Kharkov, Ukraine

$330,000 in support of the Russian/NIS university network in gender studies and activities aimed at consolidating gender studies as a social science field in the region (over three years). www.gender.univer.harkov.ua/ENGLISH

Research Center “REGION”

Ulan-Ude, Russia

$250,000 in support of research, networking, and policy studies on youth issues in contemporary Russia (over three years).

Africa / Nigeria

Ahmadu Bello University

Zaria, Nigeria

$2,500,000 in support of information technology, library development, and related university strengthening activities (over three years).

www.abu.edu.ng

Bayo University

Kano, Nigeria

www.kanoonline.com

$3.1 million (over three years)

Institute for Policy and Economic Research

Abuja, Nigeria

$150,000 for a planning grant to launch a new economic and policy research institute.

Machina Emirate Development Association

Yobe State, Nigeria

$30,000 in support of instructional technology and computing at Mai Bukar Memorial Science Boarding School.

University of Ibadan

Ibadan, Nigeria

www.ui.edu.ng

$4 million (over three years)

MacArthur’s grantmaking in Nigeria supports the development of higher education as a critical factor in strengthening democracy in Africa’s most populous nation. The grant to Bayo University will help establish new departments in nursing and dentistry, where there is a national shortage of trained professionals. Support for the University of Ibadan will assist the university to equip its central research laboratory, support advanced training for faculty members, and expand access to higher education by increasing enrollment in its distance learning program.

Partnership for Higher Education

Institute of International Education

New York, NY

$62,500 in support of an evaluation to improve the impact of the Partnership for Higher Education in Africa on strengthening African universities (over three years).

www.iie.org

International Foundation for Science

Stockholm, Sweden

$160,000 in support of an audit of the science infrastructure base of 15 African universities. www.ifsw.se

Nigeria ICT Forum of Partnership Institutions

Abuja, Nigeria

$400,000 in support of improving information technology in Nigerian universities (over three years).

www.forum.org.ng

As of December 31, 2007, there were 29 active grants in the field of global migration and human mobility totaling $10.9 million. Those grants authorized in 2007 are listed below.

Global Migration and Human Mobility

Global human mobility is a defining characteristic of the 21st century. The Foundation supports research and public policy analysis on the governance of international migration and the relation between migration and economic development. In the governance area, MacArthur grantmaking focuses on the norms, standards, and institutional architecture for regulating migration; collecting and analyzing international data; and improving management of migration at global, regional, and bilateral levels. In its grantmaking on migration and development, the Foundation is looking at three main channels through which the global movement of people affects the economies of source and destination countries: worker remittances, skilled and unskilled labor mobility and “brain drain,” and diaspora networks. Additionally, the Foundation seeks to address political and social dimensions of migration in source and destination societies.

As of December 31, 2007, there were 29 active grants in the field of global migration and human mobility totaling $10.9 million. Those grants authorized in 2007 are listed below.
MacArthur’s $50 million digital media and learning initiative seeks to gain a better understanding of how digital technologies are changing how young people learn, play, socialize, exercise judgment, and engage in civic life. Learn more at www.digitallearning.macfound.org.
Program on Human and Community Development

The relationship among people, place, and systems is at the core of the Program on Human and Community Development’s effort to support the development of successful individuals and strong communities in the United States. Through grants and low-cost loans, called program-related investments, MacArthur’s domestic program explores two primary themes: the important role of place—home, community, city, region, state, and nation—in people’s lives, and the mutual interests of individuals, particularly those in trouble and in need, and society at large. Specific fields of work include community and economic development, housing, juvenile justice, and education.

In the first, the focus is on comprehensive community revitalization and its premise that resilient and sustainable efforts require simultaneous attention to housing, jobs, public safety, land use, education, youth development, and more. Through Window of Opportunity: Preserving Affordable Rental Housing, the Foundation is supporting practical and policy-related efforts to increase dramatically the volume of preservation of affordable rental housing across the country. Other housing activities include an exploration of how housing matters for the American family and local communities. Models for Change: Systems Reform in Juvenile Justice is an effort to make juvenile justice reform a top priority in at least two-thirds of the states. In education, the Foundation is interested in understanding how young people are different because of their use of digital media, a difference likely to be reflected in how they think, learn, make judgments, confront ethical dilemmas, and interact with others—and implications for schools and other formal and informal learning institutions. A series of crosscutting policy projects include research on the implications for American society of an aging society, evidence-based policy options for improving the country’s fiscal health, and more informed policymaking through the ability to measure social outcomes for individuals and society of interventions across the full range of policy domains—education, justice, housing, municipal services, saving and investing, health and mental health and other.

This year, MacArthur has continued to deepen its investment in these core areas of grantmaking. With the New Communities Program, the centerpiece of the Foundation’s 10-year, $150 million investment in local neighborhoods, Chicago is leading a national resurgence of interest in comprehensive community revitalization. With an investment of $140 million, Models for Change is now active in 16 states, enough to lead a national movement for reform. With a total commitment of $150 million to Window of Opportunity, the effort has now entered a critical phase, with a goal of promoting policies and practices that will make it possible to preserve at least 1 million affordable rental homes in 10 years. Through its interest in digital media and learning, and an initial $50 million in grants, MacArthur is stimulating and supporting the development of an exciting new interdisciplinary field comprising academics, nonprofit organizations, game and application designers, education professionals, and commercial interests. Special policy projects are resonating with scholars and policymakers, who grapple with questions relating to this country’s demographic shifts, fiscal challenges, and hard choices ahead for governments at all levels as discretionary financial resources decline.

For additional information about MacArthur’s programs and grantmaking guidelines, see the Foundation’s website at www.macfound.org.

Contact: Julia Stasch, Vice President
Program on Human and Community Development
jstasch@macfound.org / (312) 726-8000

Community and Economic Development

The Foundation’s primary focus is the comprehensive revitalization of 16 Chicago neighborhoods—about half of the low-income communities in the city—through LISC/Chicago’s New Communities Program. In addition, the Foundation makes direct grants through three complementary efforts: initiatives in community safety, economic development, and economic security. It also funds documentation, evaluation, and communications about these efforts. Other areas of grantmaking also seek ways to improve these 16 neighborhoods.

The Foundation also has provided support for LISC National’s Sustainable Communities Program, through which the Chicago approach is being spread initially to 10 other cities. MacArthur is a founding member of Living Cities: The National Community Development Initiative, a consortium of leading financial institutions and foundations that makes grants and provides technical assistance to revitalize urban communities across the country and seeks to inform the national debate about urban policies.

As of December 31, 2007, there were 30 active grants in the field of community and economic development totaling $63.9 million. Those grants authorized in 2007 are listed below.

**Practice**

**CEOs for Cities** Chicago, IL
$350,000 in support of general operations (over three years), www.ceosforcities.org

**Civic Consulting Alliance** Chicago, IL
$75,000 in support of training and technical assistance for community development practitioners, www.ccaichicago.org

**Community Renewal Society** Chicago, IL
$75,000 in support of the Children of the Incarcerated Campaign, www.communityrenewalsociety.org

**Living Cities: National Community Development Initiative** New York, NY
$2,250,000 in support of community development projects in 23 cities, data collection and analysis of urban markets, and public policy initiatives to strengthen cities and regions (over three years), www.livingcities.org

**Local Initiatives Support Corporation**

- **Chicago, IL**
  - $26 million (over five years) and $4 million (over four years)
  - www.lisc.org/chicago
  - $50,000 to complete production of the report of a national panel on technology as a community engagement tool for crime prevention, www.nroc.org
  - $5,000,000 in support of implementation of Safer Return, a prisoner reentry demonstration in Chicago’s Garfield Park neighborhood (over four years), www.saferfound.org

**University of Illinois at Chicago**

- **$100,000 to research housing demand in rapidly changing Chicago neighborhoods**, www.uic.edu/col/files/hama1.html

**University of Michigan Institute for Social Research**

- **Inter-University Consortium for Political and Social Research**
  - **Ann Arbor, MI**
  - $63,300 to preserve research materials from the Project on Human Development in Chicago Neighborhoods, www.icipsr.umich.edu

**Urban Institute**

- **Washington, DC**
  - **$1,500,000 in support of an evaluation and cost-benefit analysis of Safer Return**, a prisoner reentry demonstration in Chicago (over three years), www.urban.org

**Grants Authorized 2007**

50 The John D. and Catherine T. MacArthur Foundation

Stable and Affordable Housing

Because stable and affordable housing is critical to successful individuals and vibrant communities, MacArthur supports:

- **Window of Opportunity: Preserving Affordable Rental Housing**, a $150 million initiative to facilitate new ownership and preservation of affordable rental housing, call attention to the importance of rental housing, and stimulate new policies that encourage high-volume preservation and improvement of the nation's stock of affordable rental units

- Grants, loans, and other activities that advance public housing transformation, which is creating new mixed-income communities for Chicago families

- Research that focuses on stable and affordable housing as an essential ingredient in successful human and community development

As of December 31, 2007, there were $1 active grants in the field of stable and affordable housing totaling $22.2 million. Those grants authorized in 2007 are listed below.

