

Anniversary Luncheon

MacArthur
Foundation

1994-2024



Forging Inclusive
Partnerships In Nigeria

#MacNaija30



NATIONAL ANTHEM

Nigeria we hail thee,
Our own dear native land,
Though tribe and tongue may differ,
In brotherhood, we stand,
Nigerians all, and proud to serve
Our sovereign Motherland.

Our flag shall be a symbol
That truth and justice reign,
In peace or battle honour'd,
And this we count as gain,
To hand on to our children
A banner without stain.

O God of all creation,
Grant this our one request,
Help us to build a nation
Where no man is oppressed,
And so with peace and plenty
Nigeria may be blessed.



PLEDGE

I pledge to Nigeria my country. To be
faithful, loyal and honest. To serve
Nigeria with all my strength. To defend
her unity, and uphold her honour and
glory. So help me God.



The logo features a large, stylized number '30' in blue and green. The '3' is blue and the '0' is green. A blue banner with the text 'MacArthur Foundation' is positioned above the '3', and a smaller blue banner with '1994-2024' is below it. The text 'Years of' is written in white inside the green '0'.

MacArthur
Foundation

1994-2024

Years of

**Forging Inclusive
Partnerships In Nigeria**

30TH ANNIVERSARY IN NIGERIA CELEBRATION

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In Nigeria, 30 Years of Forging Partnerships for Development

Kole Shettima, Director, Nigeria Office, and Co-Director, On Nigeria, writes about MacArthur's longstanding history in and commitments to Nigeria.

On a dusty day in January 1994, a group of scholars and activists gathered in Ibadan to mark the opening of MacArthur's Nigeria Office for the Population and Reproductive Health (PRH) Program. Many undertakings, initiatives, and programs later, we are elated to celebrate the journey of three decades of work – an intricate tapestry of camaraderie, challenges, and passion, woven together in our sometimes confounding and complex, but also courageous and charming context that is Nigeria.

In 1994, Nigeria was in the grip of a military dictatorship. An election held on June 12, 1993, was annulled. There was civil unrest to protest the annulment and militarism. This earned Nigeria the status of a pariah nation. Some development partners only operated from neighboring countries or from their headquarters in Europe and North America.

“We are elated to celebrate the journey of three decades of work – an intricate tapestry of camaraderie, challenges, and passion.”

MacArthur established its office and stayed on the ground in Nigeria. And when the transition to civilian rule happened in 1999, we were still here. This year marks 25 years of Nigeria's longest-running, unbroken period of civil rule since 1999. Nigerians have acknowledged the Foundation for being with the Nigerian people during difficult times.

MacArthur's DNA in Nigeria originated with our PRH work. Our first grant portfolio under PRH supported individuals through the Fund for Leadership Development. This support enabled local leaders to make substantive contributions to the field of population and reproductive health by promoting innovative solutions and fostering new, inclusive leadership. The recipients of this fund are now national and global leaders in the field.

Our PRH investment and partnerships shifted the maternal and childcare

landscape in Western Africa. Our grantees were instrumental in changing the story of maternal service delivery, sexuality education, and accountability, among other issues in reproductive health. We will always remember a proud moment on Voice of America Hausa Radio, when a senior leader at one of the large PRH partner public hospitals was asked how they were tackling eclampsia, and she replied, “Oh, that is a thing of the past in our hospital.” The PRH program saved lives.

We are equally proud of our investments centering gender equity and social inclusion (GESI) in Girls' Secondary Education, Human Rights and international justice, and our current anti-corruption and accountability program, On Nigeria. Increase in girls' enrollment in schools, more inclusive classrooms across communities, and the amplified voices of girls, boys, and teachers are several of the gains we celebrate. Our support during the Human Rights Program laid the foundation for On Nigeria's current work on strengthening the administration of the criminal justice system. We have learned that social change is incremental and takes time, and we stand to gain from long-term investments, especially those made in civil society.

We also participated in higher education as part of a seven-member donor collaborative called the Partnership for Higher Education in Africa. Working with four universities and the higher education sector,

we invested in advancing universities and centers of excellence, developing a new generation of academics and library resources, and creating a backbone of internet connectivity to undergird research, scholarship, and campus-community relations. We are proud of the program's 268 doctor of philosophy and 222 master's degree graduates across the four universities. Our higher education work influenced On Nigeria's support for the training of journalists.

In 2015, we pivoted to the On Nigeria Big Bet, supporting Nigerian-led efforts to reduce corruption and enhance accountability. It was the sixth MacArthur program in Nigeria. On Nigeria has been a catalyst for hard but honest conversations and the co-creation of strategies between demand- and supply-side players to tackle the challenges of corruption and to uphold transparency, accountability, and participation. We continue to center the principles and approach of GESI.

From 2015 to January 2024, we invested over \$150 million in the program through 317 grants to more than 200 grantees and subgrantees. After almost ten years of our Big Bet strategy, we are pleased to see more responsive government agencies and a stronger civil society leading collective action to test and enable laws and policies necessary to stay the course on accountability.

Our 30th year in Nigeria is a landmark moment and

“We have learned that social change is incremental and takes time.”

also a moment to pause and reflect because it coincides with the wind down of the On Nigeria strategy. The depth, breadth, and timing of MacArthur's investment is a symbol of our commitment to Nigeria. We are not just grantmakers; we are also thought leaders and responsive collaborators. We helped civil society respond swiftly to shifts in the ecosystem; for example, with Equitable Recovery support under COVID-19. And we push philanthropy to trust and better support civil society, such as through our 29 percent indirect cost policy that strengthens grantee partner organizations, fills in critical funding gaps, and increases investments in nonprofit infrastructure and administrative functions. We continue to learn how to make philanthropy better.

We celebrate our grantees and collaborators over the years as they continue to deepen voice, accountability, and justice while acknowledging that more work remains to be done to protect anti-corruption gains, scale solutions, and co-create sustainable strategies across differences, truly leaving no one behind.

“We salute all our friends and service providers who have built this vision with us.”

We salute all our friends and service providers who have built this vision with us and thank all who were once part of the Nigeria Office: our pioneer Country Director Bolanle Awe, Ezra Oderinde, Ademola Adewuyi, Akpan Bassey, Anita Oladokun, Ilori Olatunji, Anna Egoh, Okey Ibeanu, Wale Ogunleye, Ereopuye Amachree, David Amba, Godwin Odo, Zainab Dutse, and Deputy Director Oladayo Olaide.

