

MACARTHUR

The John D. and Catherine T. MacArthur Foundation

www.macfound.org

GRANTMAKING IN CHICAGO

AT A GLANCE

- The MacArthur Foundation has deep roots in Chicago, where it has its headquarters, and where John D. and Catherine T. MacArthur lived.
- Over the past 30 years, the Chicago region has received the largest share of MacArthur's philanthropy: nearly \$720 million to 860 organizations and individuals. The Foundation invests in Chicago's institutions and its neighborhoods, works with its civic groups and local organizations, and participates in city-wide initiatives. MacArthur's Chicago grantmaking serves as a platform for its programs' work on complex social problems, and leads to better investments locally and nationally.
- Between 2002 and 2012, the Foundation will invest more than \$150 million to support comprehensive community and economic development and related activities in 16 low-income Chicago neighborhoods.
- As part of that investment, MacArthur has committed more than \$50 million to ensure that Chicago's historic plan to transform public housing high-rises into mixed-income communities is successful. In collaboration with partners in the Chicago region, MacArthur also seeks to preserve and expand the stock of affordable rental housing.
- Each year, MacArthur also provides \$7 million to approximately 200 museums, theaters, dance companies, and other arts and culture groups in the metropolitan area.

The John D. and Catherine T. MacArthur Foundation has deep roots in Chicago. Shortly after beginning operations in 1978, the first major grants made by the new foundation were to organizations in Chicago, the start of support for work in the city and surrounding region that has continued for 30 years. Today, the MacArthur Foundation also has offices in India, Mexico, Nigeria, and Russia, making grants across the United States and in 60 countries on issues such as human rights, peace and security, population, environmental protection,

housing, education, juvenile justice, mental health, urban and regional policy, and community revitalization. It continues to support important work in Chicago.

The Foundation seeks and seizes opportunities to work locally, both as an expression of its civic commitment to its home, and because being rooted in a place like Chicago yields a deeper understanding of issues facing cities and their surrounding regions and of what it takes to address them. Each year, the Foundation makes more than \$35 million

in grants and program-related investments to organizations in Chicago and its region.

Most Chicago grants are made through the Program on Human and Community Development, the Foundation's national domestic program that focuses on community and economic development, housing, with a focus on the preservation of affordable housing, juvenile justice, and education, with an increasing interest in the impact of digital media on young people and learning. In addition, the Foundation provides program-related

investments in housing and economic development. MacArthur's international program, the Program on Global Security and Sustainability, also makes grants to some of the city's world-class institutions for their work around the globe. Through its universities, museums, research centers, and other organizations, Chicago makes its influence felt throughout the world.

COMMUNITY AND ECONOMIC DEVELOPMENT

The Foundation is a member of Living Cities: the National Community Development Initiative, a consortium of leading financial institutions, foundations, and agencies of the federal government. Living Cities makes grants and provides technical assistance to revitalize urban communities across the country, seeks to inform the national debate about urban policies, and supports research, policy analysis, and practical demonstrations to advance the field of community development. In Chicago, a primary focus of MacArthur's community and economic development grantmaking is the comprehensive revitalization of 16 neighborhoods—about half of the low-income communities in the city—through LISC/Chicago's New Communities Program. The Foundation also makes direct grants through three complementary efforts—initiatives in community safety, economic development, and economic security. It also funds documentation, evaluation, and communications about these efforts, and research on community dynamics. All other areas of grantmaking in the Program on Human and Community Development also seek ways to improve these 16 neighborhoods. The Foundation anticipates an investment in improving Chicago neighborhoods of more than \$150 million over 10 years, to be leveraged by LISC

and local organizations to attract an estimated \$500 million in additional funding from other private and public sources.