### Housing Preservation

**Aeon Homes**
Minneapolis, MN
$15,000,000 program-related investment to support preservation of affordable rental housing in Minnesota as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.aeonhomes.org

**BRIDGE Housing Corporation**
San Francisco, CA
A $3,000,000 program-related investment to support preservation of affordable rental housing in California, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.bridgehousing.com

**Business and Professional People for the Public Interest**
Chicago, IL
$175,000 in support of activities related to the Preservation Compact in Cook County (over two years).
www.bpichiicago.org

**Center for Neighborhood Technology**
Chicago, IL
$300,000 in support of an Energy Savers Program related to the Preservation Compact in Cook County (over three years).
www.cnt.org

**Chicago Rehab Network**
Chicago, IL
$375,000 in support of technical assistance, organizing, policy, and advocacy related to the Preservation Compact in Cook County (over three years).
www.chicagorehab.org

**Common Ground Community**
New York, NY
$2,200,000 program-related investment to support preservation of affordable rental housing in New York and other areas of the United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.commonground.org

**CommonBond Communities**
St. Paul, MN
A $15,000,000 program-related investment to support preservation of affordable rental housing in the midwestern United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.commonbond.org

**Community Builders**
Boston, MA
$2,000,000 program-related investment to support preservation of affordable rental housing in New York and other areas of the United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.tbbrnc.org

**Community Investment Corporation**
Chicago, IL
A $1,000,000 program-related investment to support the creation of the Preservation Compact “energy savers” loan fund (over ten years).
www.cicchicago.com

**Community Preservation and Development Corporation**
Washington, DC
A $2,000,000 program-related investment to support the preservation of affordable rental housing in the mid-Atlantic region of the United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.cppd.org

**Corporation for Enterprise Development**
Washington, DC
$310,000 to support public education and field-building activities that advance model policies and practices for the preservation of affordable rental housing (over two years).
www.celed.org

**DePaul University**
Chicago, IL
$3,500,000 in support of a data clearinghouse, research, and a council to coordinate public agencies that are key members of the Preservation Compact in Cook County (over three years).
www.depaul.edu

**Florida Community Loan Fund**
Orlando, FL
$200,000 in support of research, policy analysis, and public education to advance the preservation of affordable rental housing in Florida (over two years).
www.fclf.org

**Housing Development Corporation**
Lancaster, PA
$250,000 to support the preservation of affordable rental housing in Pennsylvania (over two years).
www.hdcl.com

**Housing Partnership Network**
Boston, MA
$250,000 in support of general operations (over two years).
www.housingpartnership.net

**Hudson Institute**
Washington, DC
$600,000 in support of research on affordable rental housing (over two years).
www.hudson.org

**National Church Residences**
Columbus, OH
A $3,000,000 program-related investment to support preservation of affordable rental housing across the United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.ncr.org

**National Housing Conference**
Washington, DC
$353,000 in support of conferences, policy papers, and communications related to affordable rental housing.
www.nhc.org

**Neighborhood Reinvestment**
NeighborhoodWorks America, Washington, DC
$250,000 to support STRENGTH MATTERS, a collaborative field-building and policy reform initiative to build the scale, sustainability, and financial resilience of long-term affordable rental housing covenants (over two years).
www.nw.org

**Preservation of Affordable Housing**
Boston, MA
$250,000 in support of general operations (over two years).
www.paoah.org

**Preservation of Affordable Housing**
Boston, MA
A $1,000,000 program-related investment to support the preservation of affordable rental housing across the United States, as part of the Window of Opportunity: Preserving Affordable Rental Housing Initiative (over ten years).
www.paoah.org

**Retirement Housing Foundation**
Long Beach, CA
$250,000 to support the development and implementation of a strategic plan for the preservation of affordable rental housing across the United States.
www.rhf.org

**Sargent Shriver National Center on Poverty Law**
Chicago, IL
$250,000 in support of legal assistance, policy and advocacy related to the Preservation Compact in Cook County (over three years).
www.povertylaw.org

**Stewards of Affordable Housing for the Future**
Washington, DC
$300,000 to study energy consumption and conservation-oriented investments in the existing stock of multifamily affordable rental housing.
www.sahf.org

**ULI Foundation**
Washington, DC
$240,000 in support of the Preservation Compact: A Rental Housing Strategy for Cook County.
www.ali.org

**Urban Homestaying Assistance Board**
New York, NY
$150,000 in support of policy advocacy and coalition-building to preserve distressed affordable rental housing in New York City (over three years).
www.urbang.is

**Urban Housing**
Chicago, IL
$400,000 in support of the monitoring, technical assistance, and advanced planning of mixed-income developments under the Plan for Transformation (over three years).
www.tbpcihicago.org

**Chicago Housing Authority**
Chicago, IL
$200,000 to expand the Family Self-Sufficiency program (over two years).
www.chicagohousing.org

**Chicago Housing Authority**
Chicago, IL
$100,000 to improve the workforce development and social service delivery systems.
www.thecha.org

**Community Builders**
Boston, MA
$150,000 in support of research, design, and business planning to support a new approach to services and programs for residents of mixed-income communities.
www.tbctcn.org

**Community Renewal Society**
Chicago Reporter
Chicago, IL
$150,000 to support in-depth reporting on the resettlement of public housing families in Chicago neighborhoods (over two years).
www.chicagoreporter.com

**Illinois Facilities Fund**
Chicago, IL
$100,000 in support of planning and technical support for the development of a community facility in Chicago's Mid-South and Near West Side areas.
www.iff.org

**Richard H. Driehaus Foundation**
Chicago, IL
$15,000 in support of a charette to help create a concept for a Museum of Public Housing in Chicago.
www.driehausfoundation.org

**Social Science Research Council**
New York, NY
$225,000 to develop a research framework and associated designs to evaluate the effects of mixed-income public housing and other assisted housing communities on resident opportunities and outcomes.
www.ssrc.org

**Stateway Community Partners**
Chicago, IL
$500,000 to sustain a successful case management and service coordination model at a mixed-income development in the Plan for Transformation of public housing in Chicago (over two years).

**Urban Institute**
Washington, DC
$70,000 in support of a collaborative planning effort with the National Opinion Research Center to design longitudinal research on public housing residents in Chicago.
www.urban.org

**Urban Institute**
Washington, DC
$70,000 in support of planning a study on the long-term sustainability of HOPE VI developments.
www.urban.org

**Housing Policy**
Joint Center for Housing Studies at Harvard University
Cambridge, MA
$1 million (over three years)

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Nearly all Americans are renters at some point. This grant funds in-depth research on the affordability, availability, and importance of rental housing. The research is intended to inform policymakers and MacArthur's efforts to spur the preservation of affordable rental housing nationwide.
Juvenile Justice

The way in which young people are treated in the criminal justice system is often at odds with research findings about how and when children and adolescents develop mature moral, psychological, and cognitive capacities. Therefore, MacArthur supports research, model programs, policy analysis, and public education to promote a more effective juvenile justice system. Models for Change: Systems Reform in Juvenile Justice is an effort to accelerate systemwide change in Illinois, Louisiana, Pennsylvania, and Washington, with the hope that these states will serve as models for successful reform in other states. In addition to helping states accelerate reform on local issues, the initiative is creating multistate action networks to identify and implement innovative solutions to the challenges of racial and ethnic disparities, juvenile indigent defense, and the mental health needs of young people in juvenile justice systems across the country.

As of December 31, 2007, there were 61 active grants in the field of juvenile justice totaling $363.6 million. Those grants authorized in 2007 are listed below.

Models for Change – Illinois

John Howard Association Chicago, IL $80,000 to track and monitor the progress of implementing reforms in youth corrections under the new Illinois Department of Juvenile Justice as part of the Illinois Models for Change (over two years). www.john-howard.org

Juvenile Justice Initiative Springfield, IL $450,000 in support of efforts to improve the juvenile justice system as part of the Illinois Models for Change (over two years). www.justice.org

University of Chicago Chicago, IL $90,000 in support of an assessment to determine if the City of Chicago’s new Juvenile Intervention and Support Center can be the subject of a robust outcome evaluation. www.uChicago.edu

Models for Change – Louisiana

16th Judicial District Attorney’s Office Family Services Division New Iberia, LA $200,000 to develop a model demonstration program for the delivery of community evidence-based services to status offenders as part of Louisiana Models for Change (over two years). www.16jda.la

9th Judicial District Court, Judges’ Office Alexandria, LA $300,000 in support of activities in Rapides Parish as a local demonstration site in Louisiana Models for Change (over two years). www.9jdc.org

Caddo Parish Juvenile Services Shreveport, LA $120,000 to develop a model for the identification and appropriate referral to treatment of youth with mental health and substance abuse conditions in contact with the juvenile justice system as part of Louisiana Models for Change (over two years). www.cpsj.net

Calcasieu Parish Police Jury Office of Juvenile Justice Services Lake Charles, LA $50,000 in support of the Children and Youth Planning Board’s activities as part of Louisiana Models for Change. www.cpjps.net

Jefferson Parish Community Justice Agency Jefferson, LA $500,000 in support of activities in Jefferson Parish as a local demonstration site in Louisiana Models for Change (over two years). www.jpcc.louisiana.gov

Louisiana Department of Public Safety & Corrections Youth Services, Office of Youth Development Baton Rouge, LA $750,000 to coordinate state and local reform efforts as part of Louisiana Models for Change (over 18 months). www.da.lbl.gov

Louisiana District Attorneys Association Baton Rouge, LA $350,000 for activities in support of the Louisiana Models for Change (over two years). www lda.org

Models for Change – Pennsylvania

Council of Juvenile Correctional Administrators Blairmore, PA $1,100,000 in support of state and local efforts to improve mental health treatment and services to youth in contact with the juvenile justice system as part of Pennsylvania Models for Change (over three years). www.cjca.net

Education Law Center Philadelphia, PA $350,000 to provide training and technical assistance on aftercare to juvenile justice professionals as part of Pennsylvania Models for Change (over two years). www.elpa.org

Juvenile Court Judges’ Commission Harrisburg, PA $300,000 to provide technical assistance and training to judges and probation officers in aftercare as part of Pennsylvania Models for Change (over two years). www.jscc.state.pa.us

Mental Health Association of Pennsylvania Pennsylvania Collaborative for Youth Harrisburg, PA $100,000 in support of state and local efforts to involve families and communities in improving mental health services to juvenile justice-involved youth as part of Pennsylvania Models for Change (over two years). www.mhapa.org

Pennsylvania Department of Education Harrisburg, PA $540,000 to improve educational outcomes for youth involved in the juvenile justice system as part of Pennsylvania Models for Change (over two years). www.pde.state.pa.us

Philadelphia Department of Human Services Philadelphia, PA $296,000 in support of the Reintegration Reform Initiative as part of Pennsylvania Models for Change (over two years). www.phila.gov/dhs

Models for Change – Washington

Benton/Franklin Counties Juvenile Court Kennewick, WA $450,000 to reduce disproportionate minority contact, promote system coordination and integration across the juvenile justice and mental health systems, and create alternatives to formal court processing for transient young people as part of Washington Models for Change (over two years). www.co.benton.wa.us/dcj/juvenile/jevenile.html

Children and Youth Justice Center Seattle, WA $700,000 to act as a lead entity for Washington Models for Change (over two years). www.cyjc.org

Clark County Juvenile Court Vancouver, WA $350,000 to reduce disproportionate minority contact, promote system coordination and integration across the juvenile justice and mental health systems, and create alternatives to formal court processing for transient young people as part of Washington Models for Change (over two years). www.clark.wa.gov/juv

King County Washington Seattle, WA $446,000 in support of reform efforts as part of Washington Models for Change (over two years). www.kingcounty.gov

Pierce County Juvenile Court Tacoma, WA $400,000 in support of efforts to reduce disproportionate minority contact and achieve system collaboration, as part of Washington Models for Change (over two years). www.piercewa.us/court/services/juv/juvcollab.htm

Spokane Juvenile Court Spokane, WA $125,000 in support of planning for systems integration and truancy reform activities as part of Washington Models for Change. www.spokaneco.gov/juv/JuvCourt

TeamChild Seattle, WA $250,000 in support of efforts to improve juvenile indigent defense as part of Washington Models for Change (over two years). www.teamchild.org

University of Washington Division of Public Behavioral Health and Justice Policy Seattle, WA $400,000 in support of community capacity-building for the identification and treatment of youth with mental health and substance abuse conditions in contact with the juvenile justice system as part of Washington Models for Change (over two years). www.uwhealth.washington.edu

Models for Change – Action Networks

Center for Children’s Law and Policy Washington, DC $1,750,000 to administer and manage the Models for Change Disproportionate Minority Contact Action Network (over three years). www.cclp.org

National Juvenile Defender Center Washington, DC www.njdc.info $164.4 million (over three years)

This grant supports a new national action network to help ensure young people receive the legal protections to which they are constitutionally entitled by improving the juvenile indigent defense system. The Juvenile Indigent Defense Action Network, a project of MacArthur’s Models for Change Initiative, supports innovative practices and an exchange of ideas among selected states and services as a clearinghouse for information.