In solidarity and with gratitude, from “living ancestor” (longest serving) to “baby” (most recently employed) team member:

- Waheed Adeniran
- Kole Shettima
- Rahab Uzoije
- Esther Ifesanmi
- Susan Paul-Ebu
- Amina Usman
- Hauwa Kazeem
- Abbas Bashir
- Amina Salihu

Remarks by Professor John Palfrey
President of the
**John D. and Catherine T.
MacArthur Foundation**
on the 30th Anniversary of the MacArthur Foundation in Nigeria

Transcorp Hilton, October 9, 2024, Abuja, Nigeria



Protocols

It is such an honor to speak on this occasion of MacArthur Foundation's 30th anniversary in Nigeria. Without a doubt, we have a great love for Nigeria at the Foundation. Even with a hiatus during the years of the COVID-19 pandemic, I have had the pleasure of visiting Nigeria four times since I assumed office five years ago, including to Abuja, Kano, and Lagos. Our deep collaboration with communities and investments across Nigeria are also testaments of this mutual respect.

Over the last 30 years, we have awarded close to 1,000 grants totaling approximately \$320 million to 500 organizations and individuals for work based in and focused on Nigeria. I am pleased to say that since 2015, we have increased our support in Nigeria. Nearly half of the awards I just noted were made in the last nine years.

History:

These three decades of grantmaking have spanned many endeavors in partnership with Nigerians. Our

work has saved lives through advancements in Population and Reproductive Health, our earliest program in Nigeria. Since those first grants in 1989, lifesaving medications are now more readily available, more health care providers are trained to provide quality care, and more families are aware of services and how to access them. In other programs, we have seen improvements in everyday lives through grantees' work in higher education and Girls' Secondary Education. And we helped protect and promote the rights of citizens through our past Human Rights and international justice work.

We established the On Nigeria Big Bet in 2015, and with all of you, we have ensured better delivery of public services by supporting anti-corruption. Progress is possible: Over the past 9 years, On Nigeria has successfully contributed to the emergence of a more robust and resilient accountability ecosystem, in which a diverse set of civil society organizations, community groups, and government officials, especially at the

state and local level, work together to pursue integrity.

All states throughout Nigeria have passed the Administration of the Criminal Justice Law, and our criminal justice grantees are working to support and enhance the implementation of the ACJA and ACJL to strengthen the “teeth” of Nigeria's accountability ecosystem.

- Our Media and Journalism grantees, a significant presence in the Nigerian media landscape, each contribute a substantial amount of corruption-related reporting and investigative journalism. The quantity of corruption-related reporting in the news has grown considerably since 2016, and the quality is on the rise as well among media organizations in the country.
- Many of these reports have prompted government action, especially at the state and local level, on issues such as potential financial crimes, public services corruption, and voter registration fraud.
- In today's Nigeria, citizens are more willing to report cases of corruption and refuse bribes. According to the 3rd National Corruption Survey of Nigerians from the National Bureau of Statistics and the UN Office on Drugs and Crime, 70 percent of Nigerians who were asked to pay a bribe in 2023 refused to do so on at least one occasion.
- And policy agencies and faith-based communities are integrating novel behavior change approaches

to shift social norms around anti-corruption, including apps and greater transparency to make it easier for citizens to report corruption.

Finally, looking back at the height of the COVID-19 pandemic, we responded to the needs of our global family in the U.S., India, and Nigeria. We awarded grants outside our regular cycles to bring accurate information, dignity, and assistance at a time of urgent need and uncertainty, with targeted support for women, young people, persons with disabilities, and historically disadvantaged communities. In particular, I want to lift up the work with our hosts, the original inhabitants of Abuja, whose quest for self-determination I have been able to observe firsthand. You can see many of these memories illustrated around us—in the beautiful gallery and documentary we've seen today.

As we work to build a just, verdant, and peaceful world, we continue to apply our values of learning and empathy by being more responsive to the needs of the people we seek to serve and support. Our main goal is finding answers to the question: how can we improve the quality of life for ordinary Nigerians?

Leading for better philanthropy:

MacArthur seeks to be not just a grantmaker but also a thought leader. We facilitate and encourage the field of philanthropy to evolve into a more agile and stronger ally. We know that funding the work is important, but it is only half the story. Organizations must be able to thrive to drive sustainable change.

So beyond our grantmaking, we have learned to support work in cohorts that enable organic and influential networks. Organizations can learn from each other and amplify one another's successes. We have learned that work must be locally led, by Nigerians, for Nigerians. We prioritize contribution over attribution, because we know that no one person, no one organization, can accomplish the tasks ahead of all of us. We need to build communities and trust, not silos. We are proud of our cohort approach in doing just that.

And as a leader, we aim to trust and support civil society. MacArthur has increased our indirect cost recovery rate to 29 percent for project grants to help meet real costs of operating. This way organizations can build stronger and more durable teams and systems and can respond and adapt to the dynamics of transformative change in Nigeria. We are proud that, as a result of more flexible support, many of our grantee partners have, in fact, acquired their physical buildings.

Legacy and gratitude:

We are grateful for, and proud of, our roots in Nigeria. Over the past three decades, we have been planting seeds, seen early fruits of our efforts, and learned that systemic, transformational change happens incrementally and takes time. Let me reassure you all that although in December 2024, the On Nigeria Big Bet strategy on anti-corruption will wind down, MacArthur is not leaving Nigeria. We are here for the long haul.

Right now, MacArthur is at a critical inflection point as

we begin to assess potential new areas of work. This is a dynamic stage. We are gathering information to understand where there is a demonstrable need and where we are uniquely positioned to make an impact. We are committed to announcing a new program in Nigeria.

This 30th year celebration event—with its many highlights of a gallery walk across themes and programs, old friends reconnecting, a documentary on our history, evocative spoken word, and exciting Nigerian-style entertainment—affirms our commitment to Nigeria. Looking back on these memories, I commend your work and consistency over the years as partners, allies, friends, and family of our team members, here in Abuja and abroad.

With me on this visit is our Board Member, Professor Funmi Olopade, the celebrated oncologist from the University of Chicago who calls Nigeria home, as well as other senior members of the Foundation's Leadership team and Staff. I would like to thank our Nigeria office team members from years past, led by the renowned historian Professor Bolanle, and from the present, led by the incredibly kind and respected political scientist, Dr. Kole Ahmed Shettima, who serves as the Africa Director, and Co-Director of the On Nigeria Program, and is also a member of Foundation's Leadership Advisory Team.

Thank you all for your service to your country and to the Nigerian people. May the years ahead bring new goals and greater impact with good health, wealth, and peace.

