

GRANTMAKING IN CHICAGO

The MacArthur Foundation has deep roots in Chicago, where it is headquartered and where John D. and Catherine T. MacArthur lived. The Foundation seeks and seizes opportunities to work locally as an expression of its civic commitment to its home, and because being rooted in Chicago yields a deeper understanding of issues faced by urban areas and how to address them.



AT A GLANCE

- Since 1978, MacArthur has invested \$940 million in Chicago. Grants have supported nearly 1,100 organizations and individuals in the region.
- Between 2002 and 2012, MacArthur invested more than \$200 million to support community and economic development and other activities in Chicago neighborhoods and to increase opportunities for low-income individuals and families.
- In collaboration with partners in the region, MacArthur seeks to preserve and expand Chicago's stock of affordable rental housing. The Foundation also has played a major role in helping to ensure that Chicago's historic plan to transform public housing high-rises into mixed-income communities is successful.
- MacArthur awards more than \$8 million annually to more than 200 arts and culture groups in the Chicago region, including theaters, dance groups, music organizations, visual art programs, film centers, museums, and libraries.
- Chicago is home to three innovation sites for MacArthur's digital media and learning work, which aims to support positive change in American education through innovative approaches to learning.
- Through its Models for Change initiative, the Foundation has invested more than \$140 million in efforts to create models of juvenile justice reform through work in key states, including Illinois.
- The Foundation's policy research initiative includes special projects on the nation's fiscal future—with a focus on states and localities, including Illinois—and immigration-related issues in the Chicago area.

COMMUNITY AND ECONOMIC DEVELOPMENT

MacArthur makes investments to improve conditions in Chicago neighborhoods, foster greater economic diversity, increase opportunity for low-income individuals and families, and develop new knowledge about effective responses to social and economic urban challenges. In Chicago, the central—and largest—of these initiatives is the New Communities Program, a coordinated effort by LISC/Chicago to address a comprehensive range of issues to measurably improve quality of life, including employment, health, housing, and violence reduction.

Through LISC's national office, the New Communities Program model is being implemented in sites across the country. Complementary investments seek to reduce gun violence, improve access to and use of information technology and data, stimulate economic development, and increase employment to improve neighborhood conditions.

Anti-violence efforts include support for the Chicago Police Department's Violence Reduction Strategy, CureViolence (formerly CeaseFire), and the University of Chicago's Becoming a Man program, which has shown promising results in keeping middle-school students in school and away from contact with the juvenile justice system.

The Foundation is investing more than \$200 million over 10 years to improve Chicago neighborhoods, leveraged by LISC and local organizations with an estimated \$500 million in additional funding from other private and public sources.

For more information visit www.macfound.org/ced or www.newcommunities.org.



HOUSING

The Foundation's interest in housing—which is based on the premise that decent, stable, affordable housing is essential to strong families and vibrant communities—has focused primarily on the supply of affordable housing, funding direct investments in the preservation of rental housing. Activities also include research on the relationship between housing and outcomes in areas such as health, education, and employment, and on policy reform that supports a stronger, more robust housing market that meets the needs of all Americans.

In Chicago, The Preservation Compact has brought together leaders from the public, private, and nonprofit sectors to craft a new vision for Cook County: to reverse the downward trend in Cook County's affordable rental housing supply. To achieve this ambitious goal, the Compact is implementing the comprehensive Rental Housing Action Plan for Cook County, which includes initiatives designed to change the policy environment and preserve and improve existing affordable rental homes that might otherwise be lost to condominium conversion, demolition, or rising costs.

For more information visit www.macfound.org/housing or www.preservationcompact.org.

ARTS AND CULTURE

The Foundation awards more than \$8 million in annual support to more than 200 arts and culture groups in the Chicago region, including theaters, dance groups, music organizations, visual art programs, film centers, museums, and libraries. Most of these grants provide multi-year, general operating support, allowing groups the flexibility to fund ongoing work and take creative risks.