Policy Research, Inc. Delmar, NY $1,500,000 to administer and manage the Models for Change Mental Health Action Network (over three years). www.princ.com

Models for Change – National Resource Bank

Center for Health Policy Development Washington, DC $475,000 in support of efforts to expand coverage and improve services under Medicaid for juvenile justice-involved youth in Models for Change states and across the country (over two years).


Juvenile Law Center Philadelphia, PA $246,500 in support of a project on information sharing to support Models for Change states. www.jlc.org

National Council of Juvenile and Family Court Judges Reno, NV $1,250,000 for technical assistance, data analysis, and coordination in support of Models for Change. www.ncjcfcj.org

National Council of La Raza Washington, DC $600,000 in support of the Latino Juvenile Justice Network activities in the Models for Change states (over three years). www.ncrl.org

Technical Assistance Collaborative Boston, MA $300,000 in support of training and technical assistance to improve the organization, financing, and delivery of mental health services to juvenile-justice-involved youth in the Models for Change states (over two years). www.taci.org

Models for Change – Research

Temple University Philadelphia, PA $3,255,000 to oversee and coordinate the design and implementation of research activities related to Models for Change (over two years). www.temple.edu


The John D. and Catherine T. MacArthur Foundation

The John D. and Catherine T. MacArthur Foundation
Education

The primary focus of the Foundation’s education grantmaking is an effort to explore the hypothesis that increasing digital media use is affecting how young people think, learn, exercise judgment and see themselves, interact with others, and express their independence and creativity. Grants support research and the development of new practical environments for learning, as well as efforts to help build a new interdisciplinary field emerging at the nexus of media and learning.

The Foundation has a long history of support for school reform in Chicago, a commitment that continues through education reform efforts in the neighborhoods that are the focus of revitalization under the New Communities Program, with particular attention to schools that contribute to the success of new mixed-income communities developed as part of the City’s Plan for Transformation of public housing.

As of December 31, 2007, there were 45 active grants in the field of education totaling $30.8 million. Those grants authorized in 2007 are listed below.

**Digital Media and Learning**

**Research**

Northwestern University Evanston, IL

$300,000 to analyze the feasibility of creating a longitudinal quantitative survey of young people’s participation with digital media. www.northwestern.edu

Penn Research Center Washington, DC

$315,000 to support a national survey of adolescent game use and civic participation. www.pennresearch.org

University of California, Santa Barbara, Department of Communication Santa Barbara, CA

$260,000 to conduct a survey of digital information credibility assessment among children and young people. www.ucsb.edu

University of Washington Seattle, WA

$350,000 to research the effect of digital media use on young people’s civic engagement. www.washington.edu

**Learning Environments**

Arizona State University Tempe, AZ

$1,782,000 to develop approaches to educational assessment that acknowledge learning in a digital media context (over three years). www.asu.edu

Digital Innovations Group New York, NY

$165,000 for support of the Prototyping Evaluation, Teaching and Learning Laboratory to advance the effective use of digital media by nonprofit organizations. www.weblab.org

Global Kids New York, NY

$100,000 to build the field of digital media and learning by engaging an international youth community in online and multimedia activities that explore everyday use of digital media and advance media literacy skills in partnership with TakingGlobal. www.globalkids.org

Illinois Institute of Technology Chicago, IL

$400,000 to develop a prototype of an Electronic Learning Record to track young people’s learning experiences across informal environments (over two years). www.iit.edu

Illinois Institute of Technology, Institute of Design Chicago, IL

$400,000 to design and build installations in public libraries that support young people’s learning through digital media (over two years). www.iit.edu

Indiana University Bloomington, IN

$1,839,000 to analyze and support efforts to expand the immersive learning environment Quest Atlantis (over three years). www.iu.edu

Indiana University Center on Congress Bloomington, IN

$300,000 in support of the Virtual Congress project (over two years). www.congress.indiana.edu/about#features/vc.html

New School University Parsons the New School for Design New York, NY

$250,000 for support of the Prototyping Evaluation, Teaching and Learning Laboratory to advance the effective use of digital media by nonprofit organizations. www.parsonsnewschool.edu

TakingGlobal Toronto, Canada

$81,000 to build the field of digital media and learning by engaging an international youth community in online and multimedia activities that explore everyday use of digital media and advance media literacy skills in collaboration with Global Kids. www.takingglobal.org

University of California, Irvine Irvine, CA

$2,35 million (over 18 months)

This grant supports an open-call competition to find and reward innovations, demonstrations, writing, and new research that advance the field of digital media and learning. The University will operate, publicize, and support the winners of the competition. More information is available at www.dmlcompetition.org.

University of Southern California Center on Public Diplomacy Los Angeles, CA

$500,000 in support of a set of activities to explore the potential role of philanthropy in virtual worlds. www.uscpublicdiplomacy.com

University of California Irvine

$117,675 to publish a volume of the Future of Children journal on media technology in the lives of children and youth. www.futureofchildren.org

University of Southern California Center on Public Diplomacy Los Angeles, CA

$250,000 in support of the Fresh start Program and other core programs (over two years). www.upsddiplomacy.com

**Social Institutions**

New Vision for Public Schools New York, NY

$1.1 million (over two years)

This grant supports the creation of the Gaming School, a 6th-10th grade public school in New York City that will use gaming, game design, and play to help children learn. The school is a partnership with the Institute of Play, a nonprofit organization that seeks to promote media and gaming literacy as a new foundation for learning, innovation, and change.

**Field Building**

Common Sense Media San Francisco, CA

$250,000 to develop a strategy for engaging parents in the public discussion around the impact of digital media on the learning and development of young people. www.commonsensemedia.org

Digital Innovations Group New York, NY

$450,000 to develop and operate an online knowledge network to help build the field of digital media and learning (over three years). www.weblab.org

**Other Grants**

Georgetown University, Georgetown Public Policy Institute Washington, DC

$70,000 in support of the creation of the Center for Juvenile Justice Reform and System Integration. www.gppi.georgetown.edu

Grantmakers for Children, Youth and Families Silver Spring, MD

$22,000 in support of general operations (over three years). www.gfyc.org

Ohio State University Columbus, OH

$250,000 to develop a strategy for engaging parents in the public discussion around the impact of digital media on the learning and development of young people. www.gsae.org

Princeton University Woodrow Wilson School of Public and International Affairs Princeton, NJ

$182,325 for the publication of a juvenile justice volume of the Future of Children journal. www.princeton.edu

University of California Irvine

$70,000 in support of the creation of the Center for Juvenile Justice Reform and system integration.

University of California Irvine

$1,782,000 in support of the Fresh start Program and other core programs (over two years). www.upsddiplomacy.com

University of Southern California Center on Public Diplomacy Los Angeles, CA

$250,000 in support of the creation of the Gaming School, a 6th-10th grade public school in New York City that will use gaming, game design, and play to help children learn. The school is a partnership with the Institute of Play, a nonprofit organization that seeks to promote media and gaming literacy as a new foundation for learning, innovation, and change.

**Other Grants**

Climate Cartoons San Francisco, CA

$30,000 in support of the development of the Digital Toolkit for Global Warming Activism project. www.climatecartoons.org

Princeton University Center for Research on Child Wellbeing Princeton, NJ

$117,675 to publish a volume of the Future of Children journal on media technology in the lives of children and youth. www.princeton.edu

School of the Arts Foundation West Palm Beach, FL

$100,000 in support of the Arts Innovation through Digital Media Education Program. www.soafl.org

University of Southern California Los Angeles, CA

$400,000 to develop and adapt the Sophos multimedia authoring tool for use in secondary education settings. www.usc.edu

Chicago

Chicago Teachers Union Quest Center Chicago, IL

$35,000 in support of the National Board Certification Program. www.ctunet.com/quest_center

Chicago Teachers Union Quest Center Chicago, IL

$700,000 in support of the Fresh Start Program and other core programs (over two years). www.ctunet.com/quest_center
Policy Research

The Foundation’s grantmaking in policy research advances two goals: providing information that stimulates policy debate in fresh ways, asking important questions, and encouraging people to consider alternatives; and supporting the creation and adoption of solutions that can bridge, rather than reinforce, ideological differences. The Foundation funds policy research initiatives with broad implications for domestic policy. Currently, four such special projects are under way. The Power of Measuring Social Benefits seeks to strengthen benefit cost analysis in the use of social policymaking to provide better evidence of what programs work and which produce a return to individuals and society. Other projects are exploring U. S. Fiscal Health, the Opportunities and Challenges of an Aging Society, and Regional Resilience. The Foundation also supports a small number of organizations that conduct research and educate policymakers and the public about critical domestic policy issues.

As of December 31, 2007, there were 33 active grants in the field of policy research totaling $26.2 million. Those grants authorized in 2007 are listed below.

Core Institutional Support

Bazelon Center for Mental Health Law Washington, DC $900,000 in support of general operations (over three years). www.bazelon.org

National Council of La Raza, Policy Analysis Center Washington, DC $600,000 in support of the Policy Analysis Center (over three years). www.nclr.org

Policy Project on the U.S. Fiscal Future

Brandeis University Waltham, MA $350,000 in support of a project entitled, Family Financial Well-Being in the 21st Century: Strategic Positioning of Data Tools for Policy Impact (over three years). www.klerowandbrandeis.edu

National Academy of Public Administration Foundation Washington, DC $700,000 to establish and jointly staff an expert committee on the Fiscal Future and American Society (over two years). www.napawash.org

National Academy of Sciences Washington, DC $1,850,000 to establish and staff an expert committee on the Fiscal Future and American Society (over two years). www.nasonline.org

Policy Project on an Aging Society

Columbia University Mailman School of Public Health New York, NY $250,000 in support of planning a Research Network on an Aging Society. www.columbia-cap.org

Policy Project on the Power of Measuring Social Benefits

Coalition for Evidence-based Policy Washington, DC $750,000 (over three years).