Anniversary Luncheon Agenda

Congress Hall, Transcorp Hilton | October 09, 2024 | 11 am - 2.00 pm, WAT

Time	Task	Lead
11. 00 am - 11.30 am	Gallery Walk: 30 Works of Art for 30 Years	All guests
11.30 am - 12.00 pm	Buffet Opens	All guests
12. 00 pm - 12. 05 pm	Nigeria's National Anthem	All, Saxophone
12.05 pm - 12.15 pm	Documentary: 30 years of roots in Nigeria	Naila Media
12. 15 pm - 12.25 pm	Why We Are Here Current and Pioneer Africa Directors	Dr Kole Ahmed Shettima Professor Bolanle Awe
12.25 pm - 12.30 pm	Solidarity Remarks from Chicago	Dr Stephanie Platz Managing Director, Programs MacArthur Foundation
12.30 pm - 12.40 pm	Entertainment	National Cultural Troop of Nigeria
12.40 pm - 12.50 pm	Partners' Reflections	Lady Mechanic Sandra Aguebor, MFR Feranmi Iyanda
12.50 pm - 12.55 pm	Interlude	Temilayo Abodunrin
12.55 pm - 1.05 pm	Allies Speak	Hon Yusuf Maitama Tuggar, Minister for Foreign Affairs of Nigeria Professor Olufunmilayo Olopade, Member, Board of Directors, MacArthur
1.05 pm - 1.15 pm	Spoken Word	Bikiya Graham Douglas
1.15 pm - 1.25 pm	Special Remarks	HE Amina J. Mohammed, Deputy Secretary- General of the United Nations HE Kassim Shettima, Vice President of Nigeria
1.25 pm – 1.35 pm	Cultural Dance	National Cultural Troop
1.35 pm – 1.45 pm	Remarks by the President of the MacArthur Foundation	Professor John Palfrey
1.45 pm - 1.55 pm	Vote of Thanks	Amina Salihu
1.55 pm -2.00 pm	Wrap Up, Networking and Photos	Compere Xoxa !cha

MacArthur in Nigeria



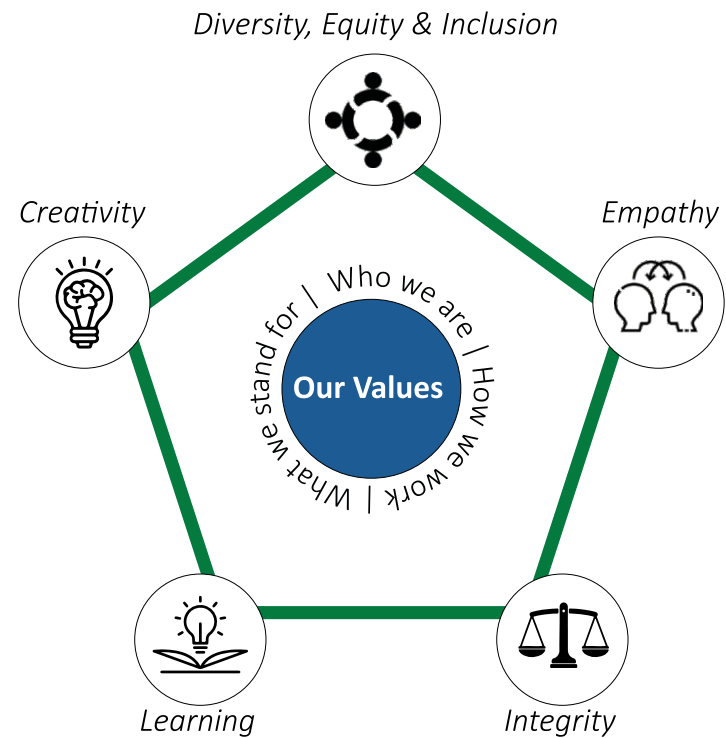
Presents 30 Works of Art for 30 years

#MacNaija30



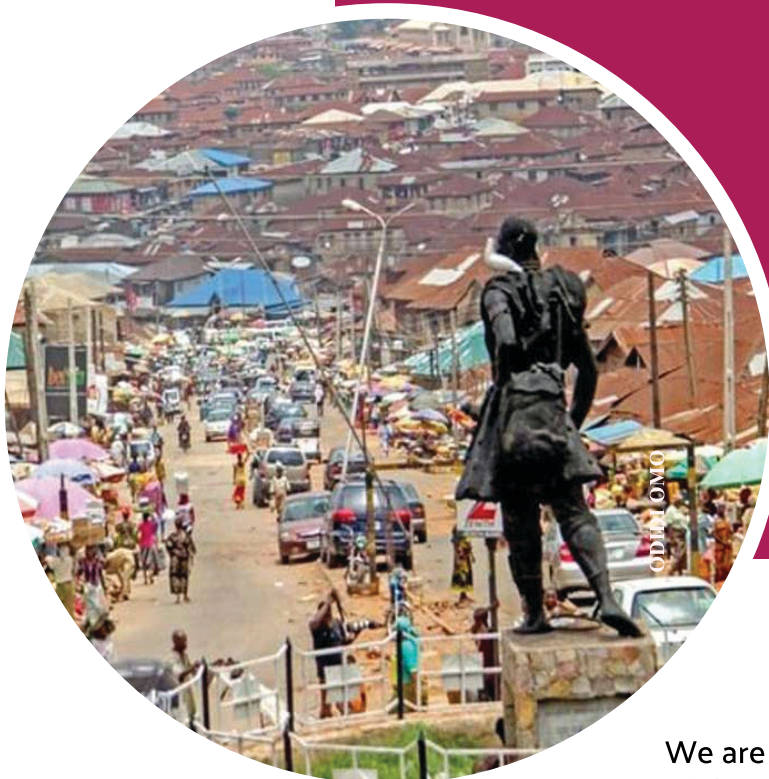
Our Vision and Values

We're committed to building a more just, verdant, and peaceful world.



On a dusty day in January 1994

A group of scholars and activists gathered in Ibadan to mark the opening of MacArthur's Nigeria Office for the Population and Reproductive Health (PRH) Program.



Ibadan

We are elated to celebrate the journey of three decades of work – an intricate tapestry of camaraderie, challenges, and passion, woven together in our sometimes confounding and complex, but also courageous and charming context that is Nigeria.

Population and Reproductive Health

MacArthur's Population and Reproductive Health (PRH) investment has saved lives



Nurses in class

MacArthur's DNA in Nigeria originated with our PRH work. Our first grant portfolio under PRH supported individuals through the Fund for Leadership Development.

This support enabled local leaders to make substantive contributions to the field of population and reproductive health by promoting innovative solutions and fostering new, inclusive leadership.

The recipients of this fund are now national and global leaders in the field.

3



A patient wearing an anti-shock garment

Our PRH investment and partnerships shifted the maternal and childcare landscape in Nigeria. Our grantees were instrumental in changing the story of maternal service delivery, sexuality education, and accountability, among other issues in reproductive health.

We will always remember a proud moment on Voice of America Hausa Radio, when a matron at one of the largest PRH partner public hospitals was asked how they were tackling eclampsia, and she replied, “Oh, that is a thing of the past in our hospital.” The PRH program saved lives.