HOUSING

In virtually every housing market in the country, the Foundation's \$150 million initiative *Window of Opportunity: Preserving Affordable Rental Housing* is at work. Its goals are to facilitate new ownership and preservation of affordable rental housing, to call attention to the importance of rental housing as an option for individuals and families at various times in their lives, and to stimulate new policies that accelerate and expand the preservation of the existing stock of affordable housing. In Chicago, a broader approach to the preservation challenge is under way through The Preservation Compact. The Compact brings together all the parties with an interest in the issue and is implementing an action plan to preserve 75,000 affordable rental homes by 2020.

Also, the Foundation has made a significant investment in helping to create the conditions for success of Chicago's ambitious Plan for Transformation of public housing. The Plan is a once-in-a-generation opportunity to revitalize Chicago neighborhoods that have suffered from the blighting effect of neglected public housing, improve the living conditions of public housing residents, and support efforts of the residents to increase their economic well-being. Since 1999, the Foundation has awarded more than 112 grants totaling \$33.8 million for this work. It also made a \$15 million program-related investment in the form of a guaranty of financing for development of the new mixed-income communities. Current grants are focused on the new mixed-income communities

that are located within some of the neighborhoods in the New Communities Program. Grants are also made to help develop the capacity to complete the Plan, to evaluate its progress and improve its implementation, and for research on its longer-term impact.

REGIONAL POLICY

The goal of the Foundation's regional policy grantmaking has been to foster regional thinking and action by strengthening the infrastructure for regional policy and practice through two key objectives: building institutional capacity and enhancing network effectiveness. The capacity-building element has reinforced a regional approach to problem-solving by providing multi-year general operating support to a small number of institutions in Chicago and South Florida that raise the visibility and credibility of and accountability for regional thinking and action. Complementing the primary investment in institutions, the Foundation has supported a small number of informal networks in Chicago and South Florida that have demonstrated regional thinking and taken effective action. Since 1994, the Foundation has awarded more than 150 regional policy and practice grants totaling some \$35 million on efforts to strengthen the ability of key institutions in Chicago and South Florida to advance a regional approach to influence and improve decision- and policymaking.

EDUCATION

Nationally, the Foundation supports a wide-ranging effort to understand how digital media (the use of computers, mobile phones, games, etc.) may be changing how young people think, learn,

make judgments, and interact with others. If changes are as profound as many believe, there could be implications for schools and the institution of education itself, which the Foundation will explore.

The Foundation has a long history of support for school reform in Chicago, a commitment that continues through education reform efforts in the neighborhoods that are the focus of revitalization under the New Communities Program, with a particular focus on schools that serve existing residents and contribute to the success of new mixed-income communities. The Foundation also supports research on important urban education issues, including student mobility, teacher professional development, and high school reform, as well as innovations in young people's use of digital media that complement the Foundation's initiative in digital media and learning.

JUVENILE JUSTICE

After supporting a major interdisciplinary research network looking at adolescent development and its implications for juvenile justice, the Foundation decided that it was time to apply at the state and local levels what had been learned about human development. At the same time, the Foundation wanted to apply lessons about system reform from its support of national policy organizations working to make systems function in a more effective and fair manner.

The resulting initiative, *Models for Change: Systems Reform in Juvenile Justice*, is an effort to create successful and replicable models of juvenile justice reform through targeted investments in key states. *Models for Change* seeks to accelerate progress toward a more effective, fair,

and developmentally sound juvenile justice system that holds young people accountable for their actions, provides for their rehabilitation, protects them from harm, increases their life chances, and manages the risk they pose to themselves and to the public. Illinois is one of four core states selected for *Models for Change*—Pennsylvania, Louisiana, and Washington are the others. *Models for Change* works with additional states through three action networks focused on 1) the critical challenges of reducing racial and ethnic disparities, 2) meeting the mental health needs of juvenile justice involved youth, and 3) ensuring access to and the quality of legal representation for indigent youth. Each of the three action networks links four new states with the four core *Models for Change* states. Illinois was chosen as a core state because of its strong juvenile justice leadership, its potential for collaboration, its community and civic engagement, its ongoing reform efforts, and its receptivity to and readiness for change at many points throughout the juvenile justice system. Reform efforts in Illinois supported by *Models for Change* are focusing on bringing about change in three areas that are widely acknowledged to be ripe for improvement: juvenile court jurisdiction; community-based alternatives to secure confinement; and disproportionate minority contact with the juvenile justice system.