As part of the policy project on the Power of Measuring Social Benefits, this grant supports this nonprofit, nonpartisan organization that is sponsored by the Council for Excellence in Government to accelerate the rate at which evidence-based social policies are adopted throughout the federal government.

Mental Health

Almost since its inception, the Foundation has made grants in the field of mental health. The Foundation’s current portfolio includes several major interdisciplinary research efforts and related grants in communication. Going forward, grantmaking will acknowledge the fact that people with mental illness can be found in the community, in schools, housing, and, increasingly, in the justice system. Resources will be made available to projects that emerge within the Foundation’s grantmaking in these areas.

As of December 31, 2007, there were 17 active grants in the field of mental health totaling $18.8 million. Those grants authorized in 2007 are listed below.

Columbia University School of Public Health New York, NY $450,000 to track the performance of the U. S. mental health care system and its effects on the well-being of people with mental illness (over three years). www.mailman.hs.columbia.edu

Harvard University School of Public Health Boston, MA $400,000 in support of the National Scientific Council on the Developing Child (over two years). www.nscp.harvard.edu

Judge Baker Children’s Center Boston, MA $3,200,000 in support of the Research Network on Youth Mental Health Care (over three years). www.jbccc.harvard.edu

Technical Assistance Collaborative Boston, MA $300,000 in support of the Network on Mental Health Policy Research conference as the culmination of the Network’s work and the stage for setting a new research and policy agenda for the 21st century. www.tacmc.org

University of North Carolina at Chapel Hill School of Social Work Chapel Hill, NC $750,000 in support of an assessment the long-term impact of participation in and a cost-benefit analysis of an Individual Development Account program (over three years). www.aswunc.edu

University of Virginia School of Law Charlottesville, VA $750,000 to support the Research Network on Mandated Community Treatment benefit-cost projects (over two years). www.law.virginia.edu

University of Virginia School of Law Washington, DC $1,000,000 in support of an evaluation of the Conditional Cash Transfer and Family Self-Sufficiency programs (over two years). www.nvc.gov/html/fundtmpl/home/home.html

University of California Santa Barbara Santa Barbara, CA $10 million (over three years)

This grant supports a comprehensive effort to use the best current knowledge about the human brain to make the American legal system more effective and just by engaging in additional research, educating judges and other legal officials, and creating a new interdisciplinary field for academic research and teaching.
Program-Related Investments

In addition to its grantmaking, the Foundation makes program-related investments (PRIs), which are low-cost loans and equity investments provided at below-market rates to support charitable activity. PRIs extend the reach of traditional philanthropy by helping recipients attract additional capital from public and private financing sources. Since 1986 the Foundation has awarded more than $220 million in PRIs to more than 100 nonprofit and for-profit organizations in the United States and abroad. Today MacArthur PRIs primarily support:

- Community Development Financial Institutions that provide financial services and products to underserved, economically disadvantaged, or distressed people and communities in Chicago and nationwide
- MacArthur’s special initiative to advance public housing transformation, which is creating new mixed-income communities for Chicago families
- Window of Opportunity, a $150 million initiative to preserve and improve affordable rental housing across the country

As of December 31, 2007, there were 49 active program-related investments totaling $86.8 million. Program-related investments authorized in 2007 that relate to advancing the field of community development finance are listed below. Housing-related PRIs authorized in 2007 are listed under “Stable and Affordable Housing.”

Community Development Finance

- Calvert Social Investment Foundation
  - Bethesda, MD
  - A $2,000,000 program-related investment to support the sale of Community Investment Notes™ through MicroPlace, an online marketplace that helps individuals provide below-market capital to international microfinance organizations (over ten years). www.calvertfoundation.org

Low Income Investment Fund
- San Francisco, CA
- $250,000 to support a national public policy program to address affordable housing needs and other issues affecting low-income families and communities (over two years). www.elifund.org
One of the largest computer enthusiast gatherings in the world, held in Hamar, Norway. MacArthur’s media grantmaking supports exploratory work on the changing role of individuals in the digital information environment.
General Program

Through the General Program, the Foundation funds documentary and news programs for television and radio broadcast to American audiences, especially those that help us better understand the rest of the world. It also supports exploratory work on the changing role of individuals in the digital information environment. The General Program also makes special institutional awards to existing Foundation grantees, including the MacArthur Award for Creative and Effective Institutions that supports small, highly influential organizations around the world. Finally, it awards grants for arts and culture in Chicago and grants to explore challenging and potentially important projects and ideas outside of the Foundation’s ongoing areas of interest.

For several years, the General Program has been applying the Foundation’s broad interest in digital technologies to its work in media. While it continues to support professional, nonfiction content produced for television, it also encourages the same documentary projects to tell their stories for websites, podcasts, radio, mobile devices, and other media. The Foundation is also interested in the growing ability of citizens to become reporters and filmmakers and to distribute their work on the Internet; the increasing ease of online conversation between individuals in different parts of the world; and the challenges facing information seekers in identifying reliable, accurate information in the digital environment.

Through the General Program, the Foundation regularly explores new ideas—potentially important opportunities that lie outside of our ongoing program work. For example, the Foundation supported the Encyclopedia of Life, designed to make available a web page for every known living species; an expert commission convened to investigate ways to improve the training of development professionals worldwide; and two new research networks—one to explore the ways that the findings of neuro science can be appropriately used by the legal system and the other to look at the impact on societal institutions of an aging U.S. population.

For additional information about MacArthur programs and grantmaking guidelines, visit the Foundation’s website at www.macfound.org.

Contact: Elspeth Revere, Vice President
General Program
ererevere@macfound.org / (312) 726-8000

Institutional Grants

Since 1997 MacArthur has made one or more substantial grants each year to organizations that conduct work that is central to the Foundation’s mission and grantmaking strategies and that are at a stage of institutional development where a substantial one-time investment would be particularly timely.

As of December 31, 2007, there were 17 active institutional grants totaling $26.4 million. Those grants authorized in 2007 are listed below.

Large Institutional Grants

<table>
<thead>
<tr>
<th>Organization</th>
<th>Location</th>
<th>Grant Amount</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brookings Institution Metropolitan Policy Program</td>
<td>Washington, DC</td>
<td>$5,000,000 to create an endowment. <a href="http://www.brookings.edu/metro">www.brookings.edu/metro</a></td>
<td></td>
</tr>
<tr>
<td>International Crisis Group</td>
<td>Washington, DC</td>
<td>$5,000,000 to create an endowment. <a href="http://www.crisisweb.org">www.crisisweb.org</a></td>
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Berkman Center for the Study of the Internet & Society

Cambridge, MA
www.cyber.law.harvard.edu/home
$4 million

The Berkman Center is at the forefront of research, teaching, and model development at the intersection of technology, law, public policy, industry, and education. It studies the Internet and creates and nurtures new entities, including Public Radio Exchange, which distributes quality independent content to public radio stations; Creative Commons, which has built an alternative to full copyright; and Global Voices, which amplifies the voices of the most thoughtful bloggers from around the world. This grant will help build the Center’s endowment.

Media

The focus of media grantmaking since 1986, when it began, has been the production and distribution of independent documentary film and video and the support of independent noncommercial radio. MacArthur’s longtime goal in media grantmaking is to help ensure the availability to the public of a diversity of serious explorations of issues of importance to the Foundation and to society. The Foundation supports high-quality nonfiction content, emphasizing high-quality nonfiction content produced for television and radio as well as new forms such as websites, podcasts, and mobile devices. The Foundation is also exploring the role of the individual in the new information society, including ways that individuals can contribute to global information sharing and conversations. Finally, the Foundation is exploring challenges facing information seekers in an information- and technology-rich world.

As of December 31, 2007, there were 32 active grants in the field of media totaling $28.4 million. Those grants authorized in 2007 are listed below.

Production and Distribution of Nonfiction Content

<table>
<thead>
<tr>
<th>Organization</th>
<th>Location</th>
<th>Grant Amount</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Documentary, Inc.</td>
<td>New York, NY</td>
<td>$1,500,000 in support of PO V, a documentary series on public television (over three years). <a href="http://www.pbs.org/you">www.pbs.org/you</a> tube/aboutamerican.htm</td>
<td></td>
</tr>
<tr>
<td>Center for Public Integrity</td>
<td>Washington, DC</td>
<td>$250,000 in support of general operations. <a href="http://www.publicintegrity.org">www.publicintegrity.org</a></td>
<td></td>
</tr>
<tr>
<td>Educational Broadcasting Corporation</td>
<td>New York, NY</td>
<td>$655,000 in support of the U.S. broadcast of the BBC World News (over three years). <a href="http://www.theteen.org">www.theteen.org</a></td>
<td></td>
</tr>
<tr>
<td>Independent Television Service</td>
<td>San Francisco, CA</td>
<td>$1,500,000 in support of the digital conversion of ITVS production and distribution processes, and the pilot testing of this conversion with the International Media Development Fund (over three years). <a href="http://www.itvs.org">www.itvs.org</a></td>
<td></td>
</tr>
</tbody>
</table>
Kartemquin Educational Films Chicago, IL $109,000 in support of three short films on MacArthur topics. www.kartemquin.com

ProPublica New York, NY $250,000 to support the online component of a new investigative journalism project. www.propublica.org

Renew Media New York, NY $500,000 in support of a project to aggregate, digitize, curate, and make available independent media content for online distribution. www.renewmedia.org

Station Resource Group Takoma Park, MD $60,000 in support of the Public Radio Exchange (over two years). www.prrx.org

Frontline Boston, MA www.pbs.org/frontline $5 million (over five years)

For 25 years, FRONTLINE, a production of WGBH, has been a reliable and outstanding source of information and analysis about news, issues, and trends affecting our society. FRONTLINE and FRONTLINE/World tackle investigations and stories that are underreported, complex, and may span several decades. Together, they bring a consistently high level of reliable and outstanding source of information and analysis to U.S. audiences. This grant will support the production of FRONTLINE and FRONTLINE/World and help them expand their digital and online capabilities for reaching and interacting with audiences.