L: Waheed and the First Foundation Car in Nigeria, 1997



L: Pioneer Africa Director Prof Bolanle Awe, former President Jonathan Fanton, the late Gamaliel Onosode, former Chair of UI Council and another guest. University of Ibadan, 2005



L: Zainab Dutse, late VP Arthur Sussman, Steven Howard, Ohio University, Emir of Machina, HRH Bashir Albishir Bukar, VP John Holly and Late Janet Jannotta. Machina, Yobe State, 2006



Robert Galucci (center) and colleagues



Zach Falconer-Stout and Joanna Cohen



PRH Program Officer Leni Silverstein (in blue) Director PRH, Carmen Barroso (in wine) with Prof Irene Thomas (in white), Prof Bomi Ogedengbe (in brown) Prof Osotimehin (in suit). Lagos, 1990s

The Fund for Leadership Fellows in Nigeria



Ibrahim Yohanna Garba
 Ter Akaa Asmau Ahmed
 Hauwa Larai Goni Charles Mike
 Lawrence Omo-Aghoja
 Sala Abubakar Bayero and Yardada Maikano Bichi
 Adeyinka Abideen Aderinto Mustapha Hussain Ismail
 Joy Ukamaka Ogbazi Mekanjuola Osagbemi Oyedunni Sola Osowole
 Alfred Annabi Massa and Elon Warnow Isaac Rosemund Dienye Green and Blessing Nma Okrigwe
 Nnenna Carol Iorapuu and Maria Lucy Auwalu Josephine Nkiru-Edna Alumanah Adesegun Olayiwola Fatusi
 Nsikak Etim Ekpe and Olayinka Jegede Florence Chinasa Mbogu Hadiza Sani Kangiwa Obi Igwara and Terence Ranger
 Joseph Hellandendu Shettima Kagu Mustapha Omar Ibrahim and Bala Sokoto Gadanga Chijoke Okoro
 Charlotte O. Akitoye Mojisola Aderonke Odeku Biodun Ogunyemi Nkemdilim Izuako
 Iwalola Onifade Williams Ezinwa Nwagwu David Olanrewaju Olayemi Aliyu U. El-Nafaty
 Oladimeji Oladepo Jenkeri Zakari Okwori Clifford Obby Odimegwu Tor Iorapuu Ogoh Alubo Sunday Omale Onuh
 Bene E. Madunagu Abdullahi Sule-Kano Vera Mogboh Yagana Shettima Muhammad - Aji
 Sanusi Hashimu Adenike Olaogun Bolanle Christy Oyejoba Asmalu Joda Oka Martin Obono
 Emah Ekpo Caroline Olatunde Ogunsola Kenneth Omeje Abdul-Mumin Salad
 Jummai Bappah Lesley Gene Agams Bolanle Akande Adetoun Jibrin Ibrahim and Toure Kazah-Toure Taiwo Olubanke Lawoyin
 Nkoli Nwageko Ezumah Anthonya Maurice Essien Garba Ahmed Gusau Yahaya Mohammed Akinlabi Jimoh
 Precious Kassey Garba Wosilat Olaitan Giwa Z.K.A. Bonat Margaret Olabisi Araoye Musa Abutudu
 Idayat Bolarinwa Udegbe Joseph Adehitan Adetoro and Kayode Felix Aiyegbusi Joyce Dakun Olufemi Taiwo
 Martina Oghenevovwero Agberien Ibrahim Aliyu Mohammed and Salisu Ahmad Yakasai Al-Fataah
 Sule Ahmed Gusau and Garba Ibrahim Darna Francis Taiwo Aminu Ngozi Lillian Nwodo
 Henry Osadolor Adegbenga Musiliu Sunmola Stella Chidinma Iwuagwu
 Jessy Obureke Isaac Nnamdi Obasi Colette Nkechinyere Ohanyere Cheche Harold Egbune
 Uwatt Bassey Uwatt Olubunmi Osarieme Joseph Isidore Obot Adebanke Funsho Akinrimisi Grace Foluke Idowu
 Rabi Eshak Ezeibunwa Ethelbert Nwokocha Olusanya Rufus Olofinbiyi Rose C. Nwosu
 Muhammed Ibn Junaid and Ghadjhaam Von Ardo Nanbam Mary Oriade Ngozi Nwosu
 Eleanor Ann Nwadinobi Maureen Lance-Onyeiwu and Yahuza Mohammed Iliya
 Zainab Ahmed Suleiman Joseph Oluomuyiwa Monehin David Wodi Tukura
 Joyce Dakun Abbas Abdullahi Machika George Sule Melah and Iliya Jalo
 Juliet Ume-Ezeoke Akwaowo Asupuo Wilson
 Aminu Magashi Garba Safiya Tahir Abdullahi
 Andrew Aselokai Igbafe Sylvanus Akhalufo Okogbenin
 Valentine Orhiareghan Otoide Patrick Olabiyi Matemilola
 Sherifat Taleat-Abayomi
 Ejiro Joyce Otive-Igbuzor



5th International Population Lecture, 2004

The Fund for Leadership Development promoted innovative solutions to population-related problems facing each country, and fostered new leadership by enhancing opportunities for individuals to make lasting contributions to the PRH field.

Higher Education

Improving Human Capital Through Higher Education



We participated in higher education as part of a seven-member donor collaborative called the Partnership for Higher Education in Africa. Working with four universities and the higher education sector, we invested in advancing universities and centers of excellence, developing a new generation of academics and library resources, and creating a backbone of internet connectivity to undergird research, scholarship, and campus-community relations.

We are proud of the program's 268 doctors of philosophy and 222 master's degree graduates across the four universities. Our higher education work influenced On Nigeria's support for the training of journalists.



Ahmadu Bello University, Zaria
Bayero University, Kano
University of Ibadan
University of Port Harcourt

Human Rights and International Justice

Elevating Human Rights Awareness



Our Human Rights & International Justice program supported efforts to reform Nigeria's criminal justice, and electoral systems, and monitoring local government resources and oil revenues for greater protection of human rights. It laid the foundation for the criminal justice module of the On Nigeria Program.