The Foundation makes general operating support grants directly to 50 large institutions (those with budgets over \$2 million). Arts organizations with annual budgets between \$500,000 and \$2 million are supported through the MacArthur Fund at the Prince Charitable Trusts. Small groups, those with budgets of less than \$500,000, receive grants through the MacArthur Fund at the Richard H. Driehaus Foundation.

In addition, the Foundation supports special, time-limited projects and initiatives that benefit a set of arts organizations or the sector as a whole. Examples include the International Connections Fund, which helps arts organizations advance their work by collaborating with peer organizations abroad; the American Rhythm Center, which provides shared rehearsal,

office, and teaching space for seven dance companies; and the Working Capital Loan Fund, which provides small and medium-sized arts organizations access to capital.

For more information visit www.macfound.org/arts.

EDUCATION

Society is reinventing how knowledge is created, organized, accessed, and shared, with far-reaching implications for institutions of learning like schools, libraries, and museums. MacArthur's digital media and learning initiative aims to support positive change in American education through connected learning, a new framework for thinking about and supporting learning that promotes discovery, creativity, and critical thinking through activities and real-world experiences that bring together academics and

young people's interests, often using digital and traditional media.

Chicago is home to three innovation sites where it is possible to see connected learning in action:

- ChicagoQuest, the first of three planned 6–12th grade charter public schools where pedagogy and curriculum are based on the principles of game design and aim to engender creative problem-solving, critical thinking, and productive collaboration;
- YouMedia, a popular teen learning space at the Harold Washington Public Library that is the model for more than 35 similar spaces that are planned or in operation in museums and libraries nationwide; and
- The Chicago Hive Learning Network, a group of civic and cultural organizations working together in new ways to re-imagine how learning is organized

and supported across geographic locations.

For more information visit www.macfound.org/education or www.youmediachicago.org.

JUSTICE REFORM

MacArthur's juvenile justice initiative, Models for Change, seeks to create successful and replicable models of reform through investments in key states, including Illinois. The goal is to accelerate progress toward a more effective, fair, and developmentally sound juvenile justice system that holds young people accountable for their actions, provides for their rehabilitation, improves their life chances, and manages the risk they pose to themselves and to the public.

Illinois was chosen as one of four core states because of its strong juvenile justice leadership, potential for collaboration, community and civic engagement, ongoing reform efforts, and receptivity to and readiness for change. The Foundation supports Chicago-based organizations working toward state-wide juvenile justice reform, including Northwestern University's Children and Family Justice Center, the Community Justice for Youth Institute, and Youth Outreach Strategies.

Through 2012, the Foundation's commitment to juvenile justice reform through Models for Change totals to more than \$140 million. The initiative is in a "legacy" phase designed to sustain momentum for reform by sharing and promoting successful models to critical reform audiences like law enforcement, judges, prosecutors, defenders, and legislators.

For more information visit www.macfound.org/juvenile_justice or www.modelsforchange.net.



POLICY RESEARCH AND ANALYSIS

MacArthur's policy research initiative currently supports special projects focused on the implications of an aging society, the use of benefit-cost analysis to promote effective policymaking, and the country's fiscal future, with a focus on states and localities including Illinois. It also provides operating support for a small group of national and Illinois-based policy organizations that work primarily on fiscal issues. These organizations produce rigorous research and analysis and translate that work to enhance its value to policymakers, the media, and the general public. This work has included support for the State Budget Crisis Task Force to help draw attention to the fiscal challenges that Illinois faces.

Research on U.S. immigration policy—one of three initiatives within MacArthur's migration work—is focused primarily on economic and fiscal impacts, including the benefits and costs of immigration at the federal and state levels. A small group of grants explores a set of immigration-related issues in the Chicago area. For example, funding to the Chicago Council on Global Affairs supports its bipartisan Task Force on Immigration and U.S. Economic Competitiveness, which aims to enhance public understanding of immigration and its importance to the region's economic future.

For more information visit www.macfound.org/policy.