WHET Channel 13 New York, NY $750,000 in support of Wide Angle, a television series featuring documentary films on international affairs. www.thethirteen.org

WHET Channel 13 New York, NY $500,000 in support of Bill Moyers Journal, a new weekly public affairs series on PBS. www.thethirteen.org

Individuals as Producers and Users of Information in a Digital Environment

Global Center New York, NY $450,000 in support of NewsTrust, a project that helps users assess the credibility and accuracy of online journalism. www.newstrust.net

Harvard Law School Berkman Center for Internet and Society Cambridge, MA $210,000 in support of a conference and research on citizen journalism. www.cyberlaw.harvard.edu/home

Media Standards Trust London, United Kingdom $500,000 in support of a project to establish and implement a set of Basic Journalism Standards for news reporting (over two years). www.mediasmartandtrust.org/home.aspx

OpenDemocracy USA New York, NY $40,000 in support of a seminar to engage scholars and practitioners about the topic of online news and information credibility. www.opendemocracyusa.org

University of Southern California School of Cinematic Arts Los Angeles, CA $40,000 in support of a conference on Internet video. www.cinema.usc.edu

University of Washington Information School Seattle, WA $140,000 in support of a conference and research on information overload. www.schoool.washington.edu

Other Grants

Association of Independents in Radio Brooklyn, NY $340,000 in support of general operations (over two years). www.airmedia.org

Grantmakers in Film and Electronic Media New York, NY $50,000 in support of general operations (over two years). www.gfem.org

Internews Network Arcata, CA $25,000 in support of coverage of the crisis in Burma by Burmese journalists within and outside of the country. www.internews.org

Intellectual Property

This time-limited funding initiative began in 2002 and final grants will be made in 2008. The initiative is designed to address the system of copyright, patent, and trademark in light of technological change. Grants support policy analysis, development of new models, and education designed to balance the needs of the public with appropriate incentives to creators in the digital era.

As of December 31, 2007, there were 20 active grants in the field of intellectual property totaling $10.1 million. Those grants authorized in 2007 are listed below.

American Library Association Chicago, IL $385,000 to work on the implications of digital copyright for libraries and their patrons (over two years). www.ala.org

Center for Democracy and Technology Washington, DC $60,000 to support the digital copyright project (over four years). www.cdt.org

Consumers International, London United Kingdom $500,000 in support of the Trans Atlantic Consumer Dialogue, a project that seeks to represent and articulate a consumer perspective in international intellectual property negotiations (over three years). www.consumernational.org

Creative Commons San Francisco, CA $500,000 in support of Science Commons (over two years). www.creativecommons.org

Electronic Frontier Foundation San Francisco, CA $600,000 in support of a domestic intellectual property program (over three years). www.eff.org

Intellectual Property Watch Geneva, Switzerland $75,000 in support of the independent news service, which reports on the processes of intellectual property policymaking at the international level (over four years). www.ip-watch.org

Arts and Culture

MacArthur’s support for arts and cultural organizations is an expression of civic commitment to Chicago, the place where the Foundation has its headquarters and John D. and Catherine T. MacArthur made their home. Grants are designed to help sustain the cultural life of the city and region. Grants to arts and cultural organizations with annual budgets above $2 million are made directly by MacArthur. These grants are usually for multiyear general operating support. Arts and culture grants to organizations with annual budgets between $500,000 and $2 million are made through the Prince Charitable Trusts. Arts and culture grants to organizations with annual budgets of $500,000 or less are made through a special fund at the Richard H. Driehaus Foundation.

As of December 31, 2007, there were 56 active arts and culture grants totaling $24.2 million. Those grants authorized in 2007 are listed below.

Americans for the Arts Washington, DC $10,000 to fund the public release of fiscal data from an economic impact study of the nation’s nonprofit arts industry. www.americansforthearts.org

Chicago Cultural Center Foundation Chicago, IL $225,000 to update and expand the Chicago Artists’ Resource website (over three years). www.cityofchicago.org/culturalaffairs

Chicago Symphony Orchestra Chicago, IL $75,000 to expand www.chicagosinfonietta.org, a project initiated by a consortium of classical music groups (over three years). www.chicagoclassicalmusic.org
Chicago Civic Support

In addition to its major support for arts and culture in Chicago and for housing and community development (through the Program on Human and Community Development), the Foundation makes occasional grants for major city or regional projects, to participate in civic collaborations, or for other purposes that benefit Chicago and its region.

Chicago Symphony Orchestra  Chicago, IL  $600,000 in support of general operations (over five years).  www.cso.org

Court Theatre  Chicago, IL  $200,000 in support of general operations (over five years).  www.courtheatre.org

Goodman Theatre  Chicago, IL  $300,000 in support of general operations (over five years).  www.goodmancenter.org

Grantmakers in the Arts  Seattle, WA  $45,000 in support of general operations (over three years).  www.plants.org

Grant Park Orchestral Association  Chicago, IL  $200,000 in support of general operations (over five years).  www.grantparkorchestra.com

Harris Theatre for Music and Dance  Chicago, IL  $150,000 in support of a subsidized usage program for smaller arts organizations (over three years).  www.harristheatrechicago.org

Hubbard Street Dance Chicago  Chicago, IL  $250,000 in support of general operations (over five years).  www.hubbardstreetdance.com

Illinois Arts Alliance Foundation  Chicago, IL  $10,000 in support of scholarships to the fifth biennial One State/Together in the Arts conference.  www.artsalliance.org

Lincoln Park Zoo  Chicago, IL  $500,000 in support of general operations (over five years).  www.zoo.org

Lyric Opera of Chicago  Chicago, IL  $500,000 in support of general operations (over five years).  www.lyric.org

Northlight Theatre  Skokie, IL  $200,000 in support of general operations (over five years).  www.northlight.org

Prince Charitable Trusts  Chicago, IL  $5 million (over five years)

Richard H. Driehaus Foundation  Chicago, IL  $5 million (over five years)

Steppenwolf Theatre Company  Chicago, IL  $300,000 in support of general operations (over five years).  www.steppenwolf.org

University of Illinois at Chicago  Chicago, IL  $10,000 in support of the third annual Richard J. Daley Urban Forum, Building the Future City.  www.uic.edu

Writers’ Theatre  Glencoe, IL  $200,000 in support of general operations (over five years).  www.writerstheatre.org

Chicago Community Foundation  Chicago, IL  $1,000,000 to create the John D. and Catherine T. MacArthur Fund (over three years).  www.ccf.org

Chicago Community Foundation  Chicago, IL  $10,000,000 in support of the Chicago Global Donors Network (over three years).  www.donorforum.org

Donors Forum of Chicago  Chicago, IL  $225,000 in support of work throughout Illinois (over three years).  www.donorforum.org

Museum of Science and Industry  Chicago, IL  $700,000 to support planning for Science Chicago, a year-long series of coordinated events designed to inform, educate, and inspire Chicago-area citizens about the importance of science.  www.msichicago.org

Technology and Communications

The Foundation makes grants each year to explore the creative use of digital technologies to advance social purposes. A Foundation-wide committee looks for opportunities to support experiments in advancing the strategic diffusion and use of technologies of mobile communications, visual presentations of data, and communication of nonprofit-generated information and analyses.

Bay Area Video Coalition  San Francisco, CA  $150,000 in support of research and development projects utilizing new media technologies, particularly mobile technologies, for public and community benefit (over two years).  www.batv.org

Harvard Law School  Berkman Center for Internet and Society  Cambridge, MA  $50,000 in support of communications planning for the release of data by the Open Net Initiative.  www.cyber.law.harvard.edu/online

Rockefeller University  Program for the Human Environment  New York, NY  $238,000 to support planning and initial organizational and outreach activities for the Web-based Encyclopedia of Life.  www.pe.rutgers.edu

Other Grants

Through the General Program, the Foundation makes occasional grants to support projects representing important and timely opportunities outside of its areas of focus.

Associated Colleges of the Midwest  Chicago, IL  $45,000 in support of an International College Internship Program in India and Mexico.  www.acm.edu

Funders for Lesbian and Gay Issues  New York, NY  $45,000 in support of general operations (over three years).  www.qlf.org


Interviews Network  Arcata, CA  $25,000 in support of coverage of the crisis in Burma by Burmese journalists within and outside of the country.  www.internews.org

National Committee for Responsive Philanthropy  Washington, DC  $50,000 in support of general operations (over two years).  www.ncrp.org

Chicago Community Foundation  Chicago, IL  $45,000 in support of the third annual Richard J. Daley Urban Forum, Building the Future City.  www.uic.edu

Chicago Community Foundation  Chicago, IL  $10,000,000 in support of the Chicago Global Donors Network (over three years).  www.donorforum.org

Donors Forum of Chicago  Chicago, IL  $300,000 in support of general operations (over three years).  www.donorforum.org
**MacArthur Award for Creative and Effective Institutions**

In 2006, expanding on its tradition of encouraging individual creativity and building effective institutions to help address some of the world's most challenging problems, the Foundation initiated the MacArthur Award for Creative and Effective Institutions. It is often small or emerging organizations that generate provocative ideas, frame the debate, or provide new ways of looking at persistent problems. Some are particularly effective at delivering services or challenging old paradigms. A significant investment in such promising organizations can contribute to progress on an issue or in an area of work, and can also help position a small or new organization for long-term growth and impact. Foundation grantees from around the world with annual budgets under $2.5 million are selected for this award; the Foundation does not seek or accept nominations.

**Award; the Foundation does not seek or accept nominations.**

- **MacArthur Award for Creative and Effective Institutions**
  - **Institute of Law and Public Policy** - Moscow, Russia
    - Championing constitutional and legal reform in Russia
    - $500,000 to establish a training facility for advanced education of Russian lawyers and to support three new administrative positions. The Institute of Law and Public Policy in Russia's leading non-governmental research, policy, and training institution in the field of constitutionalism and law. Helping to spearhead a growing movement of reform-minded Russian lawyers and scholars, the Institute's programs and campaigns have had a significant impact on the development of democratic institutions and constitutional and legal change in an old nation reinventing itself through new legal and political structures. This work underscores the central role legal ideas and dialogue can have in a nation's political evolution.
  - **Instituteo para la Seguridad y la Democracia** - Mexico City, Mexico
    - Reforming police, strengthening democracy in Mexico
    - $500,000 in support of the national center for police accreditation. Helping to revolutionize Mexico's law enforcement, the Institute for Security and Democracy (Insayde) is one of the country's most prominent watchdogs for public security. The organization engages with police commands to adopt new models for holding officers accountable, promotes democratic policing, and encourages police practices that respect human rights. Specifically, Insayde evaluates the systems that police forces use to track performance and respect for human rights and accountability, making recommendations for reform and helping to implement them. It seeks to expand and support the number of organizations working on public security issues.
    - And it trains journalists to cover such issues more accurately and thoroughly.