DECEMBER 10
**HUMAN
RIGHTS
DAY**

Girls' Secondary Education

Bending Gender Norms in Nigeria



Young female graduates at the Uyo Centre. August 4, 2007

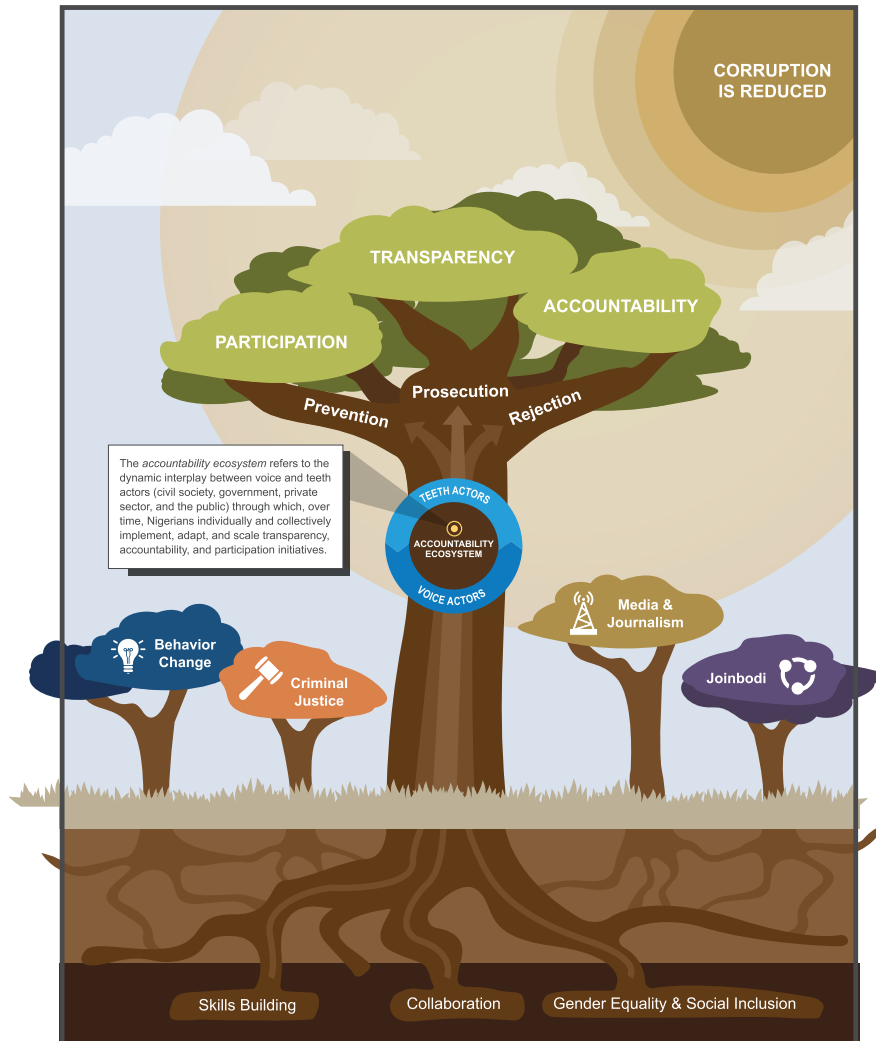


CEO Lever for Change, Cecilia Conrad (in red) with Sandra Ogubor (in white) and the Lady Mechanics. Lagos, 2016

We are equally proud of our investments centering gender equity and social inclusion (GESI) in Girls' Secondary Education, Human Rights and international justice. Increase in girls' enrollment in schools, more inclusive classrooms across communities, and the amplified voices of girls, boys, and teachers are several of the gains we celebrate.

On Nigeria

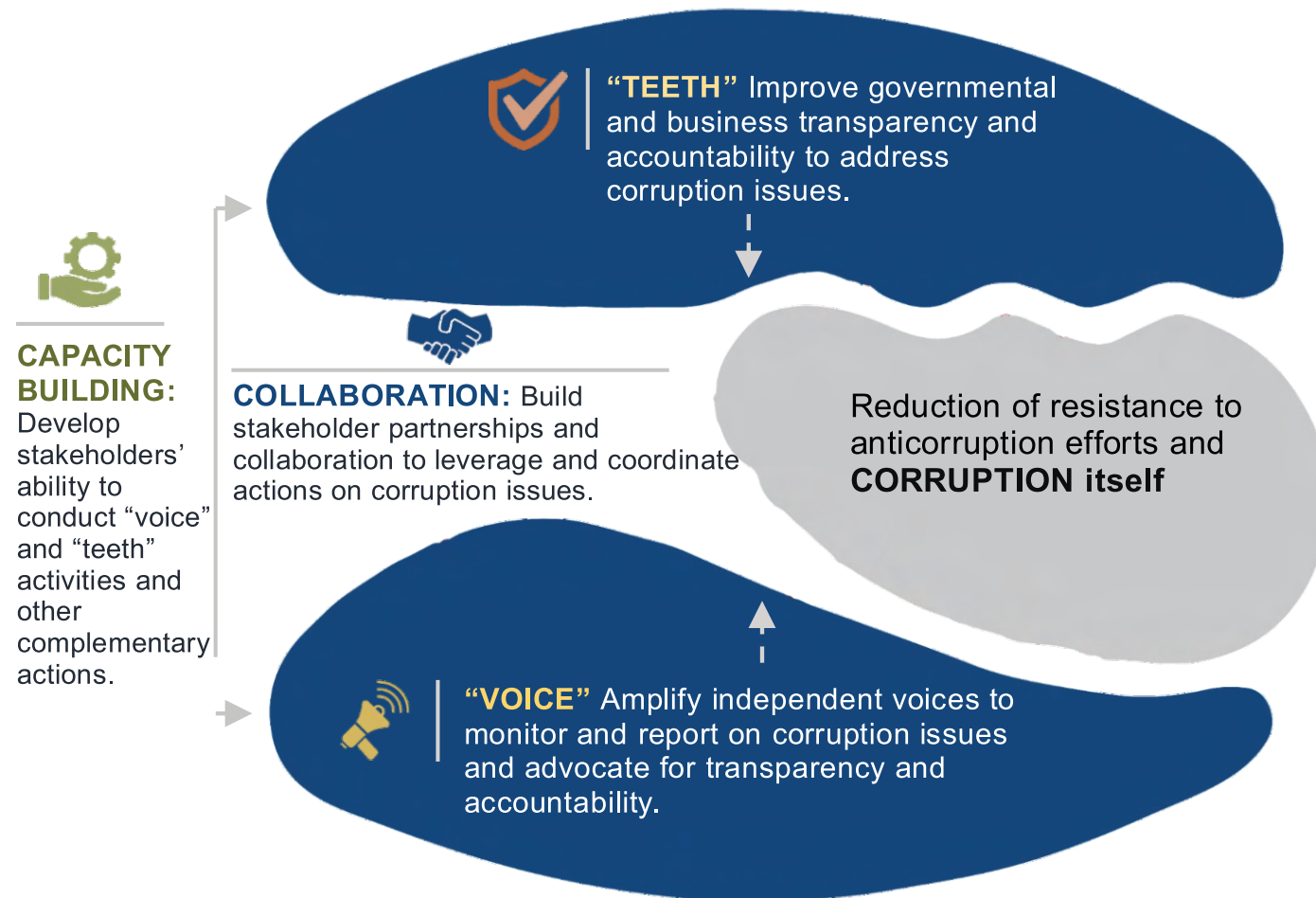
Supporting Nigerian-led Efforts to Reduce Corruption



Theory of Change Tree

The On Nigeria theory of change is part of a dynamic, cyclical process. The accountability ecosystem draws nourishment from the roots. This flourishing, self-sustaining accountability ecosystem, founded on the outcomes captured in the module-level TOCs, and here shown as a strong trunk, represents the voice and teeth dynamics of the social accountability **sandwich strategy**. The trunk in turn contributes to a range of specific anticorruption results represented as branches. These results ultimately generate transparency, accountability, and participation in the foliage, thereby contributing to the reduction of corruption in Nigeria. Reduced corruption itself provides momentum (represented by the sun), which in turn feeds the roots and strengthens the entire tree.