ARTS AND CULTURE

As an expression of MacArthur's civic commitment to its hometown, the Foundation supports approximately 200 museums, theaters, dance companies and other arts and culture groups in the metropolitan area. At the request of local arts leaders, most grants provide multi-

year, general operating support, offering the flexibility necessary to take creative risks and fund on-going work. Occasionally the Foundation will make a grant in support of a special, time-limited project or initiative that serves the entire arts sector. Examples of such grants include support to expand the Chicago Artists' Resource website, provide online access to the League of Chicago Theatres' Hot Tix service, and create a fund to help small theaters meet fire and safety codes.

Each year MacArthur provides \$7 million in funding to local arts and culture organizations. It makes grants directly to 46 large institutions (those with budgets over \$2 million). Arts organizations with annual budgets between \$500,000 and \$2 million are supported through the MacArthur Fund at the Prince Charitable Trusts. Small groups, those with budgets of less than \$500,000, receive grants through the MacArthur Fund at the Richard H. Driehaus Foundation.

CHICAGO'S WORLD-CLASS INSTITUTIONS

Chicago is an international city, in its neighborhoods, in its commerce, in the work done by its educational and research institutions, through the many international associations headquartered in the city, and in the global interests of many who live here. Largely through its international program, Global Security and Sustainability, the Foundation provides grant support to organizations such as the Chicago Council on Foreign Relations; the Field Museum; Northwestern University's African Studies Program; the International Human Rights Law Institute at DePaul University; and the Bulletin of the Atomic Scientists, the National Opinion Research Center,

Chapin Hall Center for Children, and the School for Social Service Administration, all at the University of Chicago.

LIVING IN A LANDMARK— THE MARQUETTE BUILDING

Completed in 1895, the 17-story Marquette Building is one of Chicago's earliest skyscrapers, and an example of the renowned Chicago School of Architecture. The Foundation is pleased to be its owner and committed to its restoration and preservation.

The Marquette Building was designed by the Chicago firm, Holabird & Roche, which designed many of the city's early tall office buildings. These new "skyscrapers" had steel skeletons holding up facades of

brick and ornamental terra cotta, making them look light compared to their traditional masonry counterparts. The Marquette Building articulates all the traits of the Chicago School of Architecture style: soaring, classical column-based construction and distinctive three-part windows—a large central fixed pane flanked by two smaller sash windows. The exterior of the Marquette Building was substantially restored in 2002-2004, including the recreation of its cornice. The building's interior lobby features a mosaic cycle, mother-of-pearl, semi-precious stone, and glass tile designed by Tiffany & Co., which records the travels of Jacques Marquette and Louis Jolliet through what today is the Chicago area. Bronze portraits of earlier explorers, native Americans and animals decorate

the elevators and bronze revolving doors of the two-story atrium. The bronze panels continue to the building's exterior, with four detailed bas-relief panels depicting Marquette's journey to Illinois and his death.

The Marquette Building was designated a Chicago Landmark in 1975 and a National Historic Landmark, the country's highest honor, in 1976. An exhibit on the history and architecture of the Marquette Building is located in the arcade, just west of the lobby. The exhibit, which is free and open to the public, includes interactive kiosks and also features information about the work and history of the MacArthur Foundation.

About the MacArthur Foundation

The John D. and Catherine T. MacArthur Foundation is a private, independent grantmaking institution helping to build a more just, sustainable and peaceful world. Through the support it provides, the Foundation fosters the development of knowledge, nurtures individual creativity, strengthens institutions, helps improve public policy, and provides information to the public, primarily through support for public interest media. With assets of \$6.8 billion, the Foundation makes approximately \$260 million in grants annually. More information is available at www.macfound.org.

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