**Action Health Incorporated** - Yaba, Nigeria
Protecting the sexual and reproductive health of young Nigerians

$500,000 to increase the impact of sexual and reproductive health education in Nigeria and the region. Action Health is a prominent voice for adolescent sexual and reproductive health in Nigeria, a country that is home to 1 in 6 Africans and whose influence extends across the continent. Action Health employs a range of strategies to improve the health of Nigerian adolescents, including advocating for improved access to health care and education; working to educate policy makers, community leaders, trade unions, parents and youth on sexual and reproductive health issues; implementing an innovative peer education program; running youth-friendly clinical and referral services; promoting educational resources for youth health and development programming; and working with other youth-serving organizations and governments in underserved communities.

**Kartemquin Films** - Chicago, IL
Filming documentaries, changing society

$500,000 in support of leadership succession and capacity building activities. Kartemquin Films is known for award-winning documentaries like Hoop Dreams and The New Americans, but it is more than a production company. It seeks to impact the critical social issues it portrays as well as to shape the documentary art form. Kartemquin envisions the documentary as “a vehicle to deepen our understanding of society through everyday human drama.” Its documentaries are supported by civic engagement strategies developed with local and national partners to spur discussion and build support for social action.

**Resources Himalaya Foundation** - Kathmandu, Nepal
Protecting biodiversity where earth meets sky

$350,000 in support of permanent office space and research on the relationship between conservation and development. Stretching across six nations and possessing the earth's highest peaks, the Himalayas are an iconic mountain range known well to mountaineers. They also demonstrate how poverty, tourism and population growth can combine to threaten a region's biodiversity and challenge the resources and abilities of the scientists who seek to protect it. Those scientists are supported by the Resources Himalaya Foundation, which helps to build the skills and knowledge of scientists at national institutions that manage and implement biodiversity programs in the region. Resources Himalaya Foundation offers training in geographic information systems, remote sensing analysis, mapping, field survey methods, and conservation management planning—the latest techniques needed to protect and sustain biodiversity.

**National Housing Law Project** - Oakland, California
Advocating housing justice for America's most vulnerable

$500,000 to create a cash operating reserve, develop new talent, and upgrade its communications system. Over four decades, the National Housing Law Project has become a nationwide leader in legal advocacy for some of the lowest-income Americans—those living in federally assisted housing. Predominantly women with children, the elderly, and the disabled, these residents have struggled to hold onto their homes and affordable rents, in the face of gentrification and discrimination. The Law Project has defended existing laws and helped to pass new ones that have preserved more than one million units of affordable housing; enabled hundreds of thousands of low-income households to achieve and retain homeownership; and helped prevent a crisis in the Section 8 voucher program.

**Society for Education Welfare and Action - Rural** - Jalgaon, India
Saving the lives of mothers and their babies in India

$350,000 in support of a new training and resource center for maternal mortality reduction in India. More than half a million women die each year as a result of pregnancy and childbirth. In India, one of the world’s riskiest countries in which to be pregnant, the government has launched a significant effort to reduce maternal mortality. In the state of Gujarat, SEWA - Rural is developing and replicating a community-based approach to combatting maternal mortality. It provides health education and training to families, communities and front-line health workers—birth attendants, paramedics, doctors and students of medicine, social work, rural studies and health management—on maternal health issues. It works to ensure more institutional deliveries and professional involvement in home deliveries. It conducts research to provide more reliable estimates of maternal mortality and morbidity. And it advocates for maternal health programs with government ministries, policymakers, and service providers.

**Woodstock Institute** - Chicago, Illinois
Increasing and protecting financial assets of low-income people and communities

$350,000 in support of institution-strengthening initiatives that will upgrade technological capacity, develop and implement a comprehensive strategic plan, and establish a cash reserve. The Woodstock Institute produces research and analysis to help improve the access, availability, and pricing of financial products—such as checking accounts, home mortgages, and small business loans—for people of low and moderate incomes. Its effectiveness comes from its neighborhood commitment, specialized expertise, and broad perspective. It mounts advocacy efforts in policymaking at the local, regional, national and international levels, while keeping its mission grounded in the interests of the low-income communities.
MacArthur Fellow Cheryl Hayashi is a biologist who studies the architecture, structure, and function of spider silks. Her findings have the potential to influence the development of biomimetic material for a variety of applications, from biodegradable fishing lines to medical sutures to protective armor cloth.
MacArthur Fellows Program

The MacArthur Fellows Program awards unrestricted fellowships to talented individuals who have shown extraordinary originality and dedication in their creative pursuits and a marked capacity for self direction. There are three criteria for selection of Fellows: exceptional creativity, promise for important future advances based on a track record of significant accomplishment, and potential for the fellowship to facilitate subsequent creative work.

The MacArthur Fellows Program is intended to encourage people of outstanding talent to pursue their own creative, intellectual, and professional inclinations. In keeping with this purpose, the Foundation awards fellowships directly to individuals rather than through institutions. Recipients may be writers, scientists, artists, social scientists, humanists, teachers, activists, or workers in other fields, with or without institutional affiliations. They may use their fellowship to advance their expertise, engage in interdisciplinary work, or, if they wish, to change fields or alter the direction of their careers. Although nominees are reviewed for their achievements, the fellowship is not a reward for past accomplishment, but rather an investment in a person's originality, insight, and potential. Indeed, the purpose of the MacArthur Fellows Program is to enable recipients to exercise their own creative instincts for the benefit of human society.

Each fellowship comes with a stipend of $500,000 to the recipient, paid out in equal quarterly installments over five years. The Foundation does not require or expect specific products or reports from MacArthur Fellows and does not evaluate recipients’ creativity during the term of the fellowship.

The MacArthur Fellowship is a “no strings attached” stipend in support of people, not projects. There are no restrictions on becoming a Fellow, except that nominees must be either residents or citizens of the United States. The Fellows Program does not accept applications or unsolicited nominations.

For additional information, visit the Foundation’s website at www.macfound.org.

Contact: Daniel J. Socolow, Director
MacArthur Fellows Program
fellows-inquiries@macfound.org / (312) 726-8000

Deborah Bial
Founder and President
Posse Foundation
New York, New York

Peter Cole
Co-founder and Co-editor
Ibis Editions
Jerusalem, Israel

Lisa Cooper
Professor, Division of General Internal Medicine and Department of Epidemiology
Johns Hopkins University, School of Medicine and Bloomberg School of Public Health
Baltimore, Maryland

Ruth DeFries
Professor, Department of Geography and Earth System Science
Interdisciplinary Center University of Maryland / College Park
College Park, Maryland

Mercedes Doretti
Co-founder
Argentine Forensic Anthropology Team
Brooklyn, New York
Buenos Aires, Argentina

Deborah Bial is an education strategist who addresses the challenges of college access for underrepresented populations. Through her Posse Foundation, Bial offers an alternative to traditional admissions metrics in order to identify promising young people from less advantaged, urban environments. Working with public high schools and community organizations, Bial evaluates potential candidates using a rigorous assessment process based on qualities such as leadership, communication skills, and motivation. The most promising students are invited to join a “posse,” a small group that participates in a pre-collegiate training program and serves as an essential social support system once students arrive at college.

Peter Cole is a translator, publisher, and poet who brings the works of medieval Spain and the modern Middle East to English-speaking audiences. His translations of the poetry of Solomon Ibn Gabirol and Shmuel HaNagid, two of the great Hebrew poets of the Andalusian “Golden Age,” offer readers a lyrical illustration of the extraordinary Arab-Jewish cultural partnership that flourished in tenth- through twelfth-century Spain. An implicit message of cultural and historical cross-fertilization is also evident in his work as a publisher. His Ibis Editions publishes works translated from Arabic, Hebrew, German, French, and Ladino, enlightening English-speaking audiences to the thriving literary tradition of the Levant.

Lisa Cooper is a physician and public health researcher who is improving medical outcomes for minorities in the United States. In a landmark 1999 JAMA paper, she offered a rigorous study of interacial patient-physician communication, elucidating failures and failures in the communication process. Her research interests also include the diagnosis and treatment of depression among African-Americans and patient-physician communication differences in the delivery of mental health services across ethnic groups. Given the growing population in the U.S. of ethnically diverse consumers, Cooper’s skills are key to enhancing the delivery of medical care.

Ruth DeFries is an environmental geographer who uses remotely sensed satellite imagery to explore the relationship between the Earth’s vegetative cover and the biochemical processes that regulate the Earth’s habitability. One of the greatest uncertainties researchers have faced when analyzing the world’s carbon balance has been the extent of tropical deforestation. DeFries and a team of collaborators developed a precise approach to mapping land cover that views the landscape as a continuum of land cover characteristics rather than as discrete classes of forests. With this method, DeFries has compiled datasets that provide a clearer picture of the processes transforming our planet.

Mercedes Doretti is a forensic anthropologist who unearthed evidence of crimes against humanity and presents critical findings to special commissions around the globe. Doretti co-founded the Argentine Forensic Anthropology Team (EAAF in Spanish) in 1984 to investigate the cases of men, women, and children who disappeared under the military dictatorship that ruled Argentina from 1976 to 1983. Since its inception, Doretti and EAAF have expanded their geographic scope to include more than 30 conflict-torn countries throughout world. From El Salvador to Iraq, Kurdistan, Doretti seeks justice on behalf of populations whose immense losses have been omitted from the historical record.
Marc Edwards
Charles P. Lunsford Professor, Department of Civil and Environmental Engineering
Virginia Polytechnic Institute and State University Blacksburg, Virginia

Marc Edwards is a civil engineer who is exposing deteriorating water delivery infrastructure in America’s largest cities. One of Edwards’ major projects focused on lead contamination in the Washington, D.C., area’s local water supply. This research led to the discovery that the addition of chloramine disinfectant (a widely used replacement for chlorine) in tap water actually increased the incidence of lead leaching in apendixes. He went on to link several cases of lead poisoning, thought to be caused by lead paint, to local tap water. Now expanding his focus to other cities, he is defining new ways to predict the risk of chemical contamination in urban infrastructure.

Michael Elowitz
Assistant Professor of Biology and Applied Physics
California Institute of Technology Pasadena, California

Michael Elowitz is a molecular biologist who is laying the groundwork for the next stage in the genomics revolution—understanding how genes interact. Elowitz employs a strategy of designing artificial genetic “circuits,” first modeling them computationally then introducing the elements in vivo to test their activity. Experimenting with the first synthetic biological oscillator, he surprised many by demonstrating that even relatively simple negative feedback genetic regulatory loops can generate complex behavior within a cell. His work revealed that, because of the low concentration of effector molecules, concepts familiar in electronics such as noise and bistability also find currency in explaining gene regulation.