The “Sandwich Strategy:” “Voice” and “Teeth”



The Education Cohort

act:onaid



Action
Health Incorporated

Connecting
Gender

GIRL
CHILD
CONCERNS

Nigerian Popular Theatre Alliance
Founded March 28, 2007



LEGAL AWARENESS
FOR NIGERIAN WOMEN

HD HUMAN
DEVELOPMENT
INITIATIVES
INCORPORATED TRUSTEES
...Initiatives make life better



The education accountability portfolio promoted the effective and efficient use of public resources by reducing corruption in the sector, with a focus on two programs—the Universal Basic Education Commission (UBEC) fund and the Home Grown School Feeding (HGSF) program, both entailing frequent financial transactions and resources from the federal government to states, local government areas, schools, parents, and ultimately, students.



Before



After

UBEC-supported goods and services that have been hindered by corruption are delivered to schools across Nigeria



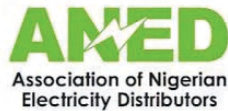
Schoolchildren receive HGSF benefits that have been hindered by corruption



Forging Inclusive
Partnerships In Nigeria

12

Electricity Cohort



Civil Society Organizations and customers know their rights and how to access redress mechanisms related to electricity distribution.

Electricity, 2019 data

Increased customer awareness.

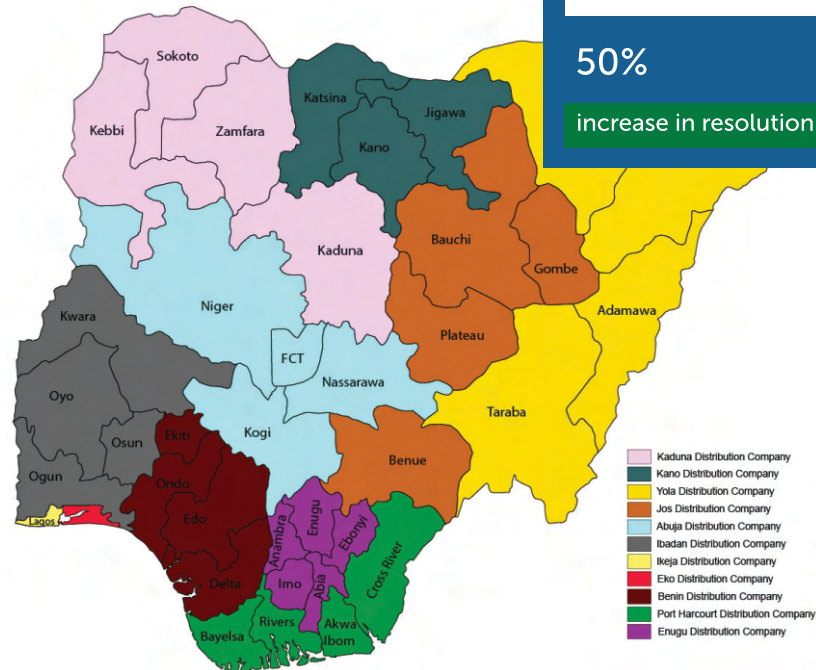
Data Market

23%

increase in customer complaints

50%

increase in resolution



29

Behavior Change Cohort

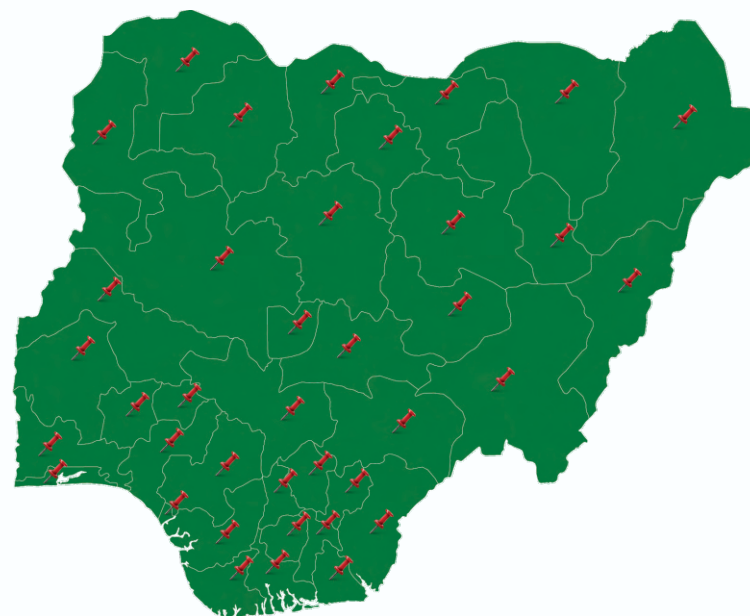


Providing skill-building opportunities for policy agencies and civil society to strengthen their understanding and ability to incorporate behavior change into their work.



Integrity Icons

Criminal Justice Cohort



CSOs develop model laws and/or policies that incorporate the essential, unifying, and progressive elements of the ACJA (including establishment of monitoring committees) for states not yet adopting a local version.

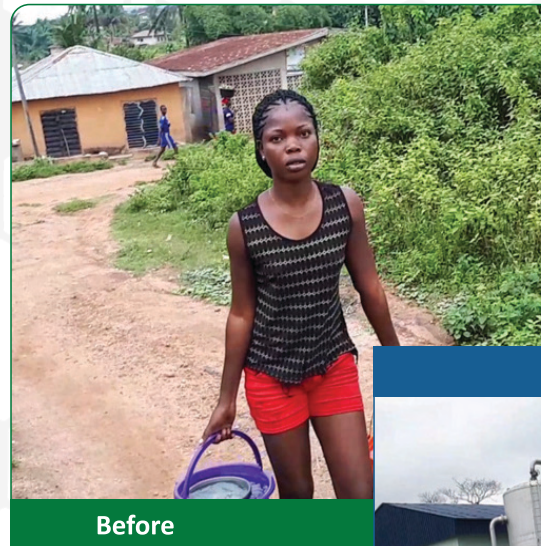
**Administration of Criminal Justice Law
passed in all 36 states and the FCT**

Joinbodi Cohort



Civil society organizations, representing diverse communities, work together in solidarity to amplify and expand each other's learning and success in anti-corruption efforts.