CHICAGO'S WORLD-CLASS INSTITUTIONS

Chicago is an international city, in its neighborhoods, in its commerce, in the work done by its educational research institutions, through the many international associations headquartered in the city, and in the global interests of many who

live here. Through its international grant-making programs, MacArthur provides support to organizations such as the Chicago Council on Global Affairs; the Field Museum; the Center for International Human Rights at Northwestern University School of Law, and the School of Social Service Administration at the University of Chicago.

LIVING IN A LANDMARK

Completed in 1895, the 17-story Marquette Building is one of Chicago's earliest skyscrapers, and an example of the renowned Chicago School of Architecture. As the building's owner, MacArthur was pleased to support its restoration and preservation.

The Marquette Building was designed by the Chicago firm Holabird & Roche, which designed many of the city's early tall office buildings. These new "skyscrapers" had steel skeletons holding up facades of brick and ornamental terra cotta, making them look light compared to their traditional masonry counterparts.

The building was designated a Chicago Landmark in 1975 and a National Historic Landmark in 1976.

An exhibit on the history and architecture of the building is located in the arcade, just west of the lobby. The exhibit, which is free and open to the public, includes interactive kiosks and also features information about the work and history of the Foundation.

For more information visit www.marquette.macfound.org.

REPRESENTATIVE GRANTS

COMMUNITY AND ECONOMIC DEVELOPMENT

CITY OF CHICAGO
\$300,000 to support the development of a comprehensive data warehouse for the City of Chicago (over two years). (2011)



LOCAL INITIATIVES SUPPORT CORPORATION

\$8,000,000 in support of the New Communities Program Testing the Model phase (over three years). (2012)

RESEARCH FOUNDATION OF THE CITY UNIVERSITY OF NEW YORK

\$1,800,000 to support the Violence Reduction Strategy police reform demonstration in Chicago (over three years). (2012)

UNIVERSITY OF CHICAGO CRIME LAB

\$500,000 to support the pilot phase of Becoming a Man, an anti-violence research demonstration for middle-school students in Chicago. (2012)

HOUSING

COMMUNITY INVESTMENT CORPORATION

\$1,050,000 in support of the stewardship of The Preservation Compact, a regional



effort to preserve affordable rental housing. (2012)

THE COMMUNITY BUILDERS
\$250,000 in support of the Community Life Program at Oakwood Shores mixed-income community in Chicago. (2011)

DEPAUL UNIVERSITY
\$1,000,000 to support research, a data clearinghouse, and coordination of public agencies that participate in The Preservation Compact. (2010)

SARGENT SHRIVER NATIONAL CENTER ON POVERTY LAW
\$300,000 to participate in The Preservation Compact. (2010)

UNIVERSITY OF CHICAGO HARRIS SCHOOL FOR PUBLIC POLICY
\$200,000 to study the impact of childhood housing instability on health and education outcomes. (2010)

ARTS AND CULTURE

General Operating Support Grants

Direct Funding

The 50 arts and culture grantees listed below receive funding directly from the MacArthur Foundation. The amount of support for each of these groups is based

on its budget size: organizations with budgets of \$2 to \$5 million receive \$52,500 per year; those with budgets of \$5 to \$10 million receive \$63,000 per year; groups with budgets of \$10 to \$20 million receive \$75,000 per year; and the largest organizations, with budgets over \$20 million, receive \$100,000 per year.

Adler Planetarium
Art Institute
Black Ensemble Theater
Chicago Academy of Sciences,
Peggy Notebaert Nature Museum
Chicago Architecture Foundation
Chicago Botanic Garden
Chicago Children's Choir
Chicago Children's Museum
Chicago Cultural Center Foundation
Chicago History Museum
Chicago Humanities Festival
Chicago Opera Theater
Chicago Shakespeare Theater
Chicago Sinfonietta
Chicago Symphony Orchestra
Chicago Zoological Society,
Brookfield Zoo
Court Theatre
DuPage Children's Museum
DuSable Museum of African American
History
Facets Multimedia