Saul Griffith
Co-founding Partner
Squid Labs
Emeryville, California

Saul Griffith is an inventor whose innovations span industrial design, technology, and science education. As a principal in the firm Squid Labs, Griffith invents across disciplines in the global public interest. While a graduate student at MIT, he designed a membrane-based molding system that can produce a variety of common lenses from a single pair of flexible molding surfaces. At MIT, Griffith co-founded Thinkcycle.org, a web community that has produced a range of socially conscious engineering solutions, such as household water-treatment systems. Griffith is also leading the project design for a human-powered generator to charge electronic devices, promising to revolutionize modern technologies throughout the world.

Sven Haakanson
Executive Director
Alutiiq Museum
Kodiak, Alaska

Sven Haakanson is the driving force behind the revitalization of Indigenous language, culture, and customs in an isolated region of North America. The Alutiiq Museum, which he directs, is an archaeological archive and anthropological repository of cultural artifacts of the Kodiak archipelago. Under Haakanson’s leadership, the museum serves, as well, as a traveling resource, by boat and small plane, bringing innovative exhibitions and programming to villages throughout the island of Kodiak. As anthropologist, Haakanson also leads a large-scale study of a sacred Alutiiq site to identify and archive Petroglyphs and stone carvings from the southern coast of Kodiak Island.

Cheryl Hayashi
Associate Professor
Department of Biology
University of California / Riverside
Riverside, California

Cheryl Hayashi is a biologist who studies the structure and function of spider silks. She investigates the molecular genetic basis that gives rise to the protein structures of a variety of silks, each with specific mechanical properties and functions. Her analyses across numerous spider species call into question long-held beliefs about the independent evolution of this behavior. In addition, her examination of sequence differences between individuals of the same species suggests a “modular” mechanism for genetic variation and selection. Already advancing our understanding of spider phylogenetics, her findings also have the potential to influence the development of biomimetic material for a variety of applications.

My Hang Huynh
Chemist, High Explosives Science and Technology Group
Los Alamos National Laboratory
Los Alamos, New Mexico

My Hang Huynh is a chemist who devises novel techniques for synthesizing highly energetic compounds. Energetic compounds such as explosives are employed in a wide variety of applications but pose hazards in two respects: thermostability and environmental contamination. Huynh has developed a new class of reactions based on constituents such as azides and amines that address both issues. The thermodynamic properties of substances she has synthesized make them remarkably stable under a wide temperature range, and their structure allows the substitution of toxic heavy metals such as lead or mercury with more benign elements like copper and iron.

Claire Kremen
Assistant Professor
Department of Environmental Science, Policy, and Management
University of California / Berkeley
Berkeley, California

Claire Kremen is a conservation biologist whose research applies advanced fields of ecology, biodiversity, and agriculture. She has used adaptive management and predictive mapping to design and establish protected areas in Mascalus National Park, Madagascar’s largest nature reserve. In other research in the U.S., Kremen explores the behavior of diverse native pollinators (primarily bees) and the environments that sustain them. Her results indicate that the ability of a community of native bees to pollinate farm crops adequately is dependent on their access to natural habitats, underscoring the importance of restoring and protecting natural environments on farms.

Whitfield Lovell
Painter/Installation Artist
Unaffiliated
New York, New York

Whitfield Lovell is an artist whose poetic and intricately crafted tableaux and installations pay tribute to the daily lives of anonymous African-Americans. Inspired by images from his archive of photographs, tints, and old postcards, Lovell creates meticulously rendered, life-sized, charcoal portraits of these obscure figures on such wooden objects as sections of walls, fences, and barrels. He places these portraits in the context of found, everyday objects—frying pans, spinning wheels, bed frames, and clocks—to reveal the individual through items related to his or her life and to evoke a haunting sense of presence.

Corey Harris
Blues Musician
Unaffiliated
Charlottesville, Virginia

Corey Harris is a guitarist, songwriter, and performer who is leading a contemporary revival of country blues with a fresh, modern hand. He fantasizes that fonriouth will find a place for the past and his mastery of the Mississippi Delta blues tradition by interpreting the songs of early blues luminaries in new ways, while also infusing his music with a broad range of sounds and styles. Beginning with his 1995 recording Between Midnight and Day, Harris has explored acoustic, rural blues styles with increasing success. Subsequent recordings, such as-themed (1999), Mississipp to Mali (2000), and Daily Bread (2005), reflect Harris' reinterpretations of the African influences on American blues.

Stuart Dybek
Distinguished Writer in Residence
Northwestern University Evanston, Illinois

Stuart Dybek is a writer who roots his work firmly in Chicago’s ethnic neighborhoods, then mines these locales for the dreams, folktales, and infangelistic parables, as he pays tribute to the religious and folkloric heritage preserved by the elderly who populate his fiction and to writers such as Franz Kafka, Isaac Babel, and Bruno Schulz. Dybek is the author of three books of fiction, Childhood and Other Neighborhoods (1980), The Coast of Chicago (1990), and In Search of Magellan (2003), as well as two collections of poetry, Brass Knuckles (1979) and Streets in Their Own Ink (2004).
Paul Rothemund is a technologist whose research focuses on the fabrication of large molecules that reliably self-assemble into complex, arbitrary, programmable shapes. Using experimental systems based on macroscopic plastic tiles or DNA, he demonstrated that geometric shapes that are important in computer science can be constructed by self-assembly. Most recently, he used long stretches of DNA from a virus that attacks bacteria along with carefully constructed “helper” DNA fragments to create complex, arbitrary shapes, such as a map of the Americas. With these images, Rothemund illustrates the potential for self-assembly methods to generate nanoscale molecules that offer an extraordinary degree of flexibility and control over their geometry.

Jonathan Shay is a clinical psychiatrist who combines treatment of combat trauma with his interpretations of Homer’s Iliad and Odyssey to deepen our understanding of the effects of warfare on the individual. His book, Achilles in Vietnam: Combat Trauma and the Undoing of Character (1994), draws parallels between the depiction of the epic warrior-hero Achilles and the experiences of the veterans he treats. In Odyssey in America: Combat Trauma and the Traits of Homemaking (2002), Shay focuses on the veteran’s experience upon returning from war. Committed to minimizing veterans’ psychological trauma, Shay also strives for structural reform of the ways the U.S. armed forces are organized, trained, and counseled.

Jay Rubenstein is a medieval historian elucidating 12th-century texts that grapple with the meaning of the First Crusade (1095–1099). In his book Gurbert of Nogent, Portrait of a Medieval Mind (2002), he examined the sermons and crusade chronicles of an early 12th-century French monk whose major work, the Monologus, has long fascinated scholars as the first Western autobiography since Augustine’s Confessions. In subsequent work, Rubenstein has explored the larger canvas of crusade histories. His essays on the literature of the crusades form part of an ongoing project that will trace the effects of this conflict on Europe’s political, religious, and literary culture.

Yoky Matsuoka is a roboticist working at the intersection of computer science, biomechanics, and psychophysics to create prosthetic devices and rehabilitation strategies. In one line of research, she constructed an anatomically correct robotic hand designed to respond to sensor signals closely resembling neural commands. Another project involves the use of virtual environments and visual feedback to distort recovering stroke patients’ perceptions of tasks they perform during therapy. This system encourages subjects to push beyond perceived limitations to their range of motion and strength, thereby increasing the efficacy of rehabilitation. Through these and other projects, Matsuoka is making technological advances that hold life-changing potential for those with reduced functional capabilities.

Mark Roth is a biomedical scientist whose research ranges from the molecular mechanisms of genetic regulation to whole-animal physiology to medical diagnostics. In his early work, Roth developed an important clinical assay for diagnosing the autoimmune disease systemic lupus erythematosus (SLE) and obtained FDA approval for its use. More recently, Roth has established that conditions such as anoxia and chemicals such as carbon monoxide can, when carefully controlled, induce a reversible metabolic suspension (suspended animation) in some animals. This research offers the possibility of new clinical strategies for conditions where temporary reduction in metabolism would provide time for physicians to address underlying problems.

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Dawn Upshaw is a vocalist who is stretching the boundaries of operatic and concert singing and enriching the landscape of contemporary music. Her expansive repertoire includes the sacred works of Bach; the major opera roles of Mozart; modern works by Stravinsky, Poulenc, and Messiaen; American popular songs; and new music by a broad range of contemporary composers. Out of a career rooted in traditional opera and recital performances, she has become a catalyst for the creation of numerous works and is forging a new model of a performer who is directly involved in the creation of contemporary music.

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In 2007, the John D. and Catherine T. MacArthur Foundation paid out $266.8 million in grants and program-related investments to organizations and individuals in the United States and around the world. Actual cash paid out varies from year to year depending on payment schedules of larger grants.

Financial Information

Payout by Year, 1998–2007

Total dollars paid in 1998: $130,519,437.
Total dollars paid in 2007: $267,232,035.

To focus its grantmaking and increase its impact, MacArthur has reduced the number of grants while increasing the size of the average grant.

In 2007, the Foundation authorized 482 grants to organizations. The average size of grants was $646,000.

Administrative Expenses by Year, 1998–2007

MacArthur’s charitable administrative costs totaled $29.6 million in 2007, about 11.3 percent of total charitable expenditures.

Average Grant Size to Organizations by Year, 1998–2007

Grants Authorized by Year, 1998–2007
Program Budgets by Field, 2007

Program budgets are approved by the board and reflect the Foundation’s plan for the upcoming year. Working pursuant to these budgets, the Foundation approves grants and makes expenditures during the year. We share these budgets so that you can better understand the Foundation’s priorities. Elsewhere in this annual report, we also provide information about grants authorized and actually paid during the year in carrying out this budget plan.

Program on Human and Community Development
Budget Categories, 2007

- MacArthur Fellows Program: $12.2M
- General Program: $78.7M
- Human and Community Development: $55.0M
- Global Security and Sustainability: $13.4M

Program on Global Security and Sustainability
Budget Categories, 2007

- Conservation and Sustainable Development: $13.0M
- Global Migration and Human Mobility: $4.0M
- Human Rights and International Justice: $17.0M
- International Peace and Security: $18.5M
- Higher Education in Africa and Russia: $13.0M
- Population and Reproductive Health: $14.3M
- Other: $1.1M

Total Assets and Rate of Return, 2003-2007

<table>
<thead>
<tr>
<th>Year</th>
<th>Assets</th>
<th>Rate of Return</th>
</tr>
</thead>
<tbody>
<tr>
<td>2003</td>
<td>$4,530,410,640</td>
<td>25.98%</td>
</tr>
<tr>
<td>2004</td>
<td>$5,034,822,738</td>
<td>17.01%</td>
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<tr>
<td>2005</td>
<td>$5,492,269,240</td>
<td>15.47%</td>
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<tr>
<td>2006</td>
<td>$6,178,196,933</td>
<td>18.04%</td>
</tr>
<tr>
<td>2007</td>
<td>$6,955,813,000</td>
<td>19.37%</td>
</tr>
</tbody>
</table>

Asset Allocation, 2007

- Alternative Investments: 49.93%
- Public Fixed Income: 13.81%
- Public Equities: 37.26%

The Foundation’s most recent audited financial report and tax return (990-PF) are available online at www.macfound.org under “About the Foundation” or by contacting the Chief Financial Officer, Marc Yanchura, at (312) 726-8000 or 4answers@macfound.org.