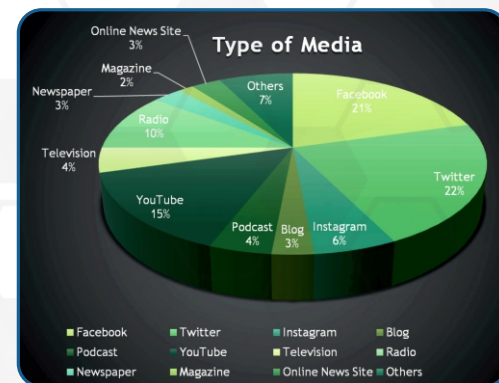
Abandoned N1.1billion water project for over 200,000 people in three communities completed



Media and Journalism Cohort



Independent media houses and more journalists conduct more and higher quality data-driven investigative reporting to expose corruption, monitor anticorruption promises, and promote wins (solutions).



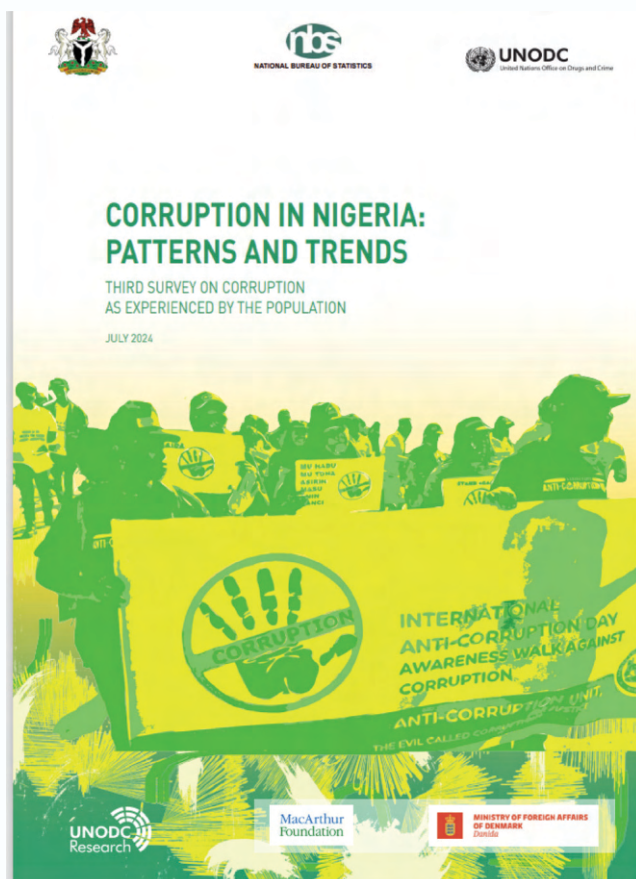
MacArthur Social
Influencers 2019 Statistics
Media Platform

Our Approach



- Gender equity and social inclusion (GESI)
- Skills building
- Collaboration
- Teeth
- Voice

Corruption in Nigeria Survey



More Nigerians feel empowered to confront corruption without fear of repercussions

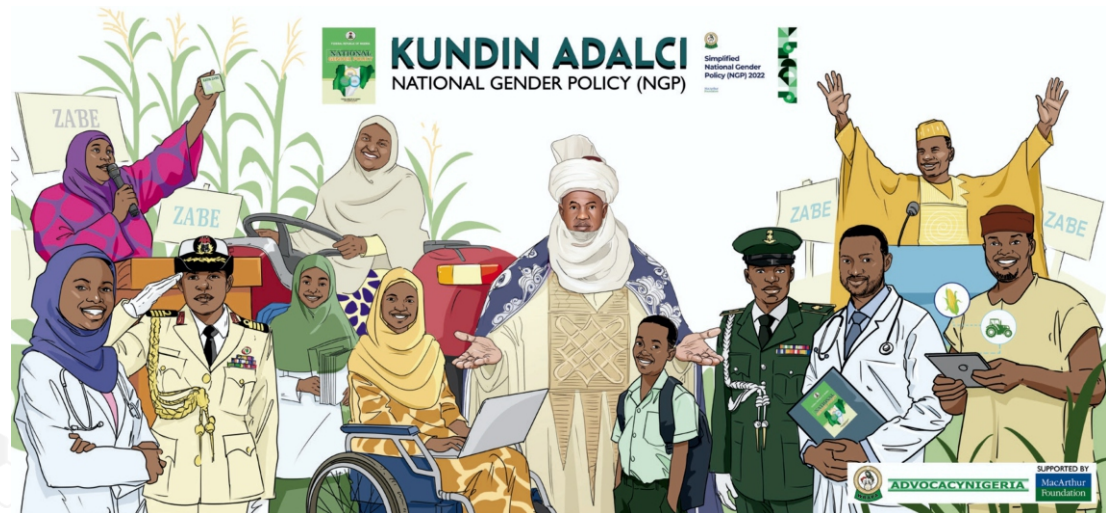
As more Nigerians feel empowered to confront corruption without fear of repercussions, more are refusing to pay bribes and reporting bribe requests to authorities. The third National Corruption Survey of Nigerians from the National Bureau of Statistics (NBS), and United Nations Office on Drugs and Crime (UNODC) supported by MacArthur, found 70 percent of Nigerians surveyed refused to pay a bribe. Fewer Nigerians reported negative consequences after refusing a bribe in 2023 than in 2019.

The report includes new modules on gender and on disability. Women public officials were less likely to solicit or take bribes (19 percent) than men (35 percent), and less likely to experience bribery when in contact with public officials. The report found people with disabilities experienced similar levels of corruption but faced a greater burden in accessing public services.

Gender Equity and Social Inclusion



Abuja Original Inhabitants art and economy



**H.R.H. Sarkin Katsinan Gusau, Alhaji Ibrahim Bello OFR
Affirms the National Gender Policy**

Our Covid-19 World





**A Berkman Moment!
Abuja, 2020**



**L-R: Keji, Ere, Mary Page
and Amina U, 2009**



**L: Sean Knierim, Ado Danisa,
Robert Galluci and Barry
Lowenkron**



**Nigeria, India, and Mexico
teams with former President
Julia Stasch, Marquette
Building. Chicago, 2019**



**L: Late Innocent Chukwuma
and Yemisi (in blue)
welcoming MacArthur Board
and Team to Ford Foundation
office Lagos, 2019**



**Team with friends, ala
Nigeriana!**



**A Population and Reproductive
Health Convening**



**With the Electricity Cohort,
Lagos, 2019**



**Ursula and Kate Fishing,
Abuja Style, 2018**



L: Present Director Kole Shettima and Pioneer Africa Director Bolanle Awe



Urmi Sengupta with Partners



Board Member Paul Klingenstein in dialogue with HRH Sarkin Karshi Alh Ismaila Danladi Mohammed while President John Palfrey and Yvonne Darkwa-Poku take in the cultural dance view, 2020