Field Museum
Frank Lloyd Wright Preservation Trust
Goodman Theatre
Grant Park Orchestral Association
Hubbard Street Dance Chicago
Illinois Holocaust Museum
Illinois Humanities Council
Joffrey Ballet
John G. Shedd Aquarium
Kohl Children's Museum of Greater Chicago
Lincoln Park Zoo
Lookingglass Theatre Company
Lyric Opera
Marwen
Merit School of Music
Morton Arboretum
Museum of Contemporary Art
Museum of Science and Industry
National Museum of Mexican Art

Newberry Library
Northlight Theatre
Old Town School of Folk Music
Ravinia Festival
Steppenwolf Theatre Company
Urban Gateways
Victory Gardens Theater
WBEZ Alliance
Writers' Theatre
WTTW Channel 11
WYCC-TV Channel 20, City Colleges of Chicago

MacArthur Fund for Arts and Culture at the Prince Charitable Trusts
Through a funding partnership with the Prince Charitable Trusts, the Foundation supports mid-sized arts organizations with general operating funds. In 2011, this Fund awarded 42 grants totaling \$1.2 million in new or renewed support to organizations such as the Chicago Human

Rhythm Project, Puerto Rican Arts Alliances, and Silk Road Rising.

MacArthur Fund for Arts and Culture at the Richard H. Driehaus Foundation
Through a funding partnership with the Richard H. Driehaus Foundation, the Foundation supports small arts organizations with general operating funds. In 2011, this Fund awarded 101 grants totaling more than \$1 million in new or renewed support to small arts and cultural organizations such as Albany Park Theater Project, Fulcrum Point New Music Project, and Hedwig Dances.

Small Theater and Dance Fund at the Richard H. Driehaus Foundation
MacArthur co-funds the Small Theater and Dance Fund with the Richard H. Driehaus Foundation. This Fund supports companies with budgets less than \$150,000. In 2011, this Fund awarded 69 new or renewed grants to the smallest theater and dance organizations such as Mordine & Company, Rivendell Theatre Ensemble, and Stage Left Theater.

DIGITAL MEDIA AND LEARNING

THE CHICAGO COMMUNITY FOUNDATION

\$1,500,000 in support of the Smart Chicago Collaborative for participation in Chicago Hive Learning Network activities. (2011)

CHICAGO PUBLIC LIBRARY FOUNDATION

\$1,050,000 in support of YouMedia@CPL (over three years). (2010)

DEPAUL UNIVERSITY

\$1,800,000 to implement a Chicago Learning Network of schools, libraries, museums, after-school programs, online communities, and the home (over three years). (2010)

JUVENILE JUSTICE

LOYOLA UNIVERSITY OF CHICAGO CIVITAS CHILDLAW CENTER

\$1,000,000 to sustain Illinois Models for Change and advance juvenile justice system reform in the state. (2012)

JOHN HOWARD ASSOCIATION

\$150,000 to track and monitor the implementation of reforms in the Illinois Department of Juvenile Justice as part of Illinois Models for Change. (2011)

JUVENILE JUSTICE INITIATIVE

\$400,000 to sustain Illinois Models for Change and to advance juvenile justice policy reform in Illinois (over two years). (2012)

NORTHWESTERN UNIVERSITY CHILDREN AND FAMILY JUSTICE CENTER

\$395,000 to sustain Illinois Models for Change and to improve Illinois juvenile defender policy, practices, and services statewide (over two years). (2012)

POLICY RESEARCH

CIVIC FEDERATION

\$825,000 in support of general operations (over three years). (2011)

SARGENT SHRIVER NATIONAL CENTER ON POVERTY LAW

\$250,000 in support of general operations (over two years). (2010)

UNIVERSITY OF ILLINOIS AT CHICAGO
\$950,000 to research the fiscal policy space of municipalities (over three years). (2012)



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About the MacArthur Foundation

The John D. and Catherine T. MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world. In addition to selecting the MacArthur Fellows, the Foundation works to defend human rights, advance global conservation and security, make cities better places, and understand how technology is affecting children and society.

For more information or to sign-up for news and event updates, please visit www.macfound.org.

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