Investment Summary

As of December 31, 2007, MacArthur’s assets totalled $705 billion. The Foundation’s investment portfolio had a return of 19.4 percent in 2007 net of investment management costs.

The Foundation invests for the long term with the objective of earning a real rate of return, net of expenses, sufficient to fund its charitable giving and operations. The underlying principles of MacArthur’s investment approach may be summarized as follows:

- The Foundation maintains a broadly diversified portfolio with allocation to a variety of asset classes, both public and private.
- The broad diversification, combined with rigorous analytical research, is intended to enable the Foundation to manage risk so that it can perform well in strong markets while protecting against substantial capital loss in weak markets.
- The Foundation seeks to achieve strong net returns over time at a cost comparable to other institutions with similar asset allocations.
Our Commitment to Fairness and Courtesy

The MacArthur Foundation is committed to ensuring that grant-seekers, grantees, and others of the public have access to clear and up-to-date information about the Foundation and its programs, and are treated with fairness and professional courtesy. To this end we are committed to providing:

• Understandable, updated descriptions of grantmaking goals and strategies;
• Clear procedures for submitting a grant request to the Foundation;
• Prompt and courteous responses to all inquiries;
• Fair and expeditious consideration of grant requests;
• Clear policies and procedures for submitting grant reports;
• A named contact at MacArthur for applicants or grantees.

If you feel that you have not been treated with fairness and professional courtesy at any time, you are invited to bring your concern to the pertinent staff member, the vice president in charge of the program or area, or to the president. Alternatively, a senior staff person has been designated to receive and address concerns about our process. He is Arthur Sussman, Vice President of the Foundation, who can be reached at (312) 726-8000 or asussman@macfound.org.

Mr. Sussman will ensure that the matter is understood and addressed, where appropriate, by relevant Foundation staff and will report back to the concerned person. If asked, he will keep confidential the name and organization of the person submitting the feedback. Please note that Mr. Sussman’s role does not extend to providing a second venue for the appeal of decisions about grant proposals. It is the program staff, including program officers, directors, vice presidents, and the president, who decide the substantive merit of proposed projects, and it is the program staff who decide whether to reconsider a proposal, once declined.

We hope this additional way of registering concerns about our adherence to professional standards will be useful.

How to Apply

Letter of Inquiry

The first step in learning if grant support from MacArthur is available is to thoroughly review the grantmaking guidelines that are on the Foundation’s website. At the end of the description of each grantmaking area is a brief item about the availability of grants. If support is available, the next step is to submit a cover sheet and a letter of inquiry about the work being proposed. Send it by mail to the Office of Grants Management at the Foundation’s Chicago address. The letter of inquiry can also be sent by e-mail to 4answers@macfound.org.

Letter of Inquiry: Cover Sheet

In order to expedite a letter of inquiry, it is important that it include a cover sheet with the following information.

• Information regarding who will carry out the work
• Name of your organization (and acronym if commonly used)
• Name of parent organization, if any
• Name of chief executive officer or person holding similar position
• Organization’s address (and courier address if different)
• Organization’s phone number, fax number, and e-mail address, if any
• Name and title of the principal contact person, if different from the above
• Address (and courier address if different), phone number, and fax number of principal contact
• E-mail address of principal contact
• Web address, if any

Letter of Inquiry: Format

There is no set format, but letters of inquiry generally include the following:

• Name or topic of the proposed project or work to be done
• A brief statement (two or three sentences) of the purpose and nature of the proposed work
• The significance of the issue addressed by the project and how it relates to a stated MacArthur program strategy
• How the work will address the issue
• How the issue relates to your organization, and why your organization is qualified to undertake the project

• Geographic area or country where the work will take place
• Time period for which funding is requested
• Information about those who will be helped by and interested in the work and how you will communicate with them
• Amount of funding requested from MacArthur and total cost (estimates are acceptable)

The Foundation Response

We will send you an acknowledgment that your letter of inquiry was received, and we will direct it to the appropriate staff members for review. If, as a result of that review, the Foundation concludes that there is no prospect of MacArthur funding, we will notify you promptly. Inquiries eligible for grant support will be acknowledged upon receipt at the Foundation; the review process for eligible inquiries can take up to eight weeks.

As is now the case with most charities in the United States who make grants to organizations based outside the United States, the Foundation checks the names of foreign-based grantees, and the principal officers and directors of such grantees, against one or more lists maintained by the U.S. government, the European Union, and the United Nations, which contain the names determined by such entities to be terrorist organizations or individual terrorists. This process is a result of legislation passed by the U.S. Congress, Executive Orders issued by the President, and suggested guidelines issued by the U.S. Department of the Treasury. A memorandum on this topic is available upon request. [awaiting GMR/Legal]

All material submitted becomes the property of the MacArthur Foundation. The Foundation sometimes submits inquiries or proposals to confidential outside review.

Deadlines

With few exceptions, as noted elsewhere, there are no fixed deadlines.

What the Foundation Does Not Support

Please note that the Foundation does not support political activities or attempts to influence action on specific legislation. We do not provide scholarships or tuition assistance for undergraduate, graduate, or postgraduate studies; nor do we support annual fundraising drives, institutional benefits, honorary functions, or similar projects.
Robert E. Denham is chair of MacArthur’s board. He is an attorney with the law firm of Munger, Tolles & Olson LLP specializing in corporate, financial, and strategic issues. He is the former chair and chief executive officer of Salomon, Inc.

Lloyd Axworthy is the president and vice-chancellor of the University of Winnipeg. He served as Canada’s Minister of Foreign Affairs from 1996–2000. In 2004, he was appointed as the UN Secretary-General’s Special Envoy for Ethiopia-Eritrea to assist in implementing a peace deal between the East African countries.

John Seely Brown is the former chief scientist of Xerox Corporation and former director of Xerox Palo Alto Research Center. Mr. Brown co-founded the Institute for Research on Learning, which explores the problems of lifelong learning. He is currently a visiting scholar and advisor to the Provost at the University of Southern California and is the independent co-chairman of Deloitte’s New Center for Edge Innovation.

Drew Saunders Days, III, is Alfred M. Rankin Professor of Law at the Yale Law School and of counsel to the law firm of Morrison & Foerster LLP specializing in Supreme Court and appellate practice. He is a former solicitor general of the United States (1993–1996) and former assistant attorney general for Civil Rights (1977–1980).

Jonathan F. Fanton has been president of the John D. and Catherine T. MacArthur Foundation since September 1, 1999. Previously, he was president of New School University in New York City and vice president for planning at the University of Chicago, where he taught American history.

Jack Fuller was president of Tribune Publishing (1997–2001) and on its board of directors from 2001 until he retired in 2004. In 1986, he won a Pulitzer Prize for his editorials in the Chicago Tribune on constitutional issues. He is the author of Naved Valaski: Ideas for an Information Age and six novels.

Jamie Gorelick is a partner in the Washington office of WilmerHale. She has previously served as a member of the 9/11 Commission, as Deputy Attorney General of the United States and as General Counsel at the Department of Defense, among other positions.

Mary Graham is co-director of the Transparency Policy Project at Harvard’s Kennedy School of Government. Her current research focuses on the strengths and weaknesses of transparency systems as means of furthering public priorities. She is the author of Full Disclosure: The Perils and Promise of Transparency (with Archon Fung and David Weil), Democracy by Disclosure and The Morning After Earth Day. She has written for the Atlantic Monthly, Monthly Financial Times, Issues in Science and Technology, Environment magazine, and other publications.

Donald R. Hopkins, M.D., M.P.H., is associate executive director for health programs at the Carter Center, a nonprofit, nongovernmental organization based in Atlanta. He is responsible for leading public health efforts such as the Center’s worldwide Guinea-worm eradication initiative and its efforts to fight river blindness and trachoma in Africa and Latin America. Formerly, he served for 20 years at the Centers for Disease Control and Prevention. He is the author of The Greatest Killer: Smallpox in History.

Will Miller is chairman and chief executive officer of Irwin Financial Corporation of Columbus, Indiana, an interrelated group of financial services companies serving consumers and small businesses across the United States and Canada.

Mario J. Molina is a professor at the University of California, San Diego (UCSD), with a joint appointment in the Department of Chemistry and Biochemistry and the Scripps Institution of Oceanography. He is a member of the U.S. National Academy of Sciences and the Institute of Medicine, and of the Pontifical Academy of Sciences. Mr. Molina received the Tyler Ecology & Energy Prize in 1983, the Nobel Prize for Chemistry in 1995, and the UNEP Sasakawa Award in 1999.

Marjorie M. Scardino is chief executive officer of Pearson, an international education and media group headquartered in London, England, whose primary business operations include the Financial Times Group, Penguin Books, Pearson Education, and half of the Economist Group. Before joining Pearson, she was chief executive officer of the Economist Group and, prior to that, she and her husband founded a weekly newspaper in Georgia and won a Pulitzer Prize in 1984 for its editorial writing.
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In June 2008, Drew Saunders Days, III, retired from the board of the MacArthur Foundation after 11 years of service. He chaired the board's budget committee early in his tenure and, most recently, chaired the committee on domestic grantmaking.

Drew brought to MacArthur a keen analytical ability and insatiable intellectual curiosity developed during his distinguished career in law and teaching. While he was deeply committed and contributed enormously to the Foundation's programs in juvenile justice and international justice, he was interested and involved in all aspects of MacArthur's work.

Through his quiet leadership and humanity, Drew set high standards of excellence in the governance of the Foundation and helped the board focus on how MacArthur's work impacts people. Whether with Foundation colleagues in Chicago or with MacArthur grantees around the world, he always asked probing questions in a quiet manner that opened up conversations and led to new insights about the complex issues at hand.

The MacArthur Foundation expresses its gratitude and heartfelt appreciation to Drew for his service.