On Nigeria team retreat. Hamburg, 2019



The Moment Kristen Mack (Left) Became Yalliri - She of Light and Peace. Abuja, 2020



Ann Blanc and Stuart Burden



Farewell to Judith Helzner (center), Chicago



Anti-Corruption Conference 2024, Vilnius



Board Members Funmi Olopade and Julie Katzman (both seated center) and team, with women leaders and influencers.
Lagos, 2019



John Palfrey, Jarman Adalcin Abuja (Hero of Justice) Garki Palace, 2023



Olawale - Our wealth has come home (Ken Jones), and Onome - This is of me (Phil Hill). Abuja, 202



L: Chigo with Grace Cheung, Jen Humke and Kaitlynn Zamora. Abuja, 2023



On Nigeria Advisors and the team, 2022



Program and MEL team, Abuja, 2023



Göteborg retreat, 2023



Vanessa McKnight and Sean Harder with Kole, admiring Nigerian art. Abuja, 2018



L: Their 'Royal Majesties' (President John Palfrey, Director Erin Sines, MD Stephanie and VP Josh Mintz) with the Iconic Nike Okundaye (center), Lagos, 2023



Team Outing. Abuja, 2024



We are learning that social change happens incrementally, and it takes time.

In the last 30 years, we have awarded more than 800 grants totaling \$257 million to 256 organizations and 135 individuals based in Nigeria.

We have also awarded more than 170 grants totaling \$57.4 million to more than 100 organizations and individuals outside the country for work focused on Nigeria.

Since 2016, we have increased our support in Nigeria. Nearly half of the awards made were in the last eight years.



We celebrate our grantee partners and collaborators over the years as they continue to deepen voice, accountability, and justice while acknowledging that more work remains to be done to protect anti-corruption gains, scale solutions, and co-create sustainable strategies across differences, truly leaving no one behind.

On Nigeria Core Team

2024



Kole A. Shettima



Erin Sines



Stephanie Platz



Abbas Bashir



Amina A. Salihu



Amina Usman



Amini Jackson



Esther Ifesanmi



Grace Cheung



Hauwa K. Kazeem



Julian Williams



Kate Abramson



Phil Hill



Rahab Uzoije



Susan Paul-Ebu



Urmi Sengupta



Waheed Adeniran



**Yvonne
Darkwa-Poku**

Africa Office Team

1994-2024



Kole A. Shettima



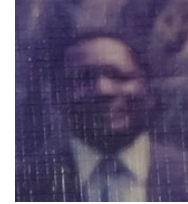
Abbas Bashir



Amina A. Salihu



Bolanle Awe



Adewale Ogunleye



Anna Egoh



Amina Usman



Esther Ifesanmi



Hauwa K. Kazeem



David Amba



Demola Adewuyi



**Ereopuyee
Amachree**



Rahab Uzoije



Susan Paul-Ebu



Waheed Adeniran



Godwin Odo



Oladayo Olaide



Okechukwu Ibeanu



Zainab Dutse

30 Years of Forging Inclusive Partnerships in Nigeria



r	J	e	E	s	A	J	C	A	n	n	J	A	N	O
A	u	u	p	q	l	b	M	N	o	o	o	c	i	D
U	n	h	s	m	u	r	u	Y	i	i	i	c	g	P
s	r	t	t	t	a	i	i	j	t	t	n	o	e	e
H	R	o	i	r	i	K	t	G	a	a	b	u	r	a
n	i	N	i	s	A	c	f	y	d	c	o	n	i	c
o	g	g	j	v	h	c	e	d	n	u	d	t	a	e
i	h	J	h	M	a	o	a	M	u	d	i	a	C	g
t	t	I	e	e	B	h	c	M	o	E	n	b	e	n
c	s	d	w	b	r	t	e	k	F	o	s	i	g	a
A	i	G	e	n	d	e	r	B	m	v	c	l	a	h
a	m	s	i	l	a	n	r	u	o	J	h	i	l	C
C	r	i	m	i	n	a	l	x	D	k	o	t	l	H
C	o	r	r	u	p	t	i	o	n	J	o	y	i	H
h	t	l	a	e	H	n	e	e	r	G	l	q	v	x

Abuja
Action
Change
Education
Gender
Health
Journalism
MacArthur
On
School

Accountability
Antishock
Corruption
Equity
Girls
Higher
Justice
Media
Peace
Village

ACJA
Behavior
Criminal
Foundation
Green
Joinbodi
Kampe
Nigeria
Rights
Joy

Find the word in the puzzle

#MacNaija30

30

A Journey Through Time

Written by Delarin Awotedu and co-written by Bikiya Graham- Douglas
And performed by Bikiya Graham-Douglas

Social change takes time,
a journey of moments, not miles.

A nation in shadows,
A people on the brink,
Hope crushed beneath tyranny's boots
But in Ibadan, a spark
MacArthur's light.

We planted a flag, not for conquest
But for commitment

Civil unrest,
Hope flickering,
MacArthur stood with democracy's
fighters
Nurturing justice,
Holding the dream of a free Nigeria.
When others swayed, we stayed.

The dawn of Y2K
A promise on the horizon
MacArthur's resolve strengthened
Launching the higher education
initiative in Africa
From Ibadan to Kano, bricks met books.
Futures built, one grant at a time
A seed of knowledge, growing into trees
of dreams

Maternal mortality, a silent thief.
MacArthur said, "no more!"

We fought eclampsia with unyielding
resolve

As time moved, our focus shifted to
Media, technology, ICT in classrooms
Digital tools in young hands,
Bridging gaps, breaking barriers.
No child left behind.

When the world locked down,
MacArthur adapted,
Digital learning kept education's flame
alive
Bridging village and city,
Rich and poor, male and female
Funding minds that shape the world.
MacArthur saw the need-
Investing in learning that lights the path

For a rising nation, a movement was
born,
the On Nigeria project
The cohorts efforts are clear for all to
see.
Through behavior change, we untangle
corruption's thread
With Criminal justice, the path where
truth is led
In media and journalism, where the
pen's a sword,
Ensuring truth is heard, unearthing
corruption

MacArthur, joinbodi with Nigeria
United we stand, together we thrive.

The MacArthur Foundation, relentless
in purpose
Three decades of forging, building
In classrooms, in courtrooms.
MacArthur didn't just give, it guided
Empowering through truth

Thirty years- a legacy of integrity
Lives touched, communities healed.
Not just a name- a beacon!
Lighting Nigeria's path to a brighter
future

The journey isn't over,
But we strive with confidence
Towards a hopeful Nigeria where
dreams come true

Thirty years behind us
A legacy ahead
A legacy that inspires, outliving us all

It is 2024.
Uncertainty remains
But one thing is certain
We are here!

Thank you for thirty years...



October 09, 2024. Abuja



Forging Inclusive
Partnerships In Nigeria

O M E I S T U D I